FINANCIAL TIMES

World Business Newspaper http://www.FT.com

MONDAY APRIL 19 1999



False dawn in Asia Industrial overcapacity will stunt early recovery



Algeria Army set to remain dominant Page 5



Delivering bad news Learn from the medical profession Page 13

Trend-spotting A crucial skill for success Management, Page 14

Part 12:

The series in summary Also in today's final instalment -Peter Drucker on executive information



THE PERSON NAMED IN WORLD NEWS

30m Russians face extreme poverty says World Bank

Up to 30m Russians may be living in extreme poverty by next year, according to preliminary analysis carried out by the World Bank and due to be published next month. Page 18; EBRD shifts focus in Russian lending. Page 3; World Bank set to vote on Jakarta loan, Page 5

Congress party seeks coelition India's Congress party began patching together a coalition government to replace the Bharatiya Janata party-led grouping ousted at the weekend. Page 18; Congress sees Gandhi as new coalition leader, Page 4; Editorial Comment, Page 17

Italy looks to private sector The Italian parliament will today debate a bill that could launch a large programme of privately financed public works, including the building and operation of two motorways. Europe, Page 2

Turkey's voters seek stability Turkey's 37.5m voters went to the polls for general and local elections which they hope will make a break with political instability. Europe, Page 3

Police seek nail bomber Police were last night trying to establish who planted a nail bomb that exploded in Brixton, south London, injuring up to 50 people. The Irish Republican Army or "any other known terror-Britain, Page 7

East Timor talks in danger United Nations talks on East Timor were put in jeopardy by an escalation of attacks on proindependence activists on the Island. Asia-Pacific, Page 4

Mexico trade talks at risk The European Union told Mexico it must improve its offer on industrial tariff reductions or a fifth round of free trade talks would be suspended. International: Page 6

UN agency head to be confirmed Mark Malloch Brown, a World Bank official, is set to be confirmed as head of the United Nations Development Programme, international, Page 6

Sion Féin steps up arms protest Sinn Féin president Gerry Adams stepped up his attack on the British and Irish governments over their insistence on some form of arms decommissioning by the Irish Republican Army. Britain, Page 7

Banks warned over Antigua The British government warned UK banks to be on their guard when dealing with financial institutions from Antigua, which has promised to improve its money-

BUSINESS NEWS

Pfeiffer and Mason quit after Compag profits warning

Compaq announced the resignation of Eckhard Pfelffer, chief executive, and Earl Mason, chief financial officer, effective immediately. The resignations fol-low a surprise profit warning issued by the world's largest PC manufacturer ten days ago.

Telecom italia confirmed for the first time it was negotiating a merger with Deutsche Telekom. It was forced to show its hand after Consob, the Italian stock market regulator, demanded a statement before the opening of the markets today. Page 19

Banca Intesa, the north Italian banking group, is set to propose an alternative merger with Banca Commerciale Italiana if Uni-Credito Italiano's share exchange bid for BCI collapses. Page 19; BSCH shares, Page 24

Merrill Lynch Mercury, the UK's largest pension fund manager, denied charges it was negligent in managing some clients' funds. but admitted it made some poor investment decisions. Page 19

LVMH's battle to take over Gucci. the Italian fashion company, will enter its next stage on Thursday. with a critical court case in Amsterdam. The French luxury goods group is attempting to nullify two recent Gucci share issues. Page 23

Brazil could soon issue up to \$5bn in international bonds thanks to an unexpectedly rapid recovery from its 39 per cent devaluation of the Real, said President Fernando Henrique Cardoso. Page 24: Editorial Comment Page 17

First Choice, the UK tour operator planning to merge with Switzerland's Kuoni, warned Airtours not to launch a counter-bid and upset the holiday market with "a reckless gamble". Page 19

Clariant, the Swiss speciality chemicals group, stressed that Hoechst, its biggest shareholder, fully supported its ambitious expansion strategy. Page 22

Chicago Board of Trade directors will meet today amid signs of a potentially debilitating rift at the US futures market. Page 22

Newbridge Capital, the US investment firm, said it was firmly committed to its takeover of Korea First Bank, which is considered crucial to the restructuring of South Korea's troubled banking sector. Page 21

Lycos, the internet search site, is to abandon its internet directory and adopt an experimental ser-vice from rival Netscape, in which the public do the work of creating the directory. Page 24

World Equity Markets The latest trends and data from more

than 50 national markets at a glance

126.44

0.6632

8.8006

7,4344

324.56

SK-20.00

SF(3.50)

Albania seeks fast EU entry

Tirana asks Brussels to drop usual criteria due to Kosovo crisis

By Kevin Done in Tirana, Say Dinmore in Beigrade and Alexander Nicoli in London

Albania yesterday sought to gain diplomatic advantage from its acceptance of more than \$20,000 Kosovar refugees after some 28,000 people, fleeing ethnic cleansing, flooded over its border during the weekend. Yugoslavia meanwhile claimed

an "ecological disaster" had been caused by Nato's bombing of an oil and petrochemicals plant which resulted in chemicals being dumped in the Danube. The refugees from Kosovo told aid agencies that another 50,000

or more may be following them. The renewed flow threatened to overwhelm international relief agencies at Kukes, the main arrival point in Albania. Paskal Milo, Albania's foreign minister, warned that the influx

could destabilise Albania. He hoped for a deeper relationship with - and membership of - the European Union. "We are carrying the burden of the region and we are reacting in

a European way to these difficulties, not with a Balkan mentality but with a solidarity not previously known in this region," Mr Milo told the Financial Times. He said the EU should overlook normal membership criteria in response to the crisis admitting that Albania could not fulfil EU standards "both economically



Balkan countries, and especially Macedonia and Albania, to fulfil all their standards first, that will take years and years and then the Balkans will never be stabilised. And the Europeans will suffer much more."

The Albanian government is to meet EU leaders in Luxembourg on April 27. As a first step it wants an association agreement with the EII, the interim step taken by 10 countries in central and eastern Europe now negotia-

Mr Milo added: "If they tell the nian foreign ministry said Yugoslavia had broken off diplomatic relations with Tirana,

As Nato's air strikes on Yugoslavia continued for a 26th day. clouds of black smoke enveloped northern outskirts of Belgrade after an air raid early yesterday on an oil refinery and petrochemicals complex.

Officials said destruction of a section making PVC had released phosgene into the atmosphere Phosgene, a poisonous gas used in chemical warfare, is a compo and sometimes democratically", ting EU membership. The Albanent of soft-foam furniture. They Further reports, Page 2

pound into the Danube. "We've destroyed life in the Danube." said Dragoljub Jerovic, Serbla's ecology minister.

persist with the air campaign without activating plans for an opposed invasion of Serbia. "Of course . . . we keep every single option under review." Tony Blair. UK prime minister, told CBS TV.

added that they had been forced to dump large amounts of a carcinogenic chlorine-based com-

Nato leaders said they would

EU to look at tax exemption for bonds

Buropean Union finance whether the wholesale market for international bonds could be exempted from a proposed EUwide tax on savings so that the measure could overcome deep-seated British fears about its damaging effects on the City of London's financial industry.

At an informal meeting in Dresden at the weekend they asked senior officials from the member states and the European Commission to report before the ministers' planned meeting on

They want to know whether it would be feasible to exclude the

ministers have agreed to examine - withholding tax on savings of non-residents in the EU.

The Dresden meeting marks a small step forward, in that some ministers accepted the case for giving international bonds spe-The ministers' decision was

also a clear signal that Germany, which holds the six-month rotating presidency of the RU, and Hans Eichel, its new finance minister, are keen for a compromise with the UK on the issue.

The impasse is helping to delay progress on a package of tax coordination measures deemed necessary for the efficient working

so-called wholesale market for of the EU's single market. Howcate consensus.

> Gordon Brown, the UK chancellor of the exchequer, said he detected a "growing understanding of Britain's position". He said the government would "do everything we can to advance the eurobond market" and stressed the UK would "not agree to any decision which imposes a with-

holding tax on Britain". Mario Monti, the commissioner responsible for the planned directive, said that while underlining the concerns of the City, the UK had "stated its commitment to negotiations in good faith".

He said it was positive that international bonds from the ever, Mr Eichel warned that the Italy, France, the Netherlands connections with the ruling scope of a proposed directive to decision to examine the exemp- and Germany spoke in favour of impose a minimum 20 per cent tion of the wholesale internaspecial treatment for eurobonds has been president of the Hesse withholding tax on savings of tional bond market did not indiin the directive whereas some state central bank and member of months ago Britain seemed isolated on the matter.

> The UK has promised a working paper on how to distinguish ween the retail and wholesale sectors of the international bond market as soon as possible.

> Investment bankers and the Commission remain sceptical about proposals for exempting bonds whose minimum holding is larger than a set cut-off point. They insist that unless all exist ing international bonds are exempted, the withholding tax will create chaos by triggering early redemption clauses.

Bundesbank presidency set to go to minister's ex-colleague

By Raiph Atkins in Bonn

Hans Eichel, Germany's new finance minister, is set to strengthen his grip on economic policy after it emerged yesterday that Ernst Welteke, a former state government colleague, was likely to be confirmed soon as the next Bundesbank president. Mr Welteke, 56, served as both

economics and finance minister in Hesse, central Germany, where Mr Eichel was prime minister until the beginning of this month. He would succeed Hans Tietmeyer who is due to retire as the central bank president in the second half of this year.

The role of the Bundesbank has diminished following the launch of the European Central Bank and the euro. But it remains Germany's most important financial institution and is strongly associated with price stability.

Mr Eichel has adopted a less flamboyant and more pragmatic style than his predecessor, Oskar Lafontaine, who resigned last month. Within hours of taking office, Mr Eichel signalled strict discipline on government spend-

In an article for the Bild am Sonntag newspaper yesterday. Mr Eichel said a "catalogue of measures" would be drawn-up before the summer to close an estimated DM30bn (€15bn) "hole" in the government's budget. Although the finance ministry has ruled out an increase in value added tax, these could include curbs on spending.

Mr Welteke, who has strong Social Democratic party (SPD). the Bundesbank council only since April 1995 after a career as a politician spanning 30 years. Until Mr Lafontaine's resigna-

tion, Heiner Flassbeck, then a state secretary in the Bonn finance ministry and an adviser to Mr Lafontaine, had been a challenger for the post.Mr Flassbeck was regarded as a critic of Bundesbank and European Central Bank monetary policy.

Mr Welteke, who trained as a specialist in agricultural machinery before studying economics, is unlikely to be as outspoken but will not be uncritical.

Daewoo outlines plan to halve \$49bn debts

By John Burton in Secul

Daewoo, South Korea's second largest conglomerate, or chaebol, will halve its debts of nearly Won60,000hn (\$49bn) this year under a restructuring plan submitted to creditor banks at the

& Poor's, the credit rating agency, cut its rating for the group's parent company, Daewoo Corporation, to B- last week, raising concerns about its financial stability. It warned a further downgrade was possible if Daewoo was unable to reduce its debts and shed underperforming

"It looks like Daewoo has finally got the message," said Jang Ha-sung, a professor of finance at Korea University and a leading chaebol critic in his role as head of Korea's minority shareholders movement.

Daewoo said it would reduce its debt/equity ratio to a government target of 200 per cent by the end of the year by selling assets. issuing new equity and securing foreign investment. Daewoo last year signed a

Telecom to Newbridge Capital. The US investment firm plans to acquire Korea First Bank, which is Daewoo's main creditor bank. Daewoo Telecom's businesses include telecoms equipment, computers and car parts.

sell Hankuk Electric Glass, a leading global maker of glass bulbs for cathode-ray tubes, to Nippon Electric Glass of Japan. Another proposed deal is the swap of Daewoo's consumer electronics unit, Daewoo Electronics, for Samsung Motors. Analysts expect Daewoo to

The move comes after Standard offer to sell stakes in Daewoo Heavy Industries, its profitable shipbuilding company, to foreign investors. Daewoo denied market speculation that it would dispose of Daewoo Securities, Korea's leading securities firm. The reorganisation would leave

car manufacturing as Daewoo's main industrial business. Daewoo is Korea's second biggest carmaker after Hyundai Motor, and ranks 17th in the world in terms of production.

Daewoo has recently concentrated on expanding its car operations, including a takeover of Ssangyong Motors in late 1997. This helped increased its debt by 40 per cent last year to Won59.880bn.

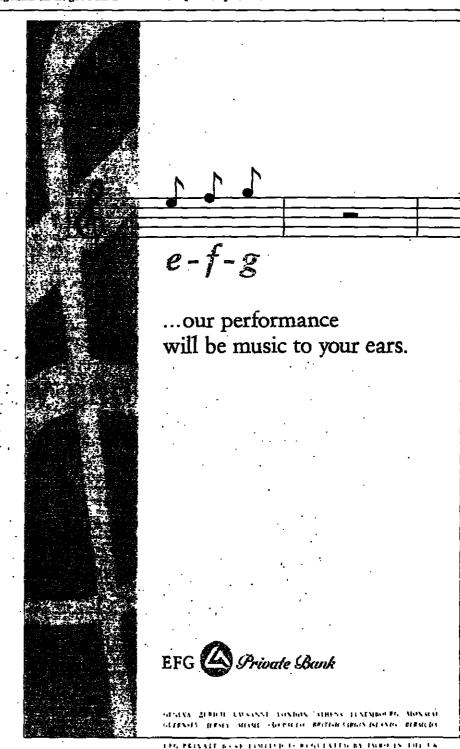
But analysts believe the debts may be higher since some borrowings by Daewoo's nearly 600 overseas businesses might not be memorandum of understanding included in the group's consolidated accounts. Daewoo's debt/ to sell 66 per cent of Daewoo equity ratio was 355 per cent at the end of last year, but this was largely due to a revaluation of assets that the government has since disallowed. Analysts estimate Daewoo's debt/equity ratio to be 500 per cent if asset revaluations are excluded. Daewoo is also negotiating to

CONTENTS

World News: International 2-6 Europe 2,3, Asia Pacific 4, UK 7

Comment & Analysis: 16,17 Companies & Finance: 19-24

Markets: 28,29.33.34.35 Management /Technology: 14 Full contents and Lex: back page





EBRD warns

of effects on

Balkan trade

Refugee wave adds to Albania crisis

By Kevin Done, East Europe Correspondent, in Twana

2

The fresh influx of Kosovo refugees into Albania is reaching the crisis proportions of more than three weeks ago, when Serb forces spurred ethnic cleansing and Nato aircraft began bombing targets across Yugoslavia.

About 28,000 ethnic Albanian refugees flooded over the border at the weekend. international monitors reported. At least 23,000 crossed into north-east have arrived". Albania in one 24-hour period at the Morina border point in the mountains near

The flow was briefly halted in the early hours of vesterday as a car carrying refugees hit an anti-tank mine in the narrow no-man's land between Albania and Yugoslavia. Five were killed

in the explosion. Jacques Mouchet, envoy of the United Nations High integration into western eco-Commissioner for Refugees in Albania, said there were

poorest country.

We are still in the middle of the crisis," he said. "The indications are that this movement of refugees will continue in coming days."

Jean-Luc Siblot, deputy director for the United Nations World Food Programme in Albania, said the agency had basic food in the country to meet the needs of 350,000 people for a month, and "by the end of April another month's food will

"We are very much concerped by the new wave of refugees coming in the last 24 hours, who are in bad shape according to reports." he said.

Albania, which is bearing the brunt of the flood of refugees, is seeking to gain diplomatic advantage from the crisis by persuading the international community to seek ways to accelerate its nomic and defence struc-

leaders in Luxembourg on April 27 to press its case for closer relations. In an interview with the

Financial Times, Paskal Milo, Albania's foreign minister, said the government was seeking "a strong political message that the EU understands the difficulties in Albania and the sacrifices Albanians are making... We don't want kind words, we

want them to realise in con-

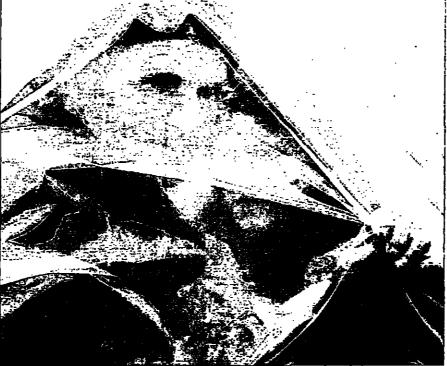
crete terms how Albania will

be helped in these difficult

Mr Milo also warned that the influx of refugees could destabilise Albania not only economically and socially but also politically.

Mr Milo said the government was seeking a change in its contractual relations with the European Union "to open doors, to give a green light for the integration of Albania into the EU". As the international com-

munity studies ways of bringing long-term peace and stability to the Balkans sis, the former president,



after the end of the conflict Sali Berisha, whose Demoin Kosovo, Albania believes cratic party lost power in that it can benefit directly through closer ties with Brussels.

Amid continuing concerns about the political stability of Albania in the present cri-

shipments and said Albania was "totally unprepared for the biblical exodus of refu-1997, called at the weekend for the formation of a new. more broadly based govern-

He accused a "state mafia" of selling food and drugs taken from humanitarian aid

elements from the Demo-

GROUND TROOPS COOK DENIES PLAN IS IN MOTION BUT SOLANA SAYS THAT IF NECESSARY, 'WE WILL BE READY' Nato air strikes 'are enough for now'

> "Why don't you help me a in the area, and airports at per cent. The few roads and bridges into Kosovo have been mined and have concentrations of Serb artillery batteries and tanks close by.

An invasion through Macedonia - which is unlikely to

been the poorest republic in: the former Yugoslavia and he denied that the country was politically unstable. Ermerlinda Meksi, the ment, the European Bank for Albanian minister for economic co-operation and

claims that Macedonia had

Reconstruction and Developtrade, appealed for economic aid with the \$800m-plus cost However, the impact on of caring for refugees. This other central and east Eurowas composed of \$600m in pean countries was very limhumanitarian costs; to be ited, said Nicholas Stern, the met largely by international aid agencies, and \$220m in Countries bordering Serbia Albanian government costs. were already being "quite The crisis had damaged the seriously" affected, espe-cially Macedonia and country's economic modernisation, she said. Instead of Albania, which were having tourists, Albania was now to provide for large numbers receiving refugees and instead of foreign direct

Trade was being disrupted in the region, notably for Macedonia and Bulgaria. Hans Peter Plankes, an which, before the bombing EBRD economist, said started, had exported large another country that could amounts of food by road "take a hit" was Croatia. through Serbia to markets in which has an extensive tourcentral and western Europe, said Mr Stern.

The crisis has come at a critical time for the region's agricultural exporters who make their most profitable sales in early season fruit and vegetable crops. Bulgaria sent about 50 per cent of its exports through Serbia to countries further north and west and Macedonia 65

By Stefan Wagstyl and Arkady Ostrovsky in London

The economic effects of the

Kosovo war are spreading

through the Balkans, dis-

rupting trade and invest-

ment warned yesterday.

EBRD's chief economist.

of refugees, he said.

Mr Stern's remarks were echoed by Stevo Crvenkovski, the Macedonian ambassador to the UK, who said road transport now had to go via Bulgaria, Romania and Hungary. The queue on the one bridge across the Danube linking Bulgaria and

Mr Crvenkovski said Macfrom the adverse publicity generated by what he described as inaccurate reporting of its treatment of

investment, humanitarian

Berezovsky Mi

lack after arr

larrant dropp

ist industry. Bosnia could also suffer because of its proximity to Serbia. However, bank officials said the impact of the crisis farther afield was limited because investing companies had learnt to distinguish carefully between the different countries. Mr Stern said that Constitutional foreign direct investment in the region had grown strongly last year, despite the drop in investment in change for Swi Russia related to the Russian economic crisis. "I don't expect confidence to be

affected by Kosovo," he said. He forecast that direct investment in 1999 would not rise above 1998's high level but neither would it

Leszek Balcerowicz, the edonia was also suffering Polish finance minister, agreed. Poland, the region's largest recipient of foreign investment, had not felt any effects from the Kosovo con-

Clinton, Blair in united front

By Nancy Dumne in Washington

Before Nato's 50th anniversary celebration in Washington this week, President Bill Clinton and Tony called for the insertion of Blair, UK prime minister, yesterday sought to project a united front on the alliance's intervention in the Kosovo

Each assured the other's public that they were committed to fight it out in Kosovo until allied objectives were achieved.

Writing in the British Sunday Times newspaper, Mr Clinton said: "We are in Kosovo because Europe's worst demography has once again Blocked Danube hits countries right demagogue has once again moved from angry words to

unspeakable violence."

He also insisted that Nato
across the continent's income range was inflicting "mounting losses" on Serbian forces which would eventually force them to withdraw from business affected by this unexpected disaster of the war, writes Robert Wright

Speaking on the American CBS network, Mr Blair said that if racial genocide was allowed to prevail, it would

destabilise Europe. He rejected calls for the use of Nato ground troops, saying they would face the income range. same dangers that had been contemplated when Nato decided to limit its involvement to an air campaign.

Like US officials yesterday, he suggested that ethnic Albanian refugees could not return to Kosovo as long as President Slohodan Milosevic remained in power in

Strobe Talbott, US deputy secretary of state, said Nato leaders in their anniversary celebrations would stress their determination that muth Strasser, an Austrian Nato "stand up to our single greatest challenge to peace" since the second world war.

But Richard Lugar, a leading Republican senator, attacked the administration's refusal to plan for on March 24, when Nato ground troops and said the future of Nato was at stake. "Many are predicting that this will be the funeral of Nato," he said.

plans, to send in ground a full-scale invasion of Solana asked journalists: There are few large ports

Javier Solana, Nato sec-Nato yesterday showed no sign of supplementing its campaign of air strikes against Yugoslavia with moves towards a land inva-Some US politicians have

ground troops to force Serb forces out of Kosovo, and British Sunday newspapers yesterday reported that plans were in motion. However, this was denied

gee problem has fallen most heavily on

some of Europe's poorest

countries, one effect of the

war has hit countries right

across the continent's

Companies as diverse as

Austrian steelmakers.

Bavarian barge operators,

Slovak shipbuilders and

Romanian shippers have all

seen business affected by the

unexpected and complete

blockage of the Danube,

Europe's longest waterway.

"There is some navigation

south-east of Yugoslavia and

north-west, but not what is

the raison d'erre of the Dan-

ube, to link the Black Sea to

western Europe," said Hell-

diplomat who heads the sec-

retariat of the International

Danube Commission, based

on the 2,400km river ceased

started its air strikes over

The real shock to shippers

on the river came on April 1,

Traffic through Yugoslavia

in Budanest.

the Kosovo crisis.

by Robin Cook, the UK foreign secretary, who said on British television that there

Frost: "At this point we campaign think that it is enough.

"Therefore we are not going to change the policy now. But if the moment comes and it is necessary. I that belong to Nato will be ready to do it."

a number of possible options tance. was "no intention, and no for ground forces, including

ince of Vojvodina, was

Two other bridges have

destroyed, their wreckage

while others have been dam-

destroyed by bombing.

Companies as diverse as Austrian steelmakers and Slovak shipbuilders have seen

The real shock for the Danube

shippers came when the bridge

at Novi Sad was destroyed

during bombing raids

aged. The effect was wide-

Radisa Djordjevic, head of

the Yugoslav directorate of

International Danube Navi-

gation, said that 100 ships

loaded with cargo were

stranded on the Yugoslav

section of the river, which

makes up a quarter of the

The blockage has arrested

a steady recovery in Danube

traffic since United Nations

sanctions caused a brief

river's navigable length.

ranging and instantaneous.

hile the Kosovo refu- bridges, at Novi Sad, capital period of UN monitoring or Ukraine's ore mines,

since been completely 25m tonnes during the ear-

nian wars.

of the northern Serb prov- during the Croatian and Bos- Hungary or Austria.

lier wars, traffic last year is

about 40m tonnes. The cries

of pain from shippers have

been all the louder because

there is no end in sight to

Even after any peace deal,

it will be months before

wreckage is cleared, and few

think the Yugoslav authori-

ties will pay to clean up

The main business of the

river. Mr Strasser explained.

was to import raw materials.

Typical would be a shipment

of iron ore from Romania's

debris from Nato attacks.

the problem.

blockade followed by a long Black Sea port of Constanta.

blocking the waterway, estimated to have been exporters have been able to

All are currently dis- little bit and don't ask me to Tirana and Skopje are at full retary-general, said on BBC carded, except its long-stated qualify the word permistelevision's Breakfast With plan to send 30,000 troops as sive? peace-keepers to secure the think the air campaign is return of Kosovar Albanians enough. The military authorities who are leading the troops in Macedonia. who are intended to be the first part of this force.

The alliance has said troops will go in only if there is a "permissive environment". This could be after a political solution, or it could mean simply a time when Serb forces are no longer Nato has been working on able to put up serious resist he ground, ready to go into

resistance to take many more weeks.

Having slumped from river belong to Ukraine,

the crisis.

100m tonnes a year in 1987 to which borders the river's

US officials pointed to the difficulties of assembling an

Questioned last week, Mr Pentagon spokesman.

invasion force. "It would probably take weeks or months to get a full heavy armoured combat force on Kosovo," said Ken Bacon,

The largest fleets on the

Black Sea delta, and

Romania. Manufacturers and

move to other means of

transport, leaving shipping

the industry hardest hit by

Hans Frank, manager of

Gerhard Meyer, a shipping

company based in Regens-

burg, Bavaria, said he was

unable to fulfil many of his

contracts: of his 155-vessel

side of Novi Sad.

crisis.

fleet, 60 are marooned either

Bulgaria reckons one third

of its river fleet is now in the

wrong place. The outlook

seems even bleaker for ship-

ping lines such as Romania's

Navrom, whose future was

already uncertain before the

repatriated crews, lack of

cash is thought to mean

still with their vessels and

short of money.

While other countries have

Nato says its effort to iso-

late Serb forces in Kosovo by

striking at supplies and sup-

ply routes is working, but

expects the elimination of

want its territory used for this purpose - or Albania would mean sending troops through challenging moun-

tainous terrain. Troops invading from Hungary, a Nato member, would have to fight their way through the length of Serbia to reach Kosovo.

Rhine GERMANY CZECH REPUBLIC SLOVAKIA HUNGARY SLOVENIA-ROMANIA HERCEGOVINA. TUGOSLAVIA MACEDONIA

line complained in Budapest's Csepel Island docks area that he had worked only 18 days this year because of the disruption. Fellow-sailors on short-term contracts had been let go. The rows of tied-up boats in the docks and the range of

imports on view testified to the importance of cheap Danube transport to Hungary and other land-locked central European areas. The river's importance is underlined by Wilhelm Nitterl, spokesman for Voer-Al-

pine Stahl, a steelmaker based in Linz, Austria. His company would be willing to pay an extra Sch20 some Romanian crews are a tonne to import Ukrainian iron ore by rail, rather than by river, he said. That meant

One sailor with Hungary's an extra Schlm (\$78,750)

and Ukrainian ore. Its exports will also have to be rerouted.

ished vessels.

But the downed bridges may not be bad news for everyone. Croatia's port of Rijeka and Koper, in Slovenia, are likely to experistate-owned Mahart shipping expenses per month, ence booms from rerouted

although the sum was not a serious problem. Dunaferr, a Hungarian steelmaker, has also tries such as Hungary's agriannounced a switch from high quality, sea-freighted South African ore to lowerquality, rail-borne Russian

The steelmakers at least have a route to market. Slovenske Lodenice, a Slovak company which is Europe's biggest inland shipbuilder. may have to borrow money at 20 per cent interest because it cannot deliver fin-

traffic. But the overall picture is unhappy. Marginally viable indusculture, which depends heavily on the Danube as an export route, are ill-placed to

absorb higher costs. The blow comes when Romania, faced with a possible debt repayment crisis, is in no need of further problems. The same goes for Ukraine, struggling to recover from last summer's

Russian currency crisis. Observers hope Bulgaria's new reform programmes are not knocked off balance by the disruption to trade. All look like paying a high price for a few hundred tonnes of metal and concrete brought down into a river. Additional reporting by Robert Anderson

Employment pact 'long way off' Italy set to launch drive

By Peter Norman in Dresden

With less than seven weeks to go before the European Union's June summit in Cologne, the member states have a long way to go before they can fulfil their promises and produce a clear and coherent employment pact.

In discussions among finance ministers at their informal weekend "Ecofin" meeting in Dresden, the ideas for cutting unemployment and promoting growth seemed as many and varied as the 15 member states.

Gordon Brown, the UK chancellor of the Exchequer, enthusiastically promoted Britain's philosophy of structural economic reforms in labour, capital and product markets aimed at boosting competitiveness and lower-

France seeks better co-ordination

Dominique Strauss-Kahn, the French finance minister proposed strengthening economic policy co-ordination among the euro-11 countries belonging

to the single currency, writes Peter Norman. He called for better EU expertise in the European

Commission, and the

the French finance minister, tabled a host of suggestions ranging from closer economic policy co-ordination and "tax harmonisation" to the launch of "an ambitious

information society". Hans Eichel, Germany's new finance minister, who hosted the meeting, pinned

European initiative on the

appointment of a "chief

economist" to improve understanding of economic developments in the euro He urged better fiscal

policy co-ordination through multi-annual programmes to allow governments and the European Central Bank to anticipate each others' policy choices.

his faith on a "macroeconomic dialogue". He proposed a forum in which labour, management, representatives of governments, monetary policy makers and the European Commission would try to reach a policy mix to promote growth and

level, possibly with the finance ministers at their twice-yearly informal Ecolin

For Mr Eichel such talking shops could promote "tension-free interaction between wage trends, finance policy and monetary policy" while guaranteeing the independence of the European Centrai Bank and the autonomy of trade unions and employers to set wages.

But while Mr Eichel insisted that the employment pact should not entail the creation of new institutions, some of Mr Strauss-Kahn's ideas appeared to point in that direction.

The euro-11 committee of finance ministers from the public works will also be single currency area, which meets each month to co-ordinate policy, was "the precurjobs. Ideas could then be sor of a European economic exchanged at a political government", he declared.

to finance public works

Public Policy Editor

The Italian parliament today starts debating a bill that could launch a large pro- developments and sewerage gramme of privately financed public works.

Initial projects, which next year, include proposals for the private sector to build and operate two motorways, one of them a 400km stretch between Salerno and Reggio Calabria in the south.

of Italy alone over the next decade.

Key projects are likely to include roads, bridges, port pean monetary union, politi-"Italy has been very slow in accepting private money

need to catch up," Fernando government's private Carpentieri, the director in the Italian treasury in guese and Spanish use of charge of public/private similar programmes for toll finance, told a conference roads and bridges. organised in Rome last week A rolling programme of by the journal Project today aims "to eliminate bids for privately funded Finance International

drawn up by local authori- approved, are seen as nerships, Dr Carpentieri ties and government depart the pilots for a much more said, including allowing crements amid calculations by ambitious programme, he ation of special purpose the government that €63bn added, using project finance (\$67bn) of infrastructure either on its own or supple-

works is needed in the south mented by public money. Given Italy's public debt and the borrowing limitations set by joining Euro-

cians, bankers and treasury officials say Italy has no choice but to use private money for public infrastrucshould be agreed by January for public works and we ture on the lines of the UK finance inlative and Portu-

The bill before parhament legal and regulatory obsta-The motorways, already cles" to public/private partvehicles to fund and run the

FINANCIAL TIMES
Published by The Financial Times (Europe)
GmbH. Nibelungenplatz 3, 60318 Frankfurt am Matu. Germany. Telephone ++49
69 156 850. Fax ++49 69 396 4481. Represented in Frankfurt by Cofin A. Remand as Geschäftsführer and in London by David C.M. Bell. Chairman, and Alan C. Müler. Deputy Chairman, and Alan C. Müler. Deputy Chairman, The shapeholder of the Financial Times (Europe) GmbH is Pearson Overseas Holdings Limited, 3 Berlington Gardens. London, WIX 11.E. Shareholder of this company is Pearson pic. tegistered at the same address
GERMANY: CERMANY:

GERMANY:
Responsible for Advertising content; Colin
A Kennard Printer: Hurriyet International
Verlagsgesellschaft mbH. Admiral-Rosendahl-Strasse 2a, 63263 Neu Isenburg ISSN
0174 7363. Responsible Editor: Richard
Lumbert. cfo The Financial Times Limited.
Number One Southwark Bridge, London
SET 0147

FRANCE: Pholishing Director: P. Maraviglia, 42 Rue La Boeite. 75008 PARIS. Telephone (01) 5376 8254. Faz (01) 5376 8253. Printer: S.A. Nord Erlair. 15/21 Rue de Caire, F-59100 Roubaix Cedes I. Editor: Richard Lambert. ISSN 1148-2753. Commission Partiaire No 67808D. SWEDEN:

4:

Responsible Publisher: Bradley P Johnson. Telephone +46 & 791 2345, Pranter: AB Kvallsudmagen Expressen, PO Box 6007, S-550 0o, Jönköping.

© The Financial Times Limited 1999. Editor: Richard Lambert, clo The Financial Times Limited, Number One Southwark Bridge, Loadon SEI 9HL.

fects on an trade

 $=:\mathbb{Z}_{2^{n}\mathbb{Z}_{2^{n}}}$

.....

- -Ag

...

100

, Challi

...

EBRD shifts focus in its Russian lending

By Arkady Ostrovsky and Stefan Wagstyl in London

The European Bank for Reconstruction and Development is adjusting to the Russian financial crisis by shifting its focus from long-term project finance towards pro-

capital to Russian exporters. The bank has traditionally provided long-term capital for Russian manufacturers, but it was pushed into a net loss of €261.2m (\$278m) last year as a result of the Russian crisis. This made it look for more secure and shorterterm lending, according to

the EBRD's Russian team.

By Charles Clover in Mescow

Russian government, flew

after a warrant for his

arrest was dropped last

He had been in France

when the arrest warrant

he said before leaving yester-

day he was "absolutely calm

qualified backing to a new-

look constitution in a vote

which sees the end of the

Swiss political parties and

expected to pass easily,

remained in the balance

Some 59 per cent of voters 969,400 people ~ approved

the new document, which in

addition to abolishing the

gold standard enshrines in

aw new rights, including

the right to strike and the

principle of equal opportuni-

cantons (states) voted

voters and states to pass.

Some 669,200 people (41 per

ties for the handicapped. But 12 of Switzerland's 26

until late results came in.

Geneva. The modernio

because there was nothing barbs.

week.

Berezovsky flies

back after arrest

warrant dropped

The financier Boris group of Russian "oligarchs"

Berezovsky, target of an who financed President

anti-corruption drive by the Boris Yeltsin's 1996 election

back to Moscow yesterday from government favours.

was issued earlier this of a wide-ranging anti-

The Russian prosecutor already led to a worsening of

general's office still wants to relations between himself

question Mr Berezovsky but and President Yeltsin, and

change for Swiss

Swiss voters yesterday gave cent) rejected it. The stron-

by gold, AP reports from result was "a big step"

supported by all the main strengthening national

against the proposal, which to Swiss banks' settlement needed a majority of both last year with Holocaust sur-

unity'

heartland.

month in connection with corruption campaign.
alleged shady business deal Mr Primakov's eag

Constitutional

Mr Schmoelz, speaking cial at Norilsk Nickel, the the EBRD, said the real chal- other, a termination of its banks into joint projects had during the bank's annual world's largest nickel pro- lenge was to provide work- operations in Russia would meeting which opened in London yesterday, said: "Business is not normal in Russia." Russia."

The level of lending to Russia is running well below that of last year with only viding short-term working one project secured so far, against nine projects for the same period last year. Nicholas Stern, chief economist for investment would depend on

the business climate. Some Russian companies indicated their main problong-term finance. An offi-

to be guilty about".

Mr Berezovsky is one of a

campaign and benefited

But after Yevgony Prima-

kov's appointment as prime

minister last autumn the

government began to investi-

gate Mr Berezovsky as part

Mr Primakov's eagerness

to pursue Mr Berezovsky has

earlier this month the two

publicly exchanged verbal

gest opposition came from

voters in Switzerland's rural

take but would make

With the requirement to

back the Swiss franc with

gold removed, the govern-

tonnes of reserves, to under

It plans to sell some

SwFr7bn (\$5bn) foundation

to aid victims of genocide,

war and natural disasters.

The foundation is unrelated

Holocaust-related projects.

pin the currency.

ducer, said the company had ing capital not for exporters make the EBRD redundant. sufficient revenues to of raw materials but for Rus- Mr Freeman said: "EBRD finance itself in the short sian companies that could is being pressured to turn term but was looking for lon-manufacture and export away from Russia. But if you ger-term finance. The company recently announced as rocket engines or plans to invest \$2bn.\$3bn in the next 10 years, mainly in

mining. Mr Schmoelz said the the EBRD, said the bank its first pre-export finance would continue to invest in project, which would provide Russia but the volume of its working capital of \$15m- one large Russian industrial political masters of the \$20m, probably for a Russian oil exporter.

Ron Freeman, co-chief executive for Europe at Salo- no Russian company could mer first vice-president of long-term finance; on the attract Russian commercial

machine tools. But Mr Schmoelz said the step aimed at kick-starting EBRD would soon announce commercial lending to Russian small and medium sized businesses. A spokesman for company said the EBRO was EBRD as well as the IMF hard place; on the one hand,

value-added products, such turn away from Russia you may as well close down the EBRD."

Mr Freeman warned that programme was the first Russia would face isolation if it allied itself militarily with Serbia. "Russia must not tie up its foreign policy with Serbia. If it did so, the caught between a rock and a and the World Bank would . take a time out."

Mr Schmoelz also indi-

been hampered by the acrimonious restructuring of the country's domestic debt, GKOs held by foreign banks.

Mikhail Kasyanov, the first deputy finance minister, said vesterday Russia would not extend its deadline for restructuring of GKOs, which some foreign banks requested.

He said Russia would not default on its international bonds, but would seek restructuring of its Sovietera debt from the Paris Chub of sovereign creditors and the London Club of commer-Reinhard Schmoelz, head of lem was in obtaining mon Smith Barney and formeet its requirements for cated the EBRD's ability to start restructuring talks cial creditors. Russia would with the London Club today.

NEWS DIGEST

EARLY LEAD FOR ECEVIT

Turkish poll hope for end to political instability

Turkey's 37.5m voters yesterday voted in an election that will determine whether the country can make a break with political instability and double-digit inflation.

The country's first combined general and local elections will return either a strong two-party coalition or an even more unwieldy parliament than the present assembly. Early returns show the Democratic Left party of Bülent Ecevit, the caretaker prime minister, has pushed ahead of

Virtue, the Islamist party, With less than 1 per cent of the vote counted, the ultranationalist National Action party recorded a surprisingly large showing, making it the third largest party after Virtue, which according to early results also trailed the centre-right Motherland of Mesut Yilmaz, former prime minister. With 17.5 per cent of the electorate still undecided on the eve of the poll, voters' distaste for the country's squabbling politicians - represented by 20 different parties - is countered by the fact that voting is compulsory in Turkey. Leyla Boulton and Anatolia News Agency, Ankara

RESPITE FOR MARKETS

Euro holiday on December 31

The final day of this year will be a bank holiday in the European Union, at least for transactions in euros, to give financial markets more time for last minute measures to cope with the Year 2000 problem.

EU finance ministers agreed at the weekend that transactions "at least" in euros should neither become due nor be enforceable on December 31 to help market operators complete the full back-up of all computer systems before midnight and minimise the risks for Europe's financial industry. Peter Norman, Dresden

PROPORTIONAL REPRESENTATION

Italians vote in referendum

Italians yesterday voted in a national referendum on whether to remove the remaining element of proportional representation from their electoral system.

After half a century of chronically unstable government, voters were being asked whether to back the elimination of the remaining element of PR, moving the country further towards a "first past the post" system.

Those backing reform of the system need to secure more than 50 per cent of the vote to make the change. More than half of italy's 40m eligible voters must take part in the referendum for it to be valid.

Under Italy's current electoral law, 75 per cent of seats are elected to the chamber of deputies on a first-past-thepost basis.

The remaining 25 per cent are chosen by PR, which reformers say allows too many small parties to get into parliament, James Blitz, Rome

Pipeline opens way for Caspian riches

Azerbaijan and Georgia have co-operated in a project that will yield oil transit fees and boost their power, writes Jeanne Whalen

the region.

companies.

pipeline.

sian republic of Chechnya

eads of state and oil barons gathered at to question in recent months Georgia's Black Sea with the withdrawal of two port of Supsa at the weekend to celebrate the opening of an 830km pipeline which rep-

Mr Aliyev said "enemy cirresents a rare joint achievecles" had spread messages ment by the often quarrelthat Azerbaijan "had misinformed the world" about its some governments and companies around the Cas-Caspian Sea oil, pian Sea. Azerbaijan, he added, was Completion of the pipeline, ready to sign three new con-

stretching from Baku in Azerbaijan through the mountains of Georgia and out to the Black Sea, will also boost the power and jan International Operating independence of the Caucasian nations that built it, main producer in the westaccelerating their move towards western oil dollars alternative to its existing and away from Russia.

Standing among the Supsa terminal's steel storage tanks as snipers kept watch over the crowd. Georgia's and has been shut down President Eduard Shevardnadze said the pipeline agreements between the marked a turning point in the revival of the ancient Silk Road trading route con-

necting Asia to Europe. "Georgia doesn't view the traditional requirement for A relieved Arnold Koller. project merely from the the Swiss franc to be backed justice minister, said the noint of view of its economic benefits." he said. "It is even which was hard for many to more important as a brilliant 125-year-old constitution, important contribution to co-operation."

Georgia will earn \$7m and Azerbaijan \$10m a year in oll transit tariffs from the pineline, which will export 5m metric tons of crude a Both countries, along with

ment plans to use 1,300 tonnes of gold, half the Swiss National Bank's 2,600 the US government, are lobbying for construction of a second, bigger pipeline that would carry oil through reserves to finance a their territories and down to the Turkish port of Ceyhan on the Mediterranean.

Azerbaijan's President Heydar Aliyev used the cere mony to defend his government's estimates of oil and vivors, but would be open to gas reserves in his country's sector of the Caspian.



over pipeline revenues. By late May the AIOC will be pumping enough crude to fill the Baku-Supsa line to

capacity. Although the race to tracts with American oil extract Caspian crude has subsided since the fall in oil Completion of the Bakuprices, additional export Supsa line gives the Azerbairoutes need to be selected. Several parties used the Consortium (AIOC), the

Supsa ceremony to push for the controversial Bakuern Caspian, a welcome Ceyhan line. A working group, including oil companies and the This travels north governments of Turkey and through the troubled Rus-Azerbaijan, agreed two weeks ago to draft a rough

in recent months during disthree months. "I think that we found Chechens and the Russians that over the last few

tors are now seriously negotiating with respect to the pipeline," said Richard Morningstar, the US government's special envoy to the Caspian

months the western inves-

"With the incentives Turkey is offering, there is no reason why it can't become a reality.

However, many producers privately argue that the route, which could cost between \$2.4bn and \$3.7bn to build, falfils the policies of the Washington government more than their own economic interests.

construction plan within They maintain that a pipeline south through Iran would prove a less expensive alternative.

dried network for Earth, BONALLA RAT

FINANCIAL TIMES

Free Trial Offer

Try the FT East European Insurance Report FREE for two issues with absolutely

no RISK or OBLIGATION.

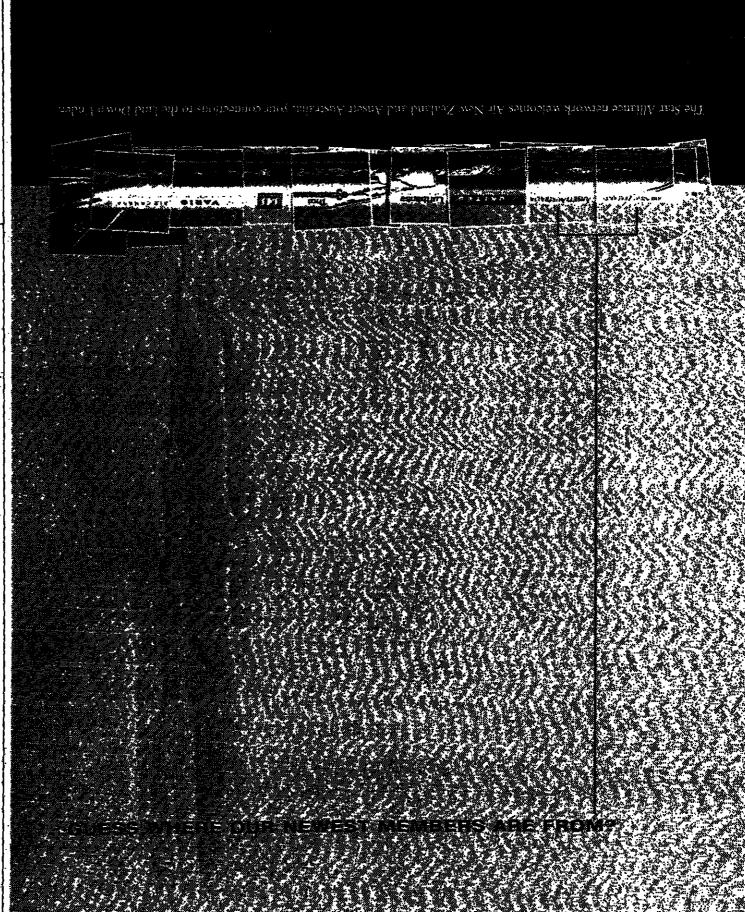
Do you cover Eastern Europe? We do

Every month FT East European Insurance Report deli-**☞ The CIS**

only today and receive 2 free issues (of FT East European insurance Report without
Diagra raturn this tarm by t	oost or fax on +44 T/T 696 ZZ/4. Anemaliven
all our Customer Services team on +4	4 171 896 2279, quoting reference 26041A.
all our ousternes a se	

YES Please start my mail subscription to FT East European Insurance Report. I understand that during the free trial period you will invoice me for a year's subscription (12 issues) at the normal rate of £560 UK or £575/US\$980/ €830 Overseas. If I decide not to subscribe, i simply write cancel on the implice and return it in the envelope provided.

1	-		• *		•	٠,٠		i IOB π	· LE_	: : 	: ` · ·	· . ´	: . 	· .	· [• .	26	5041 <i>/</i>
ļ	HAME						`	 7:		- ÷	: '	-	٠	·	<u>:</u>		
ŀ	ONCANTAIN	<u> </u>							•	٠,	-					7	
	ADDRESS							 · . :		:							
		<u></u> -	`-					 OUNT	Y				_	<u>.</u> .		··· `	
i	POSTCODE		٠,			7		 nX.		· ·	<u>.</u>	<u>.</u>		· ·	<u>:. </u>	`	
ļ	<u> </u>					Ţ.	Ξ.,	 -	-	· · · ·	· ·		·		· .		
	NATURE OF S	Lands.						 						· 	·. 		1 :



De Beers

De Beers Consolidated Mines Limited (Incorporated in the Republic of Smith Africa) (Registration No. 11/AMM7/20)

NOTICE TO MEMBERS

Notice is hereby given that the one hundred and eleventh annual general meeting of members of De Beers Consolidated Mikras Limited will be held at the Head Office of the Company at 36 Stockdele Street, Kimberley on Fralay, 21 May 1999, at 14:15, for the following business:

- 1. To receive and consider the annual financial statements of the Company and of the group for the year ended 31 December 1998.
- 2 To elect directure in accordance with the provisions of the articles of association of the Company.
- 3 To consider and, if deemed ld, to pass, with or without modification, the tollowing ordinary resolution: "That the De Beers Consolidated Minas Limited Incentive Scheme be and it is hereby amended in accordance with the schedule of amenda
- tabled at the meeting and initialed by the Chairman for purposes of identification 4 To consider and, if deemed 5t, to pass, with or without modification, the following ordinary resolution:
- "That further to the ordinary resolution pessed by members at the annual general meeting of the Company held on 22 May 1998 a further 3 000 000 deferred shares, making a total of 9 000 000 of the unissued deferred shares of the cents each in the capital of the Company be and are hereby placed under the control of the directors of the Company who are specifically authorised in terms of Section 221 (2) of the Companies Act, 1973, as amended, to allot and issue such shares to the De Beers Incentive Trust and/or its nomineers in accordance with the terms and conditions of the De Beers Consolidated Mines Limited Incentive Scheme."
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution.
- That subject to the provisions of the Companies Act, 1973, as amended, and the Listings Requirements of the Johannesburg Stock Exchange, the directors be and are hereby authorised to allot and issue all or any portion of the remaining authorised but unusured determed shares of five cents each in the capital of the Company at such time or times, to such person of persons, company or companies, and upon such terms and conditions, as they may determine, after setting aside so many determine and expected to the allotted and issued by the Company pursuant to the
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution.
- That in terms of the Lisbinge Requirements of the Johannesburg Stock Exchange, the directors are hereby sustionsed to issue reserve deferre shares of tive cents each for cash, without restrictions as to whom the shares will be issued, as and when suitable opportunities arise, subject to
- (a) that this authority shall only be valid until the next arrival general meeting but shall not acceed beyond 15 months from the date of this arrival
- any issue representing, on a cumulative basis within one year, five per cent or more of the number of determed shares in issue prior to the lestuels: (c) that assues at the aggregate in any one year will not exceed 10 per cent of the number of shares of the Company's issued deferred share capital, provided further that such assues shall not in aggregate in any three-year period exceed 15 per cent of the Company's issued deferred share
- (c) that, in this mount the page at which an ease of shares will be made in terms of this authority, the maximum discount permitted will be 10 per cent of the average closing prise of the states in quastion, adjusted for any dividends declared but not yet past or for any capitalisation averal made to shareholders, as determined over the 30 days prior to either the date of the paid press announcement or, where no announcement is recurred and none has been made, the date of issue of the deferred shares."
- As more than 35 per cent of the Company's assued deferred share capital is in the hands of the public, as defined by the Johannesburg Stock Exchange. The approval of a 75 per cent majority of the votes cast by members present or represented by proxy at the meeting is required for this

Holders of linked deferred share warrants to bearer who desire to attend in person or by proxy or to vote at any general meeting of the Company comply with the regulations of the Company under which share warrants to bearer are issued.

A member emitted to attend and vote at the meeting may appoint a proxy or proxies to attend, speak and on a poli vote in his/her stead. A prox

By order of the board R W KETLEY

19 April 1999

Centenary Depositary AG

NOTICE OF ANNUAL GENERAL MEETING OF DE BEERS CENTENARY AG

Holders of depositary recepts are hereby notified that De Beers Centerary AG ("the Company") has given notice to its shareholders until Annual General Meeting which will be held at the Grand Hotel National, Luzern, Svetzerland on Tuesday, 11 May 1999 at 12:15.

- 1. To receive the reports of the Auditors and Group Auditors for the financial year ended 31 December 1996. 2 To receive and adopt the Report of the Directors, the annual financial statements of the Company and of the group as at and for the yi
- "That the Report of the Directors for the year ended 31 December 1996, together with the annual financial statemen group as at and for the year ended 31 December 1998 respectively, be and they are hereby approved and adopted
- 3 To approve the appropriation of retained earning as recommended in the Report of the Directors and to declare a dividend of SFr 4- per share The following motion will be proposed as Resolution No. 2:
- That the appropriation of retained earnings as recommended in the Report of the Directors be accepted and approved, including the dec of a chindend of SFr 4.- per share (equal to 4 centimes per depositary receipt) payable on 26 May 1999 to shareholders register Company's register of shareholders on Friday, 26 March 1999."
- 4 To rainly and confirm the actions of all persons who held office as members of the Board of Directors. The following motion will be proposed as Resolution No. 3:
- "That the actions of all persons who held office as members of the Board of Directors of the Company during the year ended 31 December 1998 be and they are hereby ratified and confirmed."
- 5 To elect additional directors and to re-elect those directors of the Company retiring in accordance with the Ar
- "That Mr L. G. Nichindo and Mr S. S. G. Tumelo be elected and Mr L. A. Lincoln and Mr A. E. Oppenhei
- of Orectors of the Company for a penod of four years, until the conclusion of the annual general meeting to be held in 2003: 6 To re-elect Deloitie Pim Goldby GmbH as the Auditors and Group Auditors of the Company.
- The following motion will be proposed as Resolution No. 5:
- "That Deloate Pim Goldby GmbH be and are hereby re-elected as the Auditors and Group Auditors of the Company for a period of one year, until the Conclusion of the annual general meeting to be held in 2000."
- 7 To approve an amendment to Article 5, paragraph 5, of the Articles of Association of the Company to renew the authority granted to the Board of
- The following motion will be proposed as Resolution No. 6:
- "That Article 5, peragraph 5, of the Articles of Association of the Company be amended by the deletion of existing paragraph 5 and the substitution therefor of the following new paragraph 5:
- 5:51 On or before 11 May 2001 the Board of Directors may increase the share capital up to a maximum aggregate amount of SFr 54 046 000 by issuing up to 270 230 registered shares, which shall be fully part-up with a nominal value of SFr200 per share. Increases by underwiting as well as partial increases are permitted. After their acquisition, the newly issued registered shares shall be subject to the provisions of these Articles of Association. In each case the Board of Directors shall determine the issue price, the date for entitlement to dividends and the type of contribution." The Report of the Directors incorporating the proposal of the directors relating to the appropriation of retained semings and declaration of a divident, the annual financial statements of the Company and of the group and the Auditors' and Group Auditors' reports will be posted to registered depositary recept holders together with this Notice and will also be available to depositary recept holders at the Head Office of the Company and at the offices of the transfer secretaries or registrar of the Depositary issted below.
- PROXIES Every depositary receipt holder is entitled to attend and to speek at the annual general meeting either in person or be represented by a duly authorised representative or proxy whose authority must be established to the satisfaction of the Depositary.
- Depositary recept holders sesting to attend the meeting by proxy may complete the form of proxy and proxy forms must be lodged with the transfer sect
- Proxes for deposted shares as contemplated in article 6894 of the Swas Code of Obligations are hereby requested to notify the Depostary by no later than 12.15 on Friday, 7 May 1999 of the amount (and kind) of depositary receipts they represent. Proxes for deposited shares are deemed to be those instantons which are subject to the Swise Federal Act on Banks and Savings Banks of 8 November 1934 as well as professional asset
- Every depositary recept holder is entitled to one vote in respect of each depositary receipt held. The votes attaching to the depositary recepts are not votes in respect of chaines in De Beers Centenery AG but are instructions to the Depositary at to how it is required to exercise the votes in respect of De Beers Centenery AG steres deposited with it and represented by the depositary receipts Voting instructions must either be.
- (a) deposited with or received by the Depositery at the Depositery's registered office or at the offices of the transfer secretaries or registers no late:
- (b) delivered in person by the depositary receipt holder or his/her duly authorised representative or proxy to the Depositary at the meet Holders of depositary recepts in registered form wishing to attend the meeting may be required to produce their depository recept countries or sale custody recept issued by an approved bank at the meeting and to establish their identity to the satisfaction of the Depository. Holders of bearer depository receipts who wish to attend the annual general meeting or who wish to exercise their voting rights must comply with the ons presently in force relating to the lesius of bearer depositizity receipts.
- The register of recept holders and the transfer registers will be closed from Tuesday, 4 May to Tuesday, 11 May CENTENARY DEPOSITARY AG

Registered Office of Centerary Depositsry AG and Head Office of De Beers Centerary AG: Langenezacistrages 27, Lengensendstresse 27, CH-6000 Lutern 14,

Luzem 19 April 1999

to in the above notices holders thereof who desire to attend the Annual General Meetings, in person or by proxy, will require a certificate of lodgement which must be lassed by the Depositary and/or De Beers Consolidated Mines Limited or by one of their egents, by no leter than Wedneeday, 5 May 1999 in the case of the De Beecs Centerary AG meeting and Monday, 17 May 1999 in the case of the De Beers Consolid ted Mines Limited meeting. Details of the procedure to be followed to 17 may 1999 it the case of the Se Seems Considered to the said conditions and the necessary forms, may be obtained from the Depository or De Beers Consolidated Mines Limited or the registrary or any of their Agenta listed below.

South African Transfer Secretaries Consolidated Share Registrars Limited First Floor, Educa 41 Fox Street. Johannesburg 2001. (PO Box 61051, Marshalltown 2107)

United Kingdom Registrer: Computershare Services PLC PO Box 82 Caxton House.

London Secretary/Agent 17 Chesterhouse Street London EC1N 6RA

Agents for De Beers and the Depo Computershare Services PLC 7th Floor Jupitel House, Triton Court 14 Finabury Square London EG2A 1BR

5-1000 Brusseis

WINT 1/OCICE

Barclays Bank PLC F-75315 PARIS CEDEX 09

Immerbie I. Indipendence 69 Route d'Esch

E Timor talks in jeopardy

By Sander Thoenes in Jakarta

Talks this week at the as militia roamed the city United Nations on the future unchecked despite the presof East Timor were put in attacks on pro-independence activists that left at least 14 people dead at the weekend. Australia and a host of Euro-

Indonesian soldiers and police stood by cheering on Saturday as pro-Jakarta militin attacked the house of a prominent politician who favours independence, killing his son and at least 12 refugees who had taken shelter there. Foreign correspondents on the spot reported up to 30 dead but the militia removed some of the bodies from the house, complicating

At least one man died in a clash between youth gangs, ence of more than 10,000 regular troops in East Timor. Indonesia came under

pean countries yesterday. Jakarta, attended a rally of week's militia which later went on a ministers. irtsh foreign minister, who rampage. witnessed the clash in Dili, Jose A peacekeeping troops.

riorated and the Indonesian government cannot escape responsibility for at least civilians are poorly armed. some of that, if not all of it." Indonesia condemned the

by militia earlier this month. heavy criticism from the US, supports the militia. The hope that it won't disturb

Jose Alexandre "Xananurged the UN to send in a"Gusmao, the jailed rebel leader, had urged his people John Howard, Australian to defend themselves and prime minister, said: "I am some have initiated clashes. very concerned at the way in but the few hundred guerrilwhich the situation has dete- las he commands have not come down from the mountains to stop the militia, and

The Saturday massacre, violence and denied organisfollowing almost daily ing it. "It's our responsibility clashes and a massacre of 25 because we are the only ones pro-independence Timorese here." said Dewi Fortuna Anwar, an aide to President confirmed suspicions the B.J. Habibie. "We condemn Indonesian military tacitly the act of violence, ,, and we local governor, installed by the agenda for the inext Jakarta, attended a rally of week's] meeting of foreign

Ali Alatas, Indonesia's foreign minister, is due to preseul an autonomy proposal for East Timor to his Portuguese counterpart. Jaime Gama, at United Nations sponsored talks this week.

East Timorese are widely expected to reject any such proposal and Mr Habibie has pledged to let the territory

Congress sees Gandhi as new coalition leader

if India is soon to have an Italian-born prime minister, as appears possible after Saturday's parliamentary defeat of the Bharatiya Janata party-led coalition, it is perhaps appropriate that Indian poli-tics have never looked more Italian.

Whatever new government may arise from the wreckage of Saturday's confidence vote, which the coalition lost by a single vote, it appears likely that it will be led by Sonia Gandhi, the Italianborn widow of Rajfy Gandhi, the Congress party prime minister assassinated in 1991. It would be India's sixth government in three years – a record unrivalled lately even in Rome.

Indian political commentators never tire of pointing inherently unstable about the country's democratic system. Indeed, political repesentation of India's multifarious regions, castes, ethnic and linguistic groups is port for Congress, which has ble this would entail. verned for 45 of India's 51 small regional or caste parties, whose political shifts

Gandhi is up to the task of managing such a coalition. where small parties, and especially Jayaram Jayalalimovie star and leader of the largely within the organisa- ment. 18-member AIADMK party tion. When she has been from Tamil Nadu, will make similar demands

of their allies claimed they recently by making a volte would be able to find enough support among the 40 or so the imposition recently of claim before the president to the lawless state of Bihar. form a new administration. But this looked less than cut Bihar, and she failed miseraone small communist party who declares himself otherwith five deputies, for instance, said that while it voted against the BJP coali-



Sonia Gandhi: likely to lead next Indian gove

in India. Many insiders which she has since sought believe it would naturally to retain. manage a coalition better deeper questions about the has seen the erosion of sup- manage the rough and tum-

independent years, and the self-imposed seclusion 18 ble alternative.
rising power of a plethora of months ago in an effort to Foreign inve Congress from political win three critical state elections last November.

But her political achievebecoming president of tested on national politics. her record is weaker. She is Congress leaders and some seen as having blundered face in party policy towards "Her first political test was

wise a Gandhi admirer. Moreover, Mrs Gandhi would take the country's unknown figure to most

politically experienced outfit before entering politics, one

Yet India's immediate ecoout that there is nothing than the BJP, for which this nomic future depends in part past 13 months has been its on the restoration of busifirst real taste of gover- ness, foreign investor and nance. But Congress has not market confidence - all of vet actually run a substan- which had shown signs of tial coalition, and there are reviving in the past four months. The Bombay marincreasing. But this trend ability of Mrs Gandhi to ket's 7 per cent slide on Saturday when the government fell is a measure of the Since emerging from importance of finding a sta-

Foreign investment, too, The opposition also wants save a fast disintegrating requires some greater measure of stability and consisand demands have created oblivion, the 51-year-old Mrs tency of policy. Foreign the present epidemic of gov- Gandhi has won some admi-errament instability. Gandhi has won some admi-errament instability. Tatlon for imposing disci-ple, is already this year The question now is pline on Congress. She had down to just over half last whether Congress can patch turned its mind from the year's levels of more than together some alternative pursuit of sheer power to \$3bn - a tiny figure for an within the next few days, policy and, in part, helped it economy of India's size and

There is also a yawning But her political achieve- overhang of unpassed legis-ments 13 months after lation, some of it now held up for more than two years tha, the mercurial former India's oldest party remain by India's stop-go govern-

A wider uncertainty is foreign policy, and in particular the continuation of a slow and so far only modestly successful attempt to reformulate relations with Pakistan, the US and an anxious small parties to lay a good central rule by the BJP in wider world after the BJP's nuclear test adventure last year. The BJP embarked on formalised talks with both to increase government reveand dried vesterday. At least hiv," says one Bihar MP. Islamahad and Washington nues Diplomats estimate each due soon for further rounds, aimed at restoring \$1.5bn last year in unpaid relations and confidence.

Since there are no signs a tion, it would not support a helm still as a largely snap election would yield a more decisive verdict, the The 114-year-old Congress Indians. She cultivated an focus remains on Congress party remains far the most aloof, mysterious manner and Mrs Gandhi.

Strike hits Bangladesh ahead of donors' meeting

By David Chazan in Dhaka

A general strike called by opposition parties paralysed much of Bangladesh yesterday the day before a key meeting of the country's aid donors in Paris. Several people were

made bombs were burled at a bus in Dhaka, the capital. but the violence that usually breaks out during political strikes was muted vesterday. Donors, including the US. the European Union and the World Bank, have complained that law and order is deteriorating while the government and the opposition

remain locked in a some-

injured when small home-

times violent power struggle. Yesterday's strike, which closed most businesses. shops and schools for the eighth day this year, was 🚕 intended to press demands for the removal of the chief election official and an end to what opposition leaders say is the harassment and arrest of their supporters. the government to improve

ity and water shortages. Diplomats said donors were concerned larly in customs and taxation, state-owned industries. the judiciary and the police. involvement in a number of killings and rapes.

Mohamed Farasuddin, the central bank governor, said the government had a strong 🕻 case to put to donors this week. "There may be a perception among some development partners that reforms are too slow," he said. "but the government is doing all it can within the limitations it has."

Mr Farasuddin said the judiciary was being reformed that the government lost taxes - almost equivalent to the total foreign aid received. Mr Farasuddin said moves were also under way to cut banks' bad debts.

HK's confidence in property returning

is the new danger, writes Louise Lucas

on three rather modest plots the two scheduled sites. of Hong Kong land - a couple of urban residential sites economy, property is a beli-and a tiny area of farmland wether, and a catalyst, of the remote New Territories.

Land sales were suspended government efforts to help the falling property market. to slump in October 1997, the Restarting the programme whole economy shrank with suggests a confidence of it. sorts; the danger, agents say, is that developers will seek which left Hong Kong with to boost this (and their own an intact fixed exchange rate flagging home prices) by bid-but severe wealth depletion, ding over-aggressively.

strong: as bidders eye the is a warning the government plots, so the market will be is determined to heed. watching the bidders. Active bidding and high prices divorced from Hong Kong's growing belief that Hong est glimmers of optimism Kong's beleaguered property market is turning around. If bids are low, the fragile edifice of returning confi- bars, fewer sale signs in

Confidence in recent successful sales of apartments, price wars in mort- Prime Peregrine. "I'm sure gages and a cut in interest confidence is coming back confidence even before it Martin Tacon, property pipeline.

After a 12-month full, the took place, when the governance down tomorrow which a third state of development of the company of come down tomorrow opers, added a third plot to as quickly turn the other

Confidence is more muted As a pillar of Hong Kong's among those developers turned new town in the wider environment. Rising at sharply discounted prices. asset prices create a feelgood effect that spills over in June last year as part of into consumer spending. 18 per cent discount to the When property prices began The Asian financial crisis,

"There are conflicting halved in price since the served as a warning against The temptation to do so is an asset-driven economy. It Property cannot be would give credence to the overall economy, as the lat- the primary market, develop-

show. Signals of stabilisation the secondary market." in the property market have been accompanied by busier dence will be hastily blown department stores and bigger taxi queues. "The key is confidence,"

Hong Kong research at BNP

"sentiment can turn on a stantially higher, says Mr

launching new developments Next week Wharf (Holdings) will sell 48 flats at an development cost. Cheung Kong undercut market expectations by 21 per cent for its similarly sized sale which will take place the same day.

messages coming through from the market," says Mr ers are still pricing below

evelopers are right to show caution. The sud-den collapse of prices has left many home owners with negative equity, includweeks has been bolstered by says Adrian Ngan, head of ing speculators waiting for the first opportunity to offload their luckless investments on to the market. New rates. The auction suggested among Hong Kong citizens." developments are also in the

But too-flerce bidding at property auctions analyst at CSFB in Hong These factors are likely to Rong, cautions that while keep property prices flat some signals are positive, rather than send them sub-Tacon. He adds that developers expect property prices will rise and fall some 5-10 per cent over the next two

> Instead, confidence is being fuelled by the banks who have entered a new round of aggressive pricecutting in an attempt to sell

mortgages. In addition to low funding costs, now at pre-crisis levels, buyers are looking at infinitely more affordable homes, which have roughly

1997 peak. Michael Leary, property Tacon. "We've definitely analyst at Lehman Brothers seen an improvement in con- in Hong Kong, calculates fidence and secondary mar-ket activity since lunar new would now take up 30 per year [February 16]; but in cent of household income, a complete reversal from 1997. when families would be left with roughly that amount

> Banks have their own reasons for courting home-buyers. The financial crisis taught the banking community that while China and corporate lending can prove damaging to profits, mortgages are a relatively said business. The proportion of defaulting mortgages is less

than I per cent.

after paying the mortgage.

World Bank set to vote on Jakarta loan

By Nancy Dunne in Washington

The World Bank is preparing to vote next month on a controversial \$600m Indonesian social safety-net loan which has been delayed by concerns that much of the money could be lost to cor-

The bank has been under tional Monetary Fund to prothe IMF's stabilisation agreement negotiated last year.

are concerned that the funds ment agencies had informal could be used to sway Indonesia's first elections in four decades, due in June.

only half the loan will be reducing leakage of funding, disbursed in the first phase of the project, and Jakarta is unlikely to meet all the bank's conditions before the election in any case.

Negotiations are still under way over mechanisms The bank has a good feeling that things are on track," said one official.

Under the stabilisation package agreed between the IMF and Jakarta, the World Bank was to provide \$3bn in lending for the fiscal year that ended last month.

- 2

ف: ین

....

The bank cut \$1bn from its core structural problems. commitment in December on the grounds that Indonesia's fiscal deficit was less than away in Indonesia's hour of expected. It disbursed \$1bn, but held off on approval of \$1.4bn in new loans because Jakarta was making slow progress on reforms.

Last week, the IMF complained about delay in its dence would be followed by report on consultations with Indonesia. It noted the relatively low level of disbursements from other multilateral bodies which raised issues of burden sharing.

It urged the importance of avoiding delays in the disthe next few months when

private capital inflows are

At the same time, the bank staff have also been under pressure from James Wolfensohn, president of the World Bank, who has made the fight against corruption a top priority.

A bank report in October confirmed earlier studies, pressure from the Interna- calling corruption in Indonesia pervasive, institutionalceed with the loan, as part of ised and a significant deterrent to overall growth. It claimed that practically

But many observers in all of Indonesia's key institunon-governmental organisa- tions were involved, and tions and opposition parties found that various governsystems for allocation of diverted funds. The report made a number

Bank officials say that of recommendations about but warned that it was not realistic to assume total elimination of corruption and its adverse impacts on projects in Indonesia and elsewhere.

The bank also has as a to safeguard the money. concern the reduction of poverty. In a letter to 112 non-governmental organisations worried about the possibility of corruption, Jean-Michel Severino, the bank's vice-president for East Asia and Pacific Affairs, said the bank had a rare opportunity to fix some of Indonesia's

> "The toll of human suffering is too great for us to turn need." he said.

In 1997, Mr Severino denied reports that bank funds had been siphoned off by Indonesian officials, insisting that any such eviswift action.

Last December, he said that the social safety-net loan would safeguard social spending with better design and transparent monitoring by civil society.

Indonesia has denied cor bursement of official exter- ruption but has admitted a nal financing, especially in need for improved monitoring of spending.

NEWS DIGEST

INVESTMENT BANKING

ING Barings to close its branch in North Korea

ING Barings, the Dutch investment bank, is to close its branch in North Korea. Pyongyang-based ING Northeast Asia was established in 1994 in a joint venture with Korea Foreign Insurance, which holds a 30 per cent stake. The bank's closure will mean that North Korea MUST

rely on a few banks in Japan and Macao to conduct its international banking transactions. Foreign aid agencies, including the World Food Programme and the United Nations Development Programme, were the main customers of the bank as they deposited

funds in a humanitarian effort to feed North Korea's starving population. ING opened the bank when optimism was growing for increased foreign investments in the North, but they have failed to materialise. John Burton, Seoul

MALAYSIAN POLITICS

Protests over Anwar continue

The Malaysian government called on its people to confine their discontent with the administration to the ballot box after demonstrators continued to pour into the streets of the capital at the weekend, burning flags of the ruling coalition in protest at the jailing of Anwar Ibrahim, the sacked deputy prime minister, for six years.

Ninety-four people were arrested, including students, university lecturers and civil servants. "We do not sympathise with those who resort to actions which jeopardise peace and stability of the country," said Abdullah Ahmad Badawi, who replaced Mr Anwar as deputy prime minister.

R. Chelvarajeh, head of the Malaysian Bar Council, expressed the group's concern with the trial; which ended on Wednesday, when Mr Anwar was convicted of abusing his power to conceal alleged sexual misdeeds.

The council was disturbed that the seven months Mr Anwar had already served in jall did not count towards his six-year term. Mr Chelvarajah expressed concern that Mr Anwar's case had been heard by what he called "a junior High Court judge elevated just months before. Shella McNuity, Kuala Lumpur

EGYPTIAN ISLAMISTS

Militants get death sentence

Nine Islamic militants were yesterday sentenced to death by an Egyptian military court at the end of a trial of 167 militants, 60 of whom were tried in absentia, including those to be executed.

All but one of the defendants were accused of belonging to the Jihad Islamic organisation, whose followers assassinated President Anwar Sadat in 1981. The verdicts, in what is the biggest trial of Islamic militants since the assessination, brought the hershest range of sentences yet applied by the military court. Egypt has hanged 68 of the 90 people found guilty of crimes related to militant vio-

lence since 1992. Among those tried in absentia was Yasser el-Sirri, a London-based Islamic militant already facing a death sentence in Egypt. Also found guilty was Ayman al-Zoheiri, the leader of Jihad. He is thought to be in Afghanistan, where he is a close associate of Osama Bin Laden, the

Saudi Arabian Islamic militant. Defence lawyers and the Egyptian Organisation for Human Rights criticised the verdicts, claiming there was insufficient evidence against the accused, many of whom had been held without trial for several years. Mark Huband, Cairo

Algeria's one-candidate election leaves army as dominant force



Most strong political figures have wanted to cut military power, writes Roula Khalaf

lgerians often say that while states usually have armies, in their country it is the army which has a state.

If last week's surreal election had a message - it went ahead with one candidate supported by the current regime, after six rivals pulled out citing massive fraud - it was that the army would remain the dominant force in Algerian politics.

For months leading up to the election, the hig guessing game in Algiers was who was backing Abdelaziz Bouteflika, declared president last Friday.

The army, as an institu-tion, said it would remain rivals insisted that he was the candidate of the powerful military security and influential retired generals only, and believed divisions in the regime could make the poll an open one.

By the time the election went ahead, however, it appeared that Mr Bouteflika's backers had managed to bring most of the other parts of the regime on board.

The army, as the strongest

politicians, often looking on them with contempt. Most of the strong political figures in recent years have wanted to reduce the army's power and have attacked its repressive policy in dealing with the seven years of civil strife that has cost more than 70,000 lives.

The army's dominance has its origins in the struggle for liberation, when the political wing of the liberation movement was marginalised. After independence, the Algerian state was built to shatter the old order and around the army, which provided the fierce authoritarian nationalist culture and produced the elite who ran

the country. The first president, Ahmed Ben Bella, was not a military man and he lasted only three years. Post-independence Algeria was shaped by Houari Boumedienne, the then army strongman, who

There was a brief period political scene would help maintain its cohesion. After the 1988 riots, in which secunational institution, has rity forces opened fire at pro- shift depending on the ciralways mistrusted Algeria's testers, the army's prestige

liberalisation.

However, in the following ture even further. years of unfettered democracy, a populist Islamist movement gained strength. When the Islamic Salvation Front (Fis) appeared on the verge of winning a majority of seats in the 1991-1992 parliamentary elections, the army stepped in and can-

celled the poll. Observers say the army as an institution does not necessarily have a problem with political Islam. The Fis's radicalism however threatened make senior officers it accused of corruption pay for their alleged sins.

he military establishment's strategy since the cancellation of the 1991 poll has been to use force to eliminate Islamist armed groups while rebuilding a democratic facade.

The institution known in was president from 1985 to Algeria as la grande muette the great silent one - is hardly ever heard of or writwhen the army believed a ten about. Its opacity makes tactical retreat from the reading its intentions difficult. Its various factions are smashed the fake picture of based on historical and regional alliances that also cumstances. Senior officers

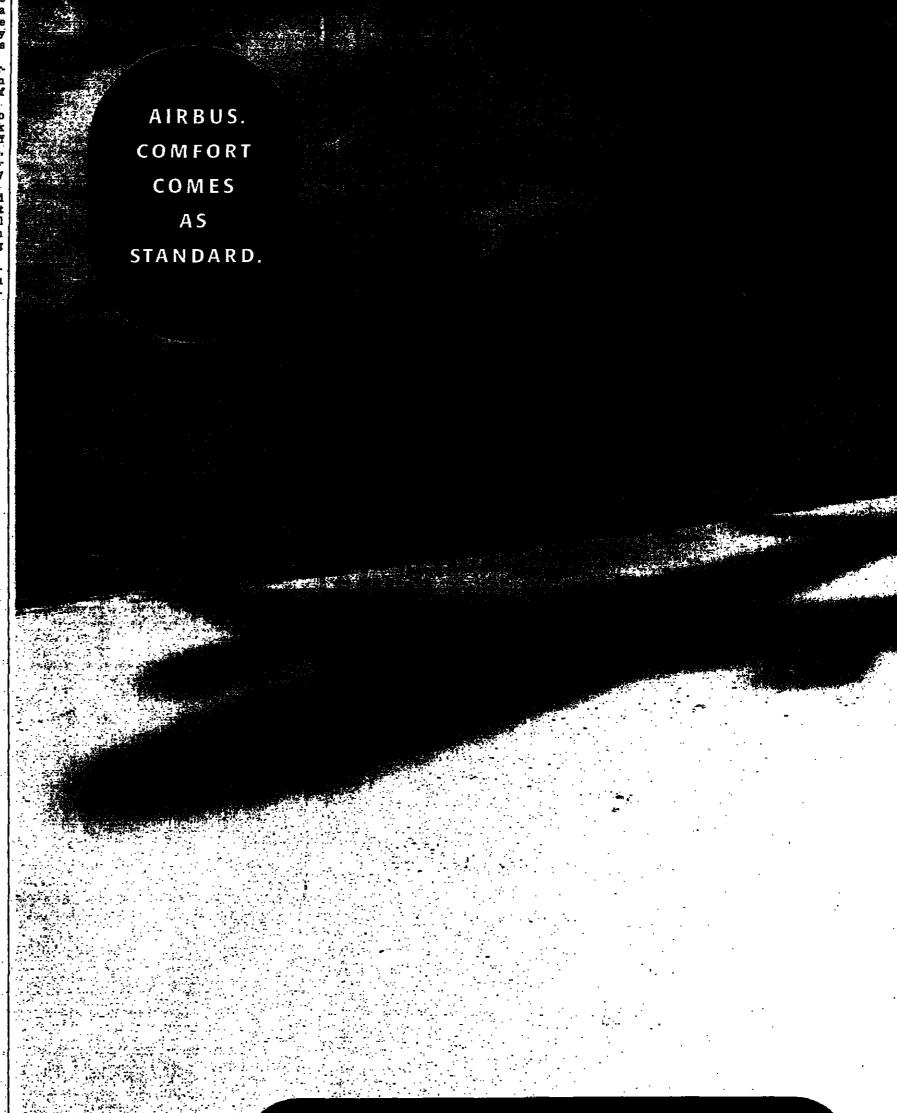
was so tarnished that the retire but continue to wield military opted for a political influence and affect decisionmaking, muddying the pic-

week's presidential poll, the army's role in politics became the subject of public debate for the first time. Although none of the six candidates who pulled out of the race was calling for the troops' return to barracks, several opposition candidates wanted a real but gradual transition to civilian rule and argued this was the only way to make the state

ked hat

accountable to the people. Some politicians now say the reactions inside and outside Algeria to the election could lead to renewed divisions within the regime. Others predict that, with a new president, the military establishment may try to clean up its image after the election by allowing part of the now

weakened Fis to return to the political scene. For now, the six believe they have at least scored a point by unmasking the real nature of the regime. One of them, Ahmed Taleb Ibra-himi, said: "We have the poupoir [the military establishment] which hides an oppressive reality behind



you can fly further in the culatest, most spacious cabins in the sky with a range of jetilners designed with one thing in mind. You. — http://www.airbus.com/

SETTING THE STANDARDS

UK banks warned over dealings with Antigua

and Canute James in Kingston

The British government last night warned UK banks to tinues unabated. be on their guard when dealing with financial institutions from Antigua.

The Caribbean island had supervision board and promlaundering legislation.

Although the UK Treasury welcomed Antigua's prom-

services rules, its announcement implies that internaisland financial centre con-

The US Treasury had Antigua, which joins the because of their money laun-

identified Antigua in a dards

recent report as a moneytional suspicion about the transit point for South American cocaine bound for the US and Europe.

In London yesterday Patalready issued a warning to nicia Hewitt, economic secre-"The UK is determined to is no obvious economic puron Friday announced an Seychelles and Austria as take a global approach to pose. overhaul of its banking the only two countries sin- combat money faundering. gled out for criticism by the As part of the G7 initiative international community on financial crime, we have signalled our willingness to identify jurisdictions which The US State Department fail to meet minimum stan-

laundering centre and a key encouraged to report any shore banks, replacing mem-sultant, suspicious transactions bers whom the US had involving Anuguan institut accused of being fied to the eral successive efforts to to counter the threat from tions to the National Criminal Intelligence Service posed to regulate. especially large or unusual US banks on dealings with tary to the Treasury, said: movements for which there manager, also promised

> However, there is no oblito avoid dealings with Antiguan citizens.

The Antiguan government

institutions they were sup-

Lester Bird, the prime changes to the island's banks which government the European Union Bank, money laundering legislation, responding to US and gation to report all transac. UK complaints that it had tions involving Antigua, or recently weakened measures intended to stop criminal

activity. He confirmed that Antigua last week named a new was receiving help from a

UK banks are to be board of overseers for off- British Foreign Office con-

clean up its offshore financial businesses.

It closed down several

But last year it amended bank secrecy and restrict in the UK. co-operation with overseas law enforcement authorities. lapsed.

By Robert Chote, Economics

semor official at the World

Bank, is set to be confirmed as the new head of the

United Nations Development

agency's management and

focus its efforts on promo-

ting good government in

Kofi Annan, the UN sec-

retary-general, asked mem-

ber countries to ratify Mr

Malloch Brown's appoint-

ment last Friday, having

Union's preferred candidate.

Poul Nielsen, the Danish

Barring any unforeseen

objections, Mr Annan's

recommendation is likely to

be approved in the next cou-

Mr Malloch Brown's candi-

dacy was backed by the US.

even though he is a British

national. UNDP has been

development minister.

Editor, in Washington

Uphill task for

UN agency chief

Programme (UNDP) this ing confidence in the UNDP.

week, having promised to which faces further budget

restore confidence in the cuts as donor countries

rejected the European the United Nations High

situations.

said last night this seriously Antigua has launched sev- eroded the ability of Antigua money launderers.

Antigua also drew the attention of British Russian-owned offshore regulators as the home of officials said had laundered the subject of a Bank of money for the Russian England warning two years ago after it advertised for deposits on the internet. its laws again to strengthen though it was not authorised

The bank has since col-

have widespread support

from donor countries, hav-

ing increased the Bank's

presence in Europe and helped secure resources for

its soft loan operations from

the US and Japan. But he

faces an uphill task restor-

reduce their contributions to

Before joining the Bank,

Mr Malloch Brown worked

with politicians and govern-

ments in developing coun-

tries at the Sawyer-Miller

Group, a political consul-

tancy. He also worked for

Commissioner for Refugees.

for working in emergency

Officials said that Mr Mal-

the UNDP should focus on

promotion of good gover-

nance in the 134 countries in

which it is represented. He

also wants to help govern-

technology more effectively.

donor countries have also

to see a turnaround in the

UNDP's management.

made it clear that they want

Mr Malloch Brown will

replace James Gustave

Speth, who is leaving half-

way through his four-year

But whatever its strategy,

its \$1bn budget.

EU gives Warning Mexico tariffs

in Mexico City

The European Union has warned Mexico that it must improve its offer on industrial tariff reductions or a fifth round of free trade talks will be suspended until there is "substantive material" to discuss.

lattack on ar

call ahead of

Nireland tal

The fourth round of talks in Mexico City last week showed the first serious signs of tension since Mexico. and the EU began free trade negotiations last November. Europe proposes immediate market access for 82 per-cent of industrial goods, the rest becoming tariff-free in 2003. Mexico is offering immediate access for 47 per cent of products, with 40 per cent of goods becoming tariff-free in 10 years. "We are

EU official. The industrial sector represented 92 per cent of Europe's trade with Mexico; uniess progress could be made, there was little point in holding the next round,

far too far away to begin

substantive talks," said an

due next month in Brussels. Mexico says the Europeans are being inflexible in their goal of reaching parity with the terms of the North American Free Trade Agreement, which will see remaining tariffs between Mexico. the US and Canada phased

helping to develop strategies out in 2003. Jaime Zabludovsky. Mexico's ambassador to the EU and chief negotiator. loch Brown had argued that denied the next round would be cancelled. He acknowledged "differences", but said capacity building and the a high degree of consensus existed; he thought agreement could be reached by

the end of the year. In the latest round, negotiments exploit information ators agreed on nearly 50 per cent of the rules of origin, and a probable formula for conflict resolution.

At the next round. Mexico faces European demands that tariff rises, introduced by Mexico on imports from countries with which it does not have a free trade pact, be removed immediately.

Argentine crime wave upsets voters

Violence pushes the issue of security up the list of public concerns, as presidential election looms, writes Ken Warn

stantly, in bars, on the streets, at dinner parties: "Buenos Aires used to be the safest city in the safest country in Latin America. But now....

hold-ups, break ins, gang raids on smart restaurants or muggings at the hands of armed taxi drivers.

Listeners join in with their own hair-raising experi- to watch citizens die while ences. "We are becoming the politicians talk." like Brazil." the lament conof infinite disgust, "or even

Argentina's crime wave has pushed the issue of security to near the top of voters concerns, second only to unemployment. Despite the country's deep recession. some commentators believe and Greater Buenos Aires October's presidential elec- area. Every day, the papers tion could be won or lost on the crime issue.

President Carlos Menem last week sought to counter the jitters. the growing perception that the battle against crime was being lost, by mobilising the nation's security forces to work with the police.

But in a country that only emerged from military dicta-

"he lament is heard con- ment of such forces is prov-

ing highly controversial. Mr Menem, barred under the constitution from running for a third consecutive term, announced the measure in a speech with a There follows a litany of strong flavour of political campaigning.

"We will act with all our energy to clean up the streets of Argentina." he said. "I am not prepared just

Border and naval guards police - began patrols in the capital at the weekend. The two forces already play a role guarding some sites

taining violent protests. The panic over crime is at its most acute in the capital and television give a long list of shoot-outs and violent robberles, which only fuels

In a city where people dine late and are used to walking welcomed the initiative. the streets at all hours, a near-siege mentality has

taken hold Crime statistics are in short supply. But the daily torship in 1983, the deploy- La Nación recently leaked



tinues, descending into tones heavily armed military Carlos Menem has vowed to clean up the streets of Argentina

government figures showing ership of the Peronist movethat robberies and assoults ment, the presidential hopein the capital had doubled ful Eduardo Duhalde, said between 1995 and last year to 960,000. Some 53 per cent people in Buenos Aires province suffered a robbery or assault in 1998.

As so often in the past. Mr Menem's announcement appeared to wrong-foot the opposition. Fernando de la Rua, the Alliance presidential candidate, cautiously

Carlos "Chacho" Alvarez. warned: "We should not militarise the conflict. It's not about extermination.

ALL MARKET

Chile and México).

BUSINESS

CONTACTS AND

OPPORTUNITIES

SECTORS COVERED

The wide-ranging plenary meetings

and workshops will identify and

analyze the main opportunities for investment and new business

projects in all market sectors

including energy, services, banking,

tourism, telecommunications, and in

all the various regions and countries

(including MERCOSUR, Andean

Community of Nations, Central America and the Caribbean and

IBERALIA 99 offers an excellent

platform to identify new business

and investment opportunities, draw up new strategies and build up a

Participants can also enjoy an

attractive programme of social

events and entertainment which will

provide further opportunities to

make high-level informal contacts.

network of international contacts.

the move was reminiscent of the military dictatorship.

Mr Duhalde, governor of Buenos Aires province, is battling to reform his own feared and distrusted police force, which has been purged repeatedly since 1997. Unemployment of over 12

per cent, and widening divisions in a society where wealth has been more evenly But his running mate, distributed than is the regional norm, are regularly cited as underlying reasons for increasing crime.

Mr Menem's rival for lead- part, not least in the grow- that air of authority."

nies robberies. The country's badly paid. poorly trained, demoralised and frequently corrupt police forces are themselves an integral part of the crime

ing violence that accompa

Detection rates are low and many offences go unreported, while police officers are frequently embroiled in protection scandals, or

"I was mugged in a taxi recently when an armed accomplice of the driver jumped in," said one Buenos Aires resident. "I knew he Drug use may also play a was a policeman. He had

run by Americans since 1966. but the US had conceded some time ago that the job should go to a European this At present the World

ple of days.

loch Brown is a close ally of its president, James Wolfen-

Bank's vice-president for

external relations. Mr Mal-

ALL FUTURES, OPTIONS & STOCK OPTIONS

TRADE SHARES ON MARGIN LONG & SHORT - 0.25% COMMISSION



A COMMANDING PRESENCE ON GLOBAL RITURES TRADING FLOORS NOW AVAILABLE TO PRIVATE INVESTORS. ED&F MAN DIRECT CALL NOW FOR MICHE INFORMATION (C) +44 (0)171 285 3888



The FT GUIDE TO WORLD CURRENCIES, published in Monday's new spaper and covering over 300 currencies, is now available by dialing the following number from the handset of your fax machine, 0906 843 7001. Calls are charged at 60p per manute at all times. For service outside the UK please telephone +44 171 873 4378 for details on Cityline International.

Shares - Tax 7925 (GINDEX www.igindex.co.uk 0171 663 0896



Commercial Data International, Inc. Economic Profiles with Free On-line News Updated Daily 191 countries, \$39.95 US each, Regional, World Sets 🗟 Di ttp://www.comdatint.com

Phone: (713) 355-650

rom Data Broadcasting Corporation REAL-TIME DATA ON **YOUR** PC cruines + futures + octions + deriv ALL AMERICANS + FOREX + EUROPEANS + NEWS + CHARTS IN YOUR COUNTRY NOW 70 Countries across Europe, the Middle East and Africa - from Iceland to Moscow, from Finland to Yemen Jutarnational

www.dbceuro.com Tel +44 171 793 3100

If you would like to advertise, or require any further information, please contact:

Sherie Donovan Tel: 0171-873-4928 Fax: 0171-873-4296 Union CAL

Forex. Futures & Options 24 Hour Service - Internet Dealing Website: http://www.unioncal.co.uk 🍍

e-mail: piers.whitaker@mioncal.com

0171 283 8333

FUTURES BERKELEY FUTURES LIMITE 38 DOVER STREET, LONDON WIX 3RB TEL: 0171 629 1133 EAX: 0171 495 0022 http://www.bfl.co.nk PRIVATE CLIENTS WELCOME

Futures & Options **► Online Trading** Margined FOREX

Potores & Options, round-turn 0800-262-472 LIND-WALDOCK & COMPANY Switzerland: 08 00 55 88 38 www.lind-waldock.com

REUTERS

0800 88 88 68





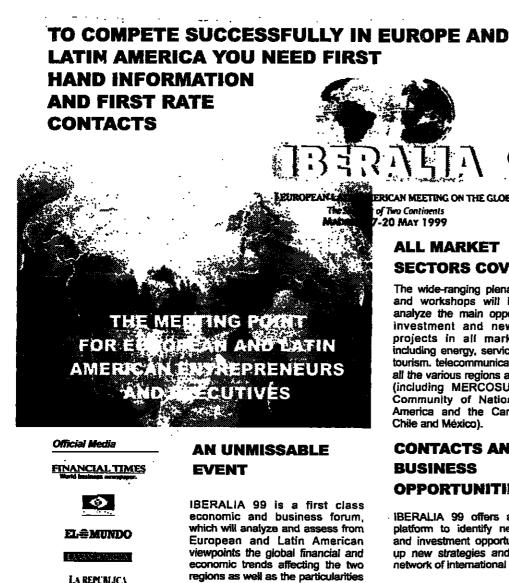


Petroleum Argus Live Screen Trading Equity Index FUTURES and OPTIONS Worldwid

Argus LatAm Energy

2-Second Fills Lowest Commissions Live Prices Live Charts Live Account Statements eract with the S&P 500, DAX, STX, and SMI Marching Eng www.interactivebrokers.com

If you would like to advertise, or require any further information, please contact: Sherie Donovan Tel: 0171-873-4928 Fax: 0171-873-4296



LA REPUBLICA

DRIVERTS

business leaders, prestigious academics and journalists from Europe and Latin America.

cientifica C

For more information about iBERALIA 99, please send this form by 34 91 **383 34 68**

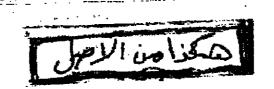
of biregional business relations.

These topics will be addressed by

high-ranking government officials,

Telephone E-mail http://www.iberalia.com

IEGDE, C/ Gonzalez Amgo. 29 - 28033 Madrid - E-mail; iagde@iegde.com



Business leaders have warned the government that a rapid increase in litigation islation and the prospect of before employment tribunals and civil courts threatens an islation. This is an Ameri-"Americanisation" of the UK canisation of the labour marlabour market, with serious ket," said John Cridiand, implications for the effi- senior CBI official responsiciency and competitiveness ble for employment policy.

ish Industry has said compa- culture by an individual culnies are increasingly con- ture."

cerned about the growth of individual workplace rights enforceable in the courts, the "fuzziness" of much legfurther European Union legof British companies.

The Confederation of British collective conflict resolution

improve workplace relations in some areas, but it placed huge costs and constraints on managers who had to keep the possibility of court ered to several government, action in mind, he said. departments including the "Badly crafted, conceptually fuzzy law produces uncer-tainty, and companies say their managers must not be too pro-active - they find they have to start keeping a

bringing law into areas which are better left to custom and practice."

trade and industry and employment and education departments, coincides with evidence published today by the Centre for Policy Studies that the "culture of compenlot more records and taking sation" is costing the public

The CBI said companies were not opposed to legislation intended to combat dis-The CBI warning, deliv- crimination. But ministers determined to maintain flexible labour markets might not realise the long-term damage that could be done by rights legislation.

Regulations enforceable in the courts include those concerping discrimination on grounds of gender, race, sex-

The growing importance of a lot more advice from persector up to £3.1bn (\$5bn) a ual orientation and disabilindividual rights may sonnel departments. You are year in settlements. minimum wage regulations;

and unfair dismissal rules. The government is constrengthen race and gender equality rules, a code of practice on age discrimination is under consideration, and the European Commission is considering race and equality directives.

Lawyers say companies must also be careful in more bilities.

ity; the working time and data protection and public interest disclosure, and should monitor the incorporation into UK law of the sulting on ways to European Convention on Human Rights.

The CBI has demanded greater clarity in future legislation, and suggested some existing law could be "revisited". It said employers were having to wait for case law to determine their responsi-

EU finance watchdogs 'should co-operate better'

By Jane Martinson in London

Howard Davies, the UK's financial services regulator, has called for greater co-operation Europe's financial services watchdogs to deal effectively with a rapidly changing

industry.
As head of the Financial Services Authority, which regulates a wide range of City of London activities. from banking to insurance, Mr Davies hopes to convince the European Commission to urge greater co-operation between regulators for different industry sectors as well as different countries.

He opposes the creation of a pan-European banking supervisor. Instead he believes consolidation across Europe favours the creation of national regulators to supervise a range of indus-

In a speech last week, he said: "As cross-sectoral mergers develop, it would be wrong to recreate at EU level the combined central bank/supervisor model which is increasingly being abandoned in member

The mooted tie-ups between three French financial services groups - BNP, SG and Paribas - have indicated the extent of changes in Europe's financial services industries, with large multi-disciplinary groups being formed.

The question of how to regulate such huge financial services groups has taxed politicians and academics Mr Davies stopped short of

advocating the UK model, which combines regulation of most City activities, for all member states.

The European Commission is drawing up a "framework for action" on financial services. Mr Davies called on the Commission to create a flexible system and a coher-

Attack on arms call ahead of N Ireland talks

Gerry Adams, the Sinn Féin president, yesterday warned the British and Irish governments that last year's Good Féin members becoming Friday peace agreement was "dead" if they persisted in put some arms "beyond use" demanding some form of as part of a cross-community arms decommissioning by act of reconciliation to honthe Irish Republican Army our all victims of the Northbefore Northern Ireland's ern Ireland Troubles. new power-sharing executive

explicitly rule out decommissioning by Sinn Féin's para-negotiations last week. Howmilitary ally, as some republican spokesmen have. He insisted only that under the agreement disarmament was not "a precondition" to Sinn Féin members taking seats in the executive.

His comments come ahead of today's London meeting whether to make one last aimed at ending the deadlock. Sinn Fein will join the pro-British Ulster Unionists and the moderate nationalist Social Democratic and Labour party in talks with minister, and Bertie Ahern, ernment to set up the powerhis Irish counterpart.

Speaking on Irish radio yesterday, Mr Adams said ist veto" he said. the Good Friday agreement was "in free-fall". He said both governments were agreement can be imple marching season.

mented. If that persists then the agreement is dead".

Sinn Féin last week flatly rejected the compromise proposed by the two governments, which envisaged Sinn ministers once the IRA had According to unionists,

could be set up. Sinn Fein was close we However, he did not accepting the principle" of decommissioning during ever, it hardened its position once the joint declaration had been rejected by the Women's Coalition and the Progressive Unionists, a fringe proBritish party. This week the British gov-

push for a breakthrough or to put the process on hold until after the summer marching season, when com-munity tensions rise. Mr Adams said he would Tony Blair, the UK prime be pressing the British gov-

ernment will have to decide

do so was to "play the union-David Trimble, the Ulster Unionist leader, has warned against "parking" the procaught on this unionist pre- cess over the summer, for condition that the IRA has fear of attitudes bardening to do something before the during the traditional SOUTH LONDON ATTACK POLICE RULE OUT INVOLVEMENT OF IRA OR SERB TERRORISTS

Mystery surrounds identity of nail bomber

By Sattmam Sanghera in London

The identity of those responsible for planting a nail bomb that exploded outside a supermarket on a busy street in Brixton, south London, and injured up to 50 people remained a mystery yesterday.

The police ruled out the involvement of the IRA or "any other known terrorist group" soon after the attack. which occurred at about 5.30pm on Saturday. Yesterday, as forensic teams sifted through the evidence at the scene, the police said they were keeping an open mind about the motive for the attack.

The low-technology of the bomb, made using the kind of techniques easily available on the internet, makes the field of suspects wide. A possible link with Nato activity in the Balkans has not been ruled out, although Doug Henderson, armed forces minister, said there was no evidence of Serb terrorists operating in London.

There was also speculation the device was the work of a lone bomber, animal rights activists, feuding gangsters or white supremacist groups. Jamaican "yardie" gangs, known to operate in the sharing executive - not to area, are notorious for gun crime and extreme violence, most commonly associated with the drugs trade. Militant animal rights groups have in the past been linked to violent attacks.

In Brixton, which has a

ment, said: "Whoever placed it in Brixton knew they were going to injure a lot of black people. We could be witnessing a very worrying escalation in the racial violence that has dogged south Lon-

don in recent times." Emmerson Webster,

Passing pedestrians treat a man wounded in the Brixton explosion on Saturday high concentration of ethnic local resident, was worried people believed the attack white supremacist group. was racially motivated. Lee was behind the attack. He Jasper, a Brixton-based said: "I'm not a rocket scienblack rights campaigner and tist but it is clear that it was race adviser to the govern- a bomb designed to kill people. The black community will be examining the police's response to this attack very closely."

likely motive. "It was so old boy was said to be lucky make you feel that that was not the reason. All sorts of were there," she said.

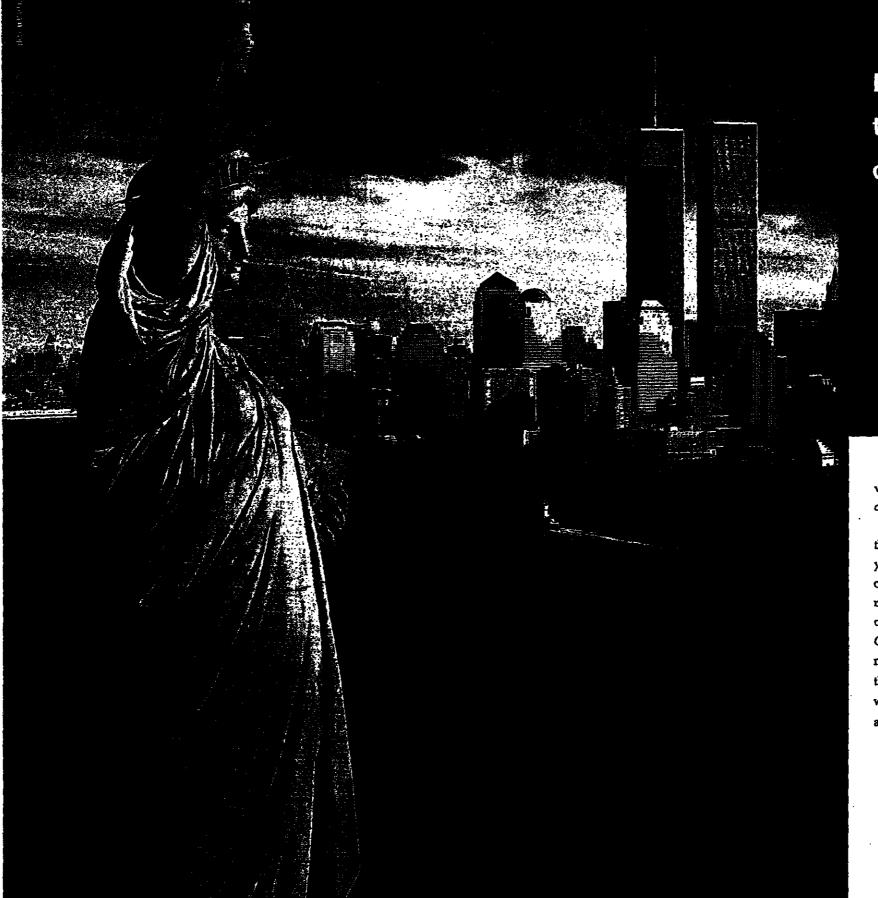
Many people were shards of glass when the device went off outside a frozen food retailer. Among But Kate Hoey, junior those most seriously injured resident James Murphy. Home Office minister, whose was a child who had to Vauxhall constituency is undergo complex surgery to one want to blow up a fruit close to Brixton, said she did remove a 4in nail embedded and veg market, in Brixton not feel racism was the in his head. The 23-month- of all places?"

minority residents, many that Combat 18, the violent indiscriminate that it might to be alive after almost an inch of the nail lodged in his brain. The attack may also have left two other people permanently blind.

Jack Straw, the home secwounded by flying nails and retary, yesterday condemned the attack as "an outrageous and mindless act".

"It's wicked," said local "Why on earth would any-





Bosch has created the mobile phone for commuters

There you are standing in front of this breathtaking view, totally speechless - as far as your mobile phone is concerned.

It's a predicament we can help you with. Because the new Multiband-Mobile WORLD 718 works just like you - here today, there tomorrow. As a subscriber to one of Europe's mobile networks, you can use this phone to make calls in many parts of the USA as well as other parts of the world, provided they are serviced with European GSM technology. This world-first, mobile phone will connect to the local network on its own and always retains the same phone number. So at least your mobile phone will never experience jet lag but, if you ever do, you can always switch it off.

Bosch. We bring innovation



BOSCH

☑ TODAY

COMPANY MEETINGS:

French Property Tst.

Street, E.C., 12.00

BOARD MEETINGS:

Finals:

Densitron

Interims:

Bellway

Ferraris

Finals:

Hughes (TJ)

Versailles

Air Partner

Debenhams

McCarthy & Stone

Interims:

Harvey Nash

Princes Court, 7, Princes

Friars Lane, E.C., 10.30

Offshore Tool & Energy

Assoc British Foods

COMPANY MEETING:

Access Plus, Access

BOARD MEETINGS:

House, The Promenade,

Clifton Down, Bristol, 10.30

TOMORROW

UK COMPANIES

DIVIDEND & INTEREST PAYMENTS

SI TODAY

Abbey National Treasury Gtd Cpd FRN 2001 L41598.0 8P Devs Australia 11%% Gtd Bd 2001 £112.50 Chubu Elec Power 5% Nts 2001 \$287.50 Daicel Chem Inds 5.6% Bd 2000 Y560000.0 Hongkong & Shanghai Banking Prim Cap Und FRN (Ser 3) \$65.63 Hydro-Quebec 1114% Db Ser HV Apr 2001 £112.50 ICI 19.5p Renishaw 3.66p

☑ TOMORROW

2000 Y320000.0

April 26

Limited tickets

Contact: Lesley Bown

Tel: 0171 224 1600

Fax: 0171 486 1700

available

Asda 10%% Bd 2010 91087.50 **BGR 2.3p** Birmingham Midshires Bldg Scty Sb FRN 2005 £1901.65 Budgens 5% Cv Un Ln 2003 Hankyu Dept Stores 3% Nts 1999 Y300000.0 Hojidavbreak 8.5c. Interior Services 1.5p Islington 11.9% Rd 2017 25.95 Licyds TSB Sb FRN 2006 215.03 Mitsubishi Elec 3.2% Bd

Murray Inc Tst 3.9p Skandia Insce SKr0.9 Tribune Tst 6.45p Do ldx 4.47p Yokohama Fin Cayman Gtd Sb FRN 2005 Y366052.0

■ WEDNESDAY APRIL 21

AstraZeneca 28p Beradin 3.5p Treasury 4%% IL 2004 £2.6408 Criterion Props 5p Invesco Korea Tst 0.5p Lloyds Bank 10%% Sb Ln 2008 5.3125p Mauritius Fd \$0.125 Waterman Partnership 1.5p Westpac Banking Fitg Rate Dep Ropts 2001 \$12.43

THURSDAY APRIL 22

American Home Prods 9.61% Gtd Bd 2007 £240.25 BCH Eurocapital Ser B Gtd FRN N/Vtg Pf \$0.82 Canary Wharf Fin Class D Fitg Rate 1st Mtg Db 2020 Domnick Hunter 4.752p Fleming Inc & Grwth Inv Tst 3.15p French Property Tst 1.25p Go-Ahead 3.5p Padang Senang 3p

Partridge Fine Arts 1.5p Sanwa Australia Fin Gtd Fxd/FRN 2003 \$9000.0 Singapore Para Rubber 3.6p Soundtracs 0.55p Yokchama Fin Cayman Gtd Sb Fxd/FRN 2003 Y2799.83

FRIDAY APRIL 23

AIM 1.5p

Bestfoods \$0.245 Britt Alleroft 0.9p Commonwealth Bank of Australia Gtd Und Cap Nts \$254.36 F & C Enterprise Tst 4.3p Frogmore Estates 5p Gearhouse 2.8p Kleinwart Dev Fd 5p Kwik-Fit 4.85p Merivale Moore 1p M & G Inc Inv Tst 2.7p Do Geared Units 2.7p Do Package Units 2.7p Monsoon 1.5p M-R 1.35p Polypipe 1.2p Quantica 2p St Modwen Props 2.3p Tokyo Taternono 714% Bd 2001 Y725000.0

■ WEDNESDAY APRIL 21

COMPANY MEETINGS: Britannic, Birmingham Botanical Gardens, Westbourne Road, Edgbaston, Birmingham,

Waste Recycling, 20, Black 10.30 British Vita, Green Street, Middleton, Manchester, 2.30 BOARD MEETINGS: Finals:

> Bank of Scotland Lambert Smith Hampton Liberty United Overseas Warnford Invs Intenm: DFS Furniture

■ THURSDAY APRIL 22

COMPANY MEETINGS: Britannia, 83, Promenade, Cheltenham, 10.00 Lex Service, Lex House, 17, Connaught Place, W., 12.00 Schroders, 120, Cheapside, E.C., 12.00 BOARD MEETINGS: Finals:

Plantation & General Havelock Europa

JJB Sports Princedale

Ted Baker FRIDAY

APRIL 23

COMPANY MEETINGS: Arriva, Remside Hall Hotel. Carrville, Durham, 11.30 Orange, BAFTA, 195. Piccadilly, W., 11.30 Wilson (Connolly), Northampton Moat House, Silver Street, Northampton, 12.00

BOARD MEETING: Final:

World Telecom

Company meetings are annual general meetings unless otherwise stated. Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the

preliminary results.

This list is not necessarily comprehensive since companies are no ionger obliged to notify the Stock Exchange of imminent announcements.

Free Trial Offer Try the FT Weeks Report FREE for two issues with absolutely no RISE or OBLIGATION.

depends

Every month let our unparalleled network of correspon deliver up-to-the-minute news and analysis direct to your desk;

- The Markets. Pensions
- Сорпраку вежа;
- Law and Supervision - Health

Reply today and receive 2 free issues of FT World Life Insurance Report without obligation. Please call our Customer Services team on +44 171 896 2279, quoting reference 26040A



Z YES Please start my trial subscription to FT World Life Insurance Report. I understand that during the free trial period you will invoice me for a year's subscription (12 issues) at the normal rate of £525 UK or £540/US\$920/ €780 Overseas. If I decide not to subscribe, I simply write cancel on the invoice and return it in the envelope provided.

COURSES

CONFERENCES, VENUES AND COURSES

CONFERENCES

MAY 4 & 5 Conference on Global asset and returnable contail

Making Heritage Industrial management, CONTRAK '99 Buildings Work Organised by Regeneration Phrough Heritage this conference will demonstrate how to achieve a uality business environment in widings using the successful eturb:shment of Great Western Railway Works into a retail outlet b 3-A M:ArthurGlen as the case study. Keynote addressee - HRH The Prince of Wales; key business peakers include Howard Stringer speakers troube moving country 50/11/ Corporation of Americz: Joe Kaempter - BAA McArthurGler; Băi Castell, Nycomed Amerisham. Sponsored by ymbology-drategy com ANTWERP, BELGIUM Sponsored by BAA McArthurGien.

Conferences. Venues & Courses

Want to avoid

The rules applying to international transfer pricing

are changing radically. Failure to comply could lead

to severe tax penalties, whilst planning now will save

you time and money. What are the implications of

the new legislation and how can you comply?

International Transfer Pricing:

A Practical Guide for Finance Directors, a

timely new report from Financial Times Management

Briefings, offers you the essential guidance you need

It explains the implications of the changes in legislation

for all multinational companies and details what you can

PRIORITY ORDER FORM

Please send me International Transfer Pricing for just 975 (my money back

within 28 days if not 100% hoppy), along with priority details of other titles in the Financia

on planning an effective transfer pricing strategy.

do now to prepare.

Times Management Brelings senes.

HOW DO YOU WANT TO PAY?

Mastercard/Veo/Arrox (please give details)

Cheque for 675 (payable to Financial Times Manage

Please quote ref: AMETP1

POST YOUR ORDER FORM TO

Financial Times Management, FREEPOST LON8668, Southport, Marseyside FR9 9BA,

Mr. Mrs./Mss/Ms ___ initials ____ Surname .

Read on...

tax penalties?

A pro-uguous and practical pre-entation of the Level tools, implementations and practices to insurance supply chain efficiencies and measure control of investment in multi-use asserts in the structure and forgetter. Speakers will assert the beatmail carrier and future impact of upply chain management with regard to returnable containers. Accounting practices, cest disbursement, investment manimization and resolutioning ways in which asset can be bracked and traced across the supply chain.

Contact Symbology Strategy International.

Contact Symbology Strategy International. entatumis and procluces to Contakasystems sugment Tel. UK +44 131 446 9784 US +1 650-734-1186

May 11, 18 & 19

Zotefoams 4.8p

SUNDAY APRIL 25

Conversion 912% 2004

Electronic Marketing in the New Millennium

dali-day events (in Preston. Bristol and Famborough) organised by the DMA/SBAC. and local industrial bodies.

Aims: increase awareness of the need for electronic business to survive in the 21" Century's commercial world; exemplify "best practice" in the use of the Internet both promotionally and s a source of market ntelligence; undertake a survey to ascertain UK companies' adiness for this.

ENANCIAL TIMES MANAGEMENT BRIEFINGS

May 20 & 21

For emerging Growth Technology Companies 30 high tech firms seeking finance present to private and corporate

Partners - Eversheds - Herdrick &

Contact: Tracey Berry Fax: 01428 604567 nail: t.berry@the-dma.org.u

FEI investment Forum

vestors - meetings with presenting omparises - networking opportuni t the Forum Driner

For a presenting company application form or to book as an investor, Tel: 0171 336 8710 Fax: 0171 336 8703 Email: fei@cadogan-c Forum Dinner. 20 May Forum. 21 May 1999 Sponsors Ernst & Young - D11 - SG Couren - SG Hambros Co-sponsors: Ceho House Investmen

uggles - London Stock Exchange

JUST PUBLISHED

ORDER NOW

MANAGEMENT

2

FINANCIAL TIMES

International Transfer

Pricing - A Practical

Guide for Finance

Contents include:

transfer pricing

fax

call

Tax and transfer origing

*The arm's length principle

Successful management of

business reorganisation

Transfer pricing investigations

Az introduction to transfer pricing

*Transfer of services and Intangible

The transfer pricing implications of

International transfer pricing survey

EASY WAYS TO ORDER

+44 (0)1704 506685

+44 (0)1704 508080

order@ftmanagement.com

FINANCIAL TIMES

MANAGEMENT

Directors

FEI - Federation of the Electronic

Voice of UK Electronics ICC, Birminghan

The Business of Defence Examine international collaboration, taking forward SDR and maximising

business - especially services business - opportunities. Featuring The Rt Hon the Lord Calbert, Field Maryial Lord Vincent Lord Giffert, Field Marvain Lord Vinterior General Sir Sam Cowan, M Francois Heisbourg, Dr Aloysus Raisen, Mis Alson Wood, Mr Tony Edwards, Sponsors, EDS with Boog Allen & Hamilton and supported by IBM, Moderators Paul Beaver and Humphry Crum Ewing will also assess the Balkan conflict. Contact. Cityforum Ltd Tel: 01225 466744 Fax: 01225 442903

e-mail: 106705.2270@cc LONDON

May 26 - 28 Fr@ud 4 - The 4th international

Financial Fraud Convention The World's Leading International Convention on Financial Fraud and Financial Crime Prevention. Sponsored by BankAmerica, nouseCoopers and Organisations to include: the UN, IMF, Council of Europe, BIS, OECD as well as Barclays, Chase, Citibank and Reuters among many others. Delegates expected from over 80 nations, with proceedings in English, French and Spanish. Contact: Jamie Harper Tel: (+44) 171 419 1000 Fax: (+44) 171 419 1050

Web site: www.financialfraud.com QEII Conference Centre, London

E-mail: iamie@ifex.co.uk

May 27 & 28

FSA Global Investment Management Compliance Conference - UK, European, Hong Kong and US perspectives

Aimed at senior comptiance, lega and risk management personnel this conference will deliver key nessages from regulators and nternational businesses on strategies to increase regulatory Learn how leading compani

manage compliance of their globs business activities and hear from reculators on their international Tel: 0171 676 0098 rali: legalwics@act.com



Londor **EXHIBITION**

EBANON WEEK IN LONDON MAY 10-14

The best of Lebanon is oming to London, at the "Made in Lebanon" Exhibition at the Arab-British Chamber of Commerce, 6 Belgrave Square London SW1. If you're looking for new business apportunities in the Middle East, make sure to look here.

For more information, call the External Relation: Department on: 0171 235 4363 or Fax: 0171 396 4499. Open Monday May 10th l lam-6pm, all other days 10ат-брт. LONDON

June 6 - 8

Making Money Profitable Discuss future strategies for the Banking and Insurance industry with

marketing researchers and marketies from around the globe. Topics: Rise of Non and Near Banks, E-Investing, Ne Patiens of Datractics, Optimisery your Customer Base ... Keynder Rud Bogni, CEO, UBS Private Banking, Gall Schneider, Sentor Vice Presiden - Affluent Markets Executive, Chase

Further Information: ESOMAR (European Society for Opinion and Marketing Research Tel: +31-20-654 2141 Fax: +31-20-664 2922 sail: conference**0**e

EBESOMARE

London JULY 13 Business Intelligence Co-ordinating Decision Making Acro

siness Breakfast Semmor heki i association with Cognes Limited Chairman: Mr Peter Weston, Marketing Director, Cognos Limited: Speakers. Mr Paul Taylor, Financial Times 17 Correspondent; Mr Martin Butler. Founder and Chairman, Butler Group. Mr Claude Tonna-Barthet, SAMSON Project Manager, Whithread Bee

Company. Contact Monique Arkesteijn Fax: +44 (0)171 873 3067

Conferences, Venues & Courses

August 1 - 6

Fifth annual Birchin Summer School: The Five Year Challenge Facing Banks and Financial

enkers include: Roger Bocile, nomist, Peter Butcher, UBC, San Francisco; Cilf Griep, Standard & Poorts; Guy Hands, Nomura Benk Int Nicola Horlick, SG Asset Mignt; Charle McVeigh, Salomon Brothers Int; Sir Brien Pliman, Lloyds TSB Group; Dr. Roger Selleck, Lloyd's of London.

Fee: £2800 plus VAT @ 17.5%, for course fees & documentation, For the full programme contact: Birchin Training & Consulting pic Tel: +44 171 929 6633

Fax: +44 171 929 6644 Email: lynchp@birchin.com www.birchintraining.com

King's College, Cambridge

SEPTEMBER 15 & 16 **World Motor** Postinguished speakers include: Ms Cynthia Trudell, President, Saturn Corporation; Mr Craig Muhlhauser. President, Visteon Automouve Systems, Mr Trevor Finn, Chief Executive, Pendagon PLC, Mr Elios Pascual, Chief Executive Officer, Iris, Bus; Dr Alex Dibelius; Managing Demons Calley Dibelius; Managing Director, Goldmar Sachs & Co oHG, Mr Alexander Weissleder, Managing Director, Mercede Benz Finance Limited; Mr John Lowson, Managing Director, Salomon Smit Barney; Mr Jan Timmerman, Secretar General, EUROPIA European Petrok Industry Association. Comment Monique Arkesteiin

Tel: +44 (0)17) 873 33 FRANKFURT

VENUES

A new prestigious city venue within the Financial Times Head Office, Ideally suited for seminars, press launches, corporate functions and cocktail receptions, Sophisticated andio visual equipment simble for all requirements. Supportive and professional staff on mbbourse mer h Jay Amia Tel: +44 (6)171 873 3486

Fax: +44 (0)171 873 3067

Distingtion: Guernsey Choose from 3/4° hotels with conference and meetings facilities at value for money prices, accommodating up to 200

opportunities for incentive trips. leisure activities and partner programmes. Contact: Katherine Despres Tel: 01481 726611 Fax: 01481 721246 GUERNSEY

delegates. Also offers extensive

MAY 5-7 Introduction to Banking

Banking & Finance Courses A Division of Hyperion Transing Limited This introductor, counce provides a broad overview of the Bunking and Financial Services sector. The course examines the sector and the variety players who operate within it. The course also examines how the sector is regulated and considers urrent wends and developments in th elobal bankung weeld.

Please contact Marcus King or Rebecca Lever for details on 0171 374 4007. E-mail: training@lywood-david courk Web use http://www.hyperun-transmy.co.td LONDON

MAY 11, 13, 18 Selling or Passing on Your Business? Ensure you avoid the risks and pitfalls,

maximise your personal return after tax and optimise your pension. Expert corporate finance advisers, tax strategasis, and pension consultants join forces to give owner managers of private limited companies up to date advice at a morning seminar £145 including lunch. Details: Please centact Nicky Correr

Q3 Corporate Finance on 01225 352600 WINDSOR, BRISTOL, SOCTHAMPTON

MAY 11 - 13

Corporate Finance intermediate level aimed at those in corporates and banks who need to understand valuation, capital structure, hareholder value and funding • Kev concepts in finance . Cost of capital . Review of investment appraisal Debecquity management - DCF valuation Valuation multiples • Acquisition

funding • Shareholder value • Practical case studies • MBO, M & A. Contact: Zoe Davies at FSMD for details Tel: 44 (0) 01625 530050

Fax: 44 (0) 01625 523931 E-mail: training@(smd_co.uk FSMD: LEADERS IN EDUCATION LONDON

MAY 24 - 28 Understanding Bank

Treasury Management Run jointly with the Association of Corporate Treasurery aimed at those new to treasury who work in banks, building societies and financial institutions and nced to understand a the bank treasury role interest rate derivatives o currence derivatives • money and capital markets • customer product development = asset for professionals e.g., IT, auditors,

Contact: Zoe Davies at FMSD for details Tel: 44 (0)1625 530050 Fax: 44 (0)1625 523937 Email: training to (smd co ut FSMD: LEADERS IN EDUCATION

LONDON MAY 25 - 27

Project Finance Aimed at those in banks, sponsor

companies or government departme who need to know more about the total process of project furance a cash flow projection and analysis o risk evaluation or risk sharing and legal/contractual issues • financial engineering • PFI. European and worldwide applications. Contact: Zee Davies at FMSD for details Tel: 44 (0)1625 530050 Email: truning@fsmd.co.uk FSMD: LEADERS IN EDUCATION

InvesTech.

InvesTech 99 a technology show: comprising quoted. and unquoted companies. -April 26 at Goldsmiths' Hall. Foster Lane near St Paul's underground. Open 11.30am-7pm.

invite only. -To apply for invite Tel: 0171 588 8736 or

Fax: 0171 861 6247. MAY 26 - 28 birchin - training professionals introduction to the City &

Financial Markets Understand the role of the City of ondon within the economy Differentiate between the various type of financial institutions which operate. of financial instantanes was a special the City - Understand many of the terms used in the City by statest practitioners. and services of major beaking ins and capital markets - Understand the and the role of the Bank of England Contact: Birchin Training & Cons

Tel: 0171 929 6633 Fax: 0171 929 6644

LONDON

JUNE 2 - 4 Introduction to Capital Markets Review the background and development of the domestic and international markets of the domestic and international modests of Understand disintermediation and securitisation, the main participants and regulatory frameworks of Evaluate fixed and fluxing carolonds, government bonds, bond yields, and the risk/reward relationship of Understand about credits, ratings and their significance in capital, makers of Determine the effect of currency and interest rate risk on capital market instruments • Evaluate comity finance and hybrids, listings, the role of the stock

exchanges and the primary and secondary Contact: Birchin Training & Consulting Tel: 0171 929 6633 Fax: 0171 929 6644

LONDON JUNE 14 - 16 birchin - training professionals Essentials of Corporate

Finance Valuation techniques including DCF & Valuation techniques including DCF & Economic models - How to determine the Cost of Capital using CAPM & APT - Calculating Entity Value using the Cost of Capital and Cashflows - Shareholder Value Analysis, value based management & strategic planning • Equity & Debr markets including their derivatives as sources of finance • Capital Structure & Dividend policy - Merger Acquisitions & Restructuring to achieve estimated white - Understanding the Advisor & Finance

manager Contact: Birchin Training & Commission Tel: 0171 929 6633 Fax: 0171 929 6644

LANGUAGE COURSES

Learn Business English

at Riversdown House Our clients include: ABB, Credit Lyonnais, Danish Parliament, Nokia,

SAP, Unilever and many others... RICHARD LEWIS TEL +44 1962 7771115



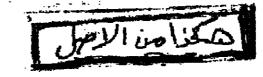
UNIVERSITE AIX-MARSEILLE III Aix-en-Provence

Learn to Speak French University year - two somesters (October - January, January - May)

4 week intensive somme (June, July, September) All levels. Institut d'Etudes Françaises

pour Etudiants Etrangers 23. rue Gaston de Saporta, 13625 Aix-en-Provence, Cedex 01, France Tet: +33 (0) 4 42 21 70 90 Fax: +33 (0) 4 42 23 02 64

To advertise contact Jade Sanderson on +44 171 873 3507 or Fax +44 171 873 3765





pale todiscu inantific

ALI OF ESTABLISHED AND ADDRESS OF THE PARTY OF THE PARTY

AND THE PERSON NAMED IN COLUMN

A gaule combines surface and

destination and constraint.

FINANCIAL TIMES MONDAY APRIL 19 1999

The Triffag - Caraca PASSES UNIVERS At the Page egogether to gal 1. 15-21.31

e vinit i vitera sign

200

1000

1123 . - .ETE T.

11 12 12 1 15 24

pends

You're forgiven. Invensys was only born on 4th February, the result of the merger between BTR and Siebe. But what a merger it is. Invensys is now a force to be reckoned with, having consolidated sales of £9 billion and a current market value of over £11 billion. It's already a worldwide leader in automation and controls. We are off to a remarkable start. But that's all it is—a start. Invensys will now be in an ideal position to combine the individual strengths of both BTR and Siebe and offer a more comprehensive package of products, systems and services to our customers. This might well be the first time you've ever heard the name Invensys. But it certainly won't be the last.

ınvensys

any
the
lge,
ith
is
ked
hat
om
the
no
ted
ast
ith
ore
ws
ity

Crowded marketplace.

Composing innovative solutions for insurance, financial protection and asset management. Glo.

ه كناه ن الاحل

trength. Local commitment. Your aspirations. Our passion.

Competition from all sides.

Information overload.

Greater pressure on margins.

Technology limitations.

Too many short-term fixes.

Too few long-term answers.

Now's the time.

Come in from the cold.

ZURICH FINANCIAL SERVICES

www.zurich.com

LSE (London Stock Exchange): ADZ Allied Zurich SWX (Swiss Exchange): ZUAN Zurich Allied

Brand-builder takes on an elegant task

Richard Tomkins on an advertising dovenne who has stepped out of retirement into the chair at an agency at the very top of the industry

woman in advertising. Char- another quite well. "He gets lotte Beers stumbled upon to run the train set while an interesting distinction she's out schmoozing the clibetween male and female ents." says an industry executives.

While still in a relatively junior position at J. Walter Thompson, she took it upon herself to bawl out a client for bad-mouthing the agency's work behind her back, and embarrassed him into an apology.

boss told her a man would never have done that because men are conditioned to follow aggressive words the era of the 30-second telewith their fists, and so tend vision commercial at a time to be more circumspect. when other agencies are "But since women haven't been taught this," she says. "women are much bolder, an array of advertising and

During a long career in advertising, verbal boldness, reinforced by her Texas origins, has taken Ms Beers a long way. In 1992, it earned her that "most powerful

Back in the 1970s, relationship will work out. their roles will intertwine: before she became the most powerful could complement one agency while Ms Beers

But the boss of a big US advertising agency says: "There's no way she's going to take a back seat. He's

Whatever the outcome. there is a perception that One of the world's oldestestablished agencies, the blue-blooded JWT is sometimes perceived as stuck in offering clients complete brand strategies, deploying marketing weapons.

The company has also been stung by the loss of some big US clients - most recently. Sprint and Dell. Mr Jones acknowledges

What we have to do is build a bridge between our unexpected selves and the client with our

love of business and our knowledge of business'

woman" tag when she absolutely committed to became chairman and chief becoming a brand communiexecutive of the Ogilvy & cations agency, not just an Mather Worldwide agency, advertising agency," he says. part of WPP, the British holding company that is the to admit that he has had his world's second largest adver-

Then, five years later, she stepped down into what people and replacing the lost everyone assumed would be

to another role at the top of as chairman. At least, he the advertising industry: says so: and she bears out Born: July 26 1935 in Beaumont, Texas, the this time as chairman of his version of events, saying J. Walter Thompson - the for about a year before she company where her advertising career began.

The appointment has caused a stir on Madison Avenue not just because it Mr Jones, re-based to JWT's has brought Ms Beers out of retirement, but because she is taking over the chairmanship from Chris Jones, the Englishman who rose to become JWT's chairman and call Ms Beers - at the time. chief executive at the age of still notionally on WPP's 41 two years ago.

executive, but it is hard to and the relationship grew ignore the fact that he has from there.

But he would be the first hands full, working towards neously looking for new

In fairness to Mr Jones, it Now, remarkably, she's should be said that it was back. At 63, she has returned his idea to bring in Ms Beers WPP's other big agency, they talked to one another agreed to go back to

work. Their conversations began when the newly-promoted New York headquarters. found himself looking for advice. WPP's chief executive, Martin Sorrell. suggested Mr Jones should payroll as chairman emeri-Mr Jones remains chief tus of Ogilvy & Mather -

Ms Beers and Mr Jones are his job. And the industry at least starting out on the is agog over how the right foot. They speak

highly, almost gushingly, of each other ("We feel like we've been in work together for years," says Ms Beers) and they seem to have the same sort of ideas about how their roles will intertwine: indulges her strongly avowed passion for brands.

"As Chris says, there's plenty to do," says Ms Beers. whose office is beside Mr Jones's. "I'm going to be less involved in operations. And I will probably not be involved with clients who think their business is going wonderfully, because why

would they need me?" On the other hand, she hopes to be closely involved in attracting new people and new clients. And within the adds, she plans to use her relationship with people she knows "to push for fabulous

"Sometimes I think you need someone with a sort of neutral zone like I'm in to say: 'We can take this brand and lift it quite out of the ordinary, so you get both the brand manager and the agency taking their eyes off the short term and looking at the upside potential. I want to create the places in the company for our brands to star like that, so that our work will become notoriously good."

Some outsiders put a more negative spin on her the "schmooze queen" tag appointment. Her most disparaging critics call her the schmooze queen of Madison Avenue, usually throwing in references to her power Rolodex and saying her main talent is handling clients my credentials for having rather than running a busi-

This seems somewhat to of the team that makes understate Ms Beers' something happen, that

Essentiai Guide

from Montana.

daughter of an oil man who moved to Texas

What she shares with other Texas-born

First job: After graduating in mathematics

and physics, became consumer research

How she got into advertising: One day,

walks this eclectic crowd of interesting

people and I thought: Those people are

having more fun than I am'." Two years

later, she was one of them.

Uncle Ben's hired J. Walter Thompson. "In

From there to here: Left JWT after 10 years

to become boss of the smaller Tatham-Laird

& Kudner. Merged that agency with RSCG

of France, then planned a career break, but

could not resist the top job at Ogilvy &

supervisor at Uncle Ben's doing multiple

regression analysis. "How's that for

combination of irresistible charm and

women: Steel magnolia syndrome - a lethal



ailing agency and presided all I've ever talked long as I have it. I'm cerover its success in winning the biggest-ever assignment in advertising history - the worldwide account of International Business Machines.

Ms Beers says she finds insulting. "I never did think that going to see a client and talking about golf or fishing. which are not in my area of clients take the phone call are that I'm going to be part

about.

Besides, she says, women have never understood schmoozing. When women succeed in business, they do so without the golf course or the old boys'

"What we have to do is build a bridge between our unexpected selves and the client with our love of business and our knowledge of business. So I've always been very self-conscious about not knowing a busi-

"I would be miserable achievements, particularly cares passionately about about talking to a client this objective while simulta- at Ogilvy & Mather, where their brands, and is ested in without a really good grasp she turned around the once- what their issues are. That's of their business, and as

Mather. Retired in 1997: accepted the JWT

"These people are beginning to finish my

Three biggest obsessions: Brands, brands,

brands. Never stops talking about them.

Somewhere beyond the mumbo-jumbo -

"a product doesn't become a brand until it

rests honourably in the consumer's life" -

lies a clear vision of the agency's role as

Don't say: Women are better leaders than

collaborative and more gentle. "It sounds

like nurse mommy is coming to run the

company, and I don't want the bravery

and the natural leadership qualities of

women to be obscured by that kind of

men because they are more nurturing, more

bridge between brand and consumer.

Claims to have invented the saying:

sentences" on leaving Tatham RSCG,

providing New York Times philologist

William Safire with a topic for his

chairmanship last month.

column.

tainly going to talk about it. I think that's the antithesis

The longer you talk to Ms Beers, the more you sense the potential for conflict between her and Mr Jones. It is not at all clear who will be in charge.

Ms Beers says the boss will be "the best idea in the room" and that she and Mr Jones will "exchange moments of authority" depending on the circumstances. This is surely a recipe for havoc.

Perhaps they will avoid it. But Ms Beers intends to put her stamp on JWT. She says she is going to be involved in shaping "a strategic direction that leads to a vision for this lifecycle of the agency She also adds, tactfully: "I could never do that without

She declines to say where in that lifecycle JWT is now. although the implication is that it is closer to a low than a high. "All I know is that I've entered a lifecycle where change is part of the menu, because I represent some of that change.'

Indeed, the "elegance of the task" of transforming Beers to give up retirement. she says.

"This is a company I really love. If I spent my last 10 or 12 years trying to be a brand builder - and I do care about that more than anything else - how could I resist the temptation to build the J. Walter Thompson

MANAGEMENT DOE RUN

Developing a refined atmosphere

US ownership has meant big changes for a Peruvian metals complex,

writes Sally Bowen

Something has happened to La Oroya. The town. in the Peruvian Andes, used to be grim. By day, steam and gases rising from the huge state-owned smelter and refinery complex obscured the clear mountain skies. At night, downcast workers trudged through the darkened streets for a late

Just 18 months later La Oroya is almost unrecognisable. The grimy refinery buildings repainted white and turquoise; workers' housing, in the same cheerful colours, is surrounded by flowers; temporary shacks have been demolished to make way for parks where alpacas peacefully graze; and new street lighting means La Oroya is almost as bright by night as

by day.
"People say it's as if black-out curtain had been pulled aside." says Juan Carlos Huyhua, vice-president and operations manager of Doe Run Peru, the privately-owned US company which acquired the La Oroya metallurgical complex at auction in 1997.

Mr Huyhua, a native of the southern Peruvian city of Arequipa, like many of his management team, once worked for Centromin, the state mining and refining group created when the military government of General Juan Velsaco nationalised the assets of the Cerro de Pasco Corporation in 1972.

Now the "gringos" are back. But apart from Britishborn general manager Kenneth Buckley and three US expatriates - plus support visits from US technical advisers - the changes at La Oroya have been wrought by the former Centromin

The key, says Mr Buckley, is "setting the tone". In Doe Run-speak, that covers everything from stricter safety standards than have ever been seen in Peru to excellent inter-company communications and "being a good neighbour".

First we defined the goals and objectives, then we with a 'gain-sharing' programme to reward them if JWT is what tempted Ms production, health and safety targets were met," explains Mr Buckley.

Mr Huyhua and his Peruvian managers have so far bought wholeheartedly into the company philosophy. They proudly show off the upgraded hospital for company workers and the luxury washroom blocks being built behind the workers' housing.

never have done this," says. Mr Huyhua. "We don't have the philosophy, the concepts of equality. But when you show us, and transfer the technology, we can do it."

He and his colleagues have adopted US management jargon. "We are an HPO [highperformance organisation? which is fast-learning and horizontal," several manag ers explained.

Ira Rennerts, the multimillionaire owner of Renbco, Doe Run's holding company, visits La Oroya regularly: 611 the first anniversary since privatisation, he attended an Andean-style cook-out with 10,000 employees and their families

Doe Run's emphasis on safety is also a novelty for Peruvian workers.

Company statistics show it has turned round Centromin's safety record to make La Oroya the safest operation in

Lead levels in smelter workers' blood have been cut by 10 per cent in 12 months thanks to sophisticated respirator gear and improved hygiene.

Doe Run acquired the complex for about \$150m. The Missouri-based company plans to invest at least \$120m in the next five years. mostly on environmental

improvements. Under Peruvian law, it has 10 years to bring La Oroya's two smelters and four refineries up to standard: major upgrading starts this year in conjunction with Fluor Daniel of the United

La Oroya is one of few complexes worldwide capable of processing the minerals characteristic of

the high Andes. It can produce, besides copper, lead, zinc and silver, such as antimony, bismuth and cadmium and many. sometimes highly profitable

Doe Run is proud of having negotiated out of stanrises in favour of gain-sharing: it recently signed fiveyear contracts with unions. Better work practices are affecting production figures.

SUROPE

Lead output hit a record in December while silver production is 25 per cent higher. Doe Run is applying the same approach at the former Centromin copper mine Cob-

incentivised the workers riza - in a small, remote area of the Andes - which it bought last year: already the town is clean, the mine incomparably safer and the workers newly contented. its human resources, but

"Centromin failed to value we're proving we can respond." Mr Huyhua says. "This is how it will be in the next millennium: company. community and the state sharing the good times and the bad."

BUSINESS EDUCATION

UNDERSTANDING CORPORATE POLITICS IMPROVING PEOPLE SKILLS

MENTORING

IDENTIFYING

DELIVERABLES

PROVIDES AN OPPORTUNITY FOR **DEVELOPMENT AND A CONFIDENTIAL** SOUNDING BOARD

CLIENTS RANGE FROM YOUNG HIGH **FLYERS TO MANAGING DIRECTORS**

PATRICK ALLAN

12 CONWAY STREET, LONDON, W1P 5HP Tel: 0171-323 1014

leekend Program in PARIS **BOSTON UNIVERSITY** BRUSSELS -Tel: 32-2-640 74 74 74 • Fee: 32-2-640 65 15

BUSINESS EDUCATION

information on advertising is this section please cali +44 171 873 3308



Perks of quitting while you're ahead hours. Last week, Bernard

Michael O'Neill's resignation on his first day as chief executive of Barclays may have its compensations, even if they are not financial

Michael O'Neill, the first person in history to quit a multi-million dollar job on his first day, may not be so unlucky after all. It is, of course, a terrible thing to find out you are not as healthy as you thought you were, but there may be compensations.

Over the past couple of months Mr O'Neill has enjoyed many of the good bits of being chief executive of Barclays, the UK bank, without enduring many of the bad ones. First the chase. How nice

for the ego to be approached for the job. And how delightful to be offered it, knowing that you are deemed better than all of the bank's 78,000 employees, and more suitable than any individual in Britain.

Next come the plaudits and the gratifying publicity, and then that brief happy period between landing a job and getting your feet under

the desk. Everything is anticipation, excitement. planning: you can enjoy contemplating the challenges ahead without having to face any of the nasty realities. Most senior management

iobs are difficult, frustrating and exhausting. You get the blame for things that are your fault, and many that are not. And the job at Barclays is worse than most. Everyone hates banks, and Barclays is a takeover target with a history of boardroom feuds.

Martin Taylor, the previous chief executive, couldn't crack it: the chances are against any newcomer making a success of it either. How much better to quit on your first day, the unblemished first

choice. So pity Mr O'Neill's successor, who will join in the knowledge that he (can you see Barclays appointing a woman?) is second best. And then, if he turns out to be bad at the job, he will be reproached by the suggestion that Mr O'Neill might have been better.

There is only one respect in which leaving on day one is not so great. And that is the money. Michael O'Neill gets not a penny for his nanosecond as chief executive. All he got was a few wretched air tickets paid

His lawyers have missed a trick here: given that the most useless, bungling chief executive can resign and expect to collect a fortune for failure, surely Mr O'Neill deserves at least \$1m for having done nothing whatsoever.

A couple of years ago I visited a sweatshop in north dozen Greek Cypriot women sitting at sewing machines making outsize dresses. I asked the boss whether he feared a Labour government and the prospect of a minimum

wage. He gave me a withering look reserved for daft people who ask naive questions. It wouldn't make any difference to me, he said. "No way I'd pay I was reminded of him last

many businesses that are skirting the minimum wage. It stands to reason: if you are canny enough to pay your workers a pittance, you are doubtless canny enough to be able to cook your books.

week when I read about the

Every new regulation creates its anomalies and evasions, but these minimum wage difficulties in the UK are nothing compared to those in France over working

Rocquemont, a senior manager at Thomson-CSF. the defence electronics group, was taken to court for allegedly getting his people to work overtime without paying them for it. Funny that. In the UK this

sort of thing gets you promotion. Mr Rocquemont may be just the sort of chap they are looking for at

You can climb mountains. You can walk across burning coals. You can play war games, drive tanks. You can go on cookery

There are an awful lot of things you can get your company to pay for in the interest of team building. But now there is a new freebie to be added to the list: you and your team can have a mud treatment at a health farm in Italy.

The current issue of The Director magazine is offering

a head) to companies sending six or more people to a de luxe Italian health spa. The idea is that they can de-stress and team-build at the same time.

Sitting in a whirlpool bath with your colleagues does not sound particularly relaxing to me. And as a team-building exercise it sounds as futile as all the

If companies are really serious about team-building, I have a suggestion. It is effective and free. Make all the team come to work as usual and practise getting along with each other while carrying out their normal duties.

A sign of the times. The spell-check on my computer informs me that there is a mistake in the sentence "the gates swung open". The word gates should, of

course, be written with a

a special deal (a mere £1.200 | lucy kelloway@ft.com

BUSINESS EDUCATION BREAKING BAD NEWS

fined way to say this Managers who have to fire someone can to develop a Mr Carver: the Granfit often belief There's no easy

break it gently, writes Helen Jones

As a breast cancer to's regional cancer centre, Dr Rob Buckman is used to breaking bad news. I don't like doing it, but it is part of my job." he says.

Over the years, Dr Buckman has developed a technique for telling patients the worst and he now teaches others how to pass on bad news. "Everyone hates telling people something painful - even doctors - and the only difference is that doctors get away with doing it badly because people feel behevolent towards the med-

ical profession," he says. Dr Buckman and Professor Walter Baile of the University of Texas MD Anderson Cancer Centre developed a set of protocols to help doctors and medical students explain to patients that they are severely or terminally ill. As a result, the pair were invited to speak to a number of companies about how to break bad news.

"We have now run sessions in Canada and the US on how to go about breaking bad news. Organisations include IBM, KPMG.

Companies may not be specialist at Toron imparting news that is a or to fire them. matter of life and death, but they often have to tell a client that things are not going to plan, or tell an employee they are no longer

needed. According to Stephen Carver, director of the communications course at Cranfield School of Management in the UK, many managers try to avoid these types of situations.

"People hate doing it. In

Think about the situation to avoid rushing it and saying something

the past, when you had to fire someone you could pass it to the human resources department like a poisoned chalice, but increasingly managers have to take responsibility for telling people that they will not be promoted or that they are being fired."

to develop a training course. Mr Carver says students on the Cranfield MBA course often believe that the solution to a particular problem is to make people redundant

"We say OK, go ahead and do it, and we get actors in to play employees who are being dismissed. They soon find it's not easy in reality."

London Rusiness School runs sessions on breaking bad news as part of its leadership courses. The method used has been developed internally and includes roleplaying sessions.

Liz Mellon, director of the senior executive programme. says: "Some managers find it very difficult and so they put it off and let the situation continue until they really for setting, perception, invihave no choice. This can tation, knowledge and leave the person on the receiving end absolutely dec-

She adds that those attending LBS courses have to address their worst fears. "Often in the case of a man • Then you should ask the telling a woman bad news be is worried that she will cry. Others are worried that they may face violence and so we role-play these scenarios." Dr Buckman says that

before breaking bad news you should think about the situation to avoid rushing it you can build by just letting and saying something crass. He says there is a useful Cranfield has worked with acronym to help focus on the . The next stage is invitapsychologist Philip Hodson task - Spike - which stands

777

" I'VE GOT BAD NEWS, MISS PEEBLES

INSIDE TRACK

_ I LOVE YOU."

emotion. The setting must be right. It is a serious situation so you should dress seriously, clear your desk and shut the door, he says.

person concerned for their perception - how do they feel that the job has been going - and listen to their answers. "Ask open-ended questions: how are you feeling, how is it going? Just let them talk. The sense of trust people say what they feel is incredible," he says.

have to fire them." Dr Buckman says that tion, where you say, "I while some may regard the news as well as I can."

around the bush," he says.

The final stage is emotion,

about your performance".

• This is followed by know-

would like to talk to you breaker of bad news as "some sort of Nazi", it is possible for both sides to come ledge, the hardest part, out of the meeting with where the person is told dignity and a sense of mutual respect.

BAWX

what steps will be taken. " 'I have to tell you that you will He speaks from experinot be promoted.' You have ence. As well as telling othto give them the information ers distressing news, he has as clearly and concisely as been on the receiving end you can without beating himself. "About 20 years ago I developed a life-threatening auto-immune disease which where you acknowledge that was devastating." Happily, Dr Buckman they must be feeling awful.

However, Dr Buckman warns: "You mustn't get responded to treatment, but he still finds it difficult emotional yourself. Even if breaking bad news to others. "It never gets any easier,

someone is crying, you still but now I know I can cope

Europe's best-known busi-

ness school, based just out-

side Paris, is setting up a

search committee to select a

replacement for its dean,

Antonio Borges. In the UK,

Warwick Business School

should soon announce its

choice of dean to replace Bob



Yale schooi piles on the

professors

The Yale school of management has announced seven appointments, four tenure-track faculty. The move is part of the commitment by the university to increase the number of faculty by 60 per

I eading the field is finance professor Hua He, an expert in derivatives analysis, who is returning to academia from Wall Street. Prof He previously taught at the University of California, Berkeley. Zhiwu Chen is leaving Ohio State University to become professor of finance at Yale, while Matthew Spiecel is leaving Berkeley to become the third newly appointed finance ssor. Shyam Sunder oins Yale from Carnegie Melion University.

The appointments are a personal triumph for Yale's dean Jeffrey Garten, who spent much of his time and energy over the past year hand-picking his faculty. Yale: www.som.yale.edu

New home for executives

Harvard Business School, founder of the executive development programme, has this month opened its latest executive development centre, a six-storey building that will accommodate 170 executives. The building is named in honour of former dean John McArthur. Harvard www.hbs.edu

MIT China project grows

A third Chinese university has joined the MIT Sloan school of management's MIT-China management education project. This enables Chinese faculty to study at Sloan, and the universities to give an international MBA programme based on Lingnam College of

Sloan's curriculum. Zhongshan University in Guangzhou, will join two other Chinese universities Tsinghua, ın Beijing, and Fudan, in Shanghai. Sloan: web.mit.edu/sloan

Journal for online learners

The American business school accreditation body, the AACSB, has teamed up with University Access, the distance learning company based in Los Angeles, to develop a quarterly online journal. The first edition of @cademyonline is now available free of charge. @cademyonline: www.academyonline.com

US approval for Warwick

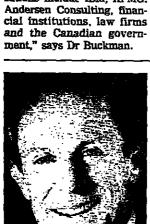
Warwick in the UK has become the first UK business school to be accredited by the American AACSB, following a joint accreditation exercise conducted by the AACSB and the UK's Association of MBAs in February.

The Association of MBAs also has re-accredited all four MBA programmes at Warwick for a further five years, the maximum period. Warwick www.wbs.warwick.ac.uk

Happy return to Chicago

Ellen Rudnick, now chairman of Pacific Biometrics in Lake Forest, California, is to become executive director of the entrepreneurship programme at the University of Chicago business school. Ms Rudnick was awarded an MBA from Chicago in 1973. Chicago: www-gsb.uchicago.edu

Information for Hews from Campus should be sent to Delta Bradshaw The Financial Times, One Southwark Bridge, London SE1 9HL Tel. 44 171 873 4673 Fax 44 171 873 3950



BUSINESS EDUCATION SEARCH FOR A DEAN Stanford puts its money on a banker

hanker as the new dean for its business school.

up his new job on September 1, stood down last month as chief executive officer and managing director of Australia's Westpac Banking Cor-

After a year of vice-president of Wells Fargo birthday next year, in Michael Spence, who has led searching, Stanford Bank in San Francisco and 1970. Graduate School of before that worked for the Business has named a Treasury Department in Washington.

In Mr Joss Stanford has Robert Joss, who will take succeeded in finding a businessman who has a deep knowledge of the academic world. He is a Stanford MBA and completed his PhD at the business school, which poration. He was previously will celebrate its 75th

Stanford professor who was joint chairman of the search committee, described Mr intellectual at heart" who "values the concepts and ideas and research focus that set Stanford's GSB

apart". Mr Joss, 57, will succeed

the business school at Stan-Charles Holloway, the ford since 1990.

Stanford is just one of the high-profile business schools which has been looking for a Joss as "basically an new dean In the next few months the Wharton school. at the University of Pennsylvania, is expected to announce who will replace Thomas Gerrity, its most famous boss.

Della Bradshaw

Galliers.



EUROPEAN ECONOMIC &

EMIL - THE BUSINESS OPPORTUNI Five Months On, An American Perspective

U.S. Embassy. 24 Grosvenor Square. London. W1 England Thursday, May 13, 1999. 9:00am-5:30pm





On January 1, 1999 Europe became the largest single currency trade zone in the world. The new Europe will create substantial new husiness opportunities - for companies who are prepared. American companies have been among the most innovative and aggressive in leveraging the euro. This conference, the first of its kind, will explore the strategies used by some U.S. business leaders, and provide their assessment of the first five months of the euro regime. Experts from Ford, IBM, Alliance Capital, 3M, PricewaterhouseCoopers, Morgan Stanley Dean Witter. Warburg Dillou Read. Sinon Kucher & Partners and others. Topics include:

* Five Months On, The Euro's Progress As A World Currency * American Businesses & EMU - Preparation and First Experiences

* Business Strategy For The New Europe

Welcoming Remarks The Hon. Philip Lader, U.S. Ambassador to the Court of St. James's

Keynote Addresses

Judith Mayhew, Chairman, Policy and Resources Committee, Corporation of London The Rt. Hon. Lord Howell of Guildford. Advisory Director. Warburg Dillon Read

Delegates are invited to join the speakers and invited guests at a reception from 5:30-7:00pm. For detailed agenda and speaker names please visit www.nsinc.com.



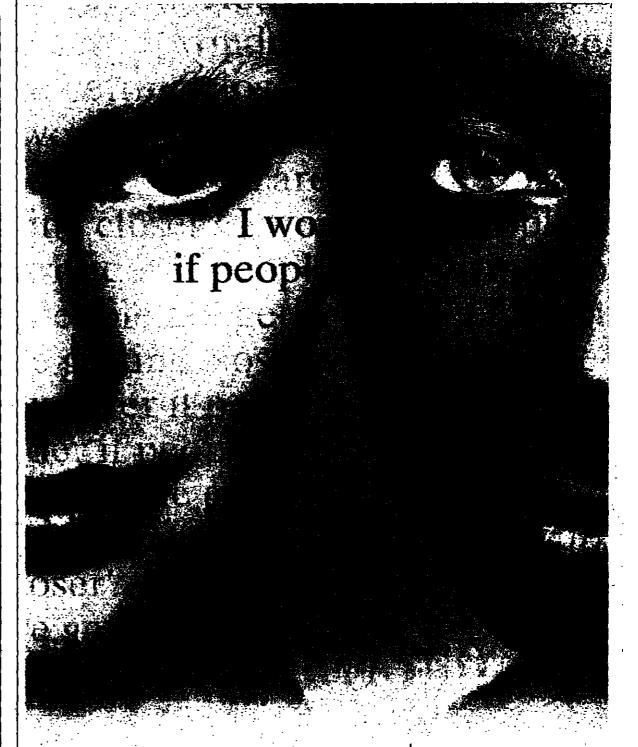






Please register me for EMU - THE BUSINESS OPPORTUNITY Five Months On. An American Perspective Prier include breaklast, lunch and reception Senting is familed. _ number payable to American Chamber of Commerce (UK) for place(s) at \$205 + \$51.63 VAT = \$346.64 (\$550.) each. For euro payment pleuse contact Ryan Wright, Or charge this amount to: D Vise D MC D AMEN Card # Cancellation: Camellation must be received in acting by May 7, 1997 and are subject to 8 20% capellation fee. Cancellations received after May 7, 1990 will NOT be refusibed. VAT REG NO: 200 +34255

from the same company may be made without penalty. To register or for further information please contact: Ryan Wright, Event Co-ordinator, American Chamber of Commerce (UK), 75 Brook Street, London W1Y 2EB Tel: 0171 493 0381 Ext. 233 Fax: 0171 493 2394 or e-mail: amchamevis@aol.com



Yes! We've caided over 200 new flights every week!

Indeed they are. In fact, we've added so many new daily connecting flights via our friendly Zurich hub that it's not just people that we're bringing closer, but the whole world. And we're certainly making it a lot easier to get around. So relax. Think your thoughts. And leave everything else to us. Swissair. We care.

> For booking and information, or to get our new timetable, visit: www.swissair.com or call your travel agent.

Connecting people in more than 300 destinations world-wide.



Basketball brainwave nets fortune

Andrew Gellatly on the US man who appears to have struck gold by pioneering 'narrowcasting'

Yahoo!'s offer of \$6.6bn (£4.1bn) for a loss-making company has stretched the credulity of even the most hardened internet observers. But some in the industry believe Dallas-based Broadcast.com and its founder Mark Cuban may represent the future of broadcasting.

Television companies around the world have always dreamed of "narrowcasting" to small, wealthy audiences, but Broadcast.com has so far been one of the few to achieve it.

Yahoo!'s bid this month valued each of Mr Cuban's customers at \$746. Many believe this price is insane. But Yahoo! also wants to use Broadcast.com's expertise in sports and entertainment to bring traffic to its own portal. which is the most popular on the

Mr Cuban, 40, began Broad-cast.com in 1995 in his spare bedroom to provide radio feeds from small-town basketball games on the internet for displaced fans around the world who wanted to listen to their local games even if they were in a hotel room a conti-

it won a loyal following and made the company one of last year's hottest Nasdaq stocks. With Yahoo!'s all-paper bid Mr Cuban stands to reap more than \$1.3bn for his 9.25m shares, a PC with internet access - that although he plans to remain with the company.

Yet the real success of Broadcast.com's approach has come not so much from entertaining day than NBC, CBS and ABC web surfers, but from helping companies that want to broadcast videos of their shareholder Broadcast.com's daytime advermeetings, results announcements or product introductions.

During the last quarter the overturning the received wisdom company lost \$3.8m on sales of \$4.5m. but more than 60 per cent

ness services, reversing the usually advertising-dependent business model of the internet.

Broadcast.com's example of operating as a cable company on the internet could have an enormous impact in the European television market, which has increasingly embraced cable and narrowcasting. But Mr Cuban has no plans to be there, believing the telecommunications environment is not yet right. "So far we're not looking at Europe at all, but we think the Japanese market is very ripe," he says.

European analysts, however, have been quick to notice the potential. "Broadcast.com's ability to show video clips will make it an attractive new advertising vehicle for the entertainment industry," says Brian Oates, Lehman Brothers' media analyst.

Mr Cuban's target audience are office-based workers, likely to be accessing the service via a 56kbps modem or T1 line (a high bandwidth internet connection), who can relatively easily down-load and play the video clips. These range from one minute to three hours.

"How many people have TVs on their desks?" asks Mr Cuban, "but pretty much everybody has

day than NBC, CBS and ABC combined'

Rich reward: Mark Cuban stands to read more than \$1.3bn for his shares

much for the productivity of the US workforce, it is causing many broadcasting executives to rethink the internet and its high-

Last season Broadcast.com bought the online rights to the NCAA (National College Athletic Association) Basketball Championships. Because the first round

was played during the working 'In terms of daytime audiences we can reach more white-collar workers during the

day, it brought a huge office makes us the number one deskaudience. "When we go and talk to companies about broadcasting top medium. In terms of daytime their stockholders' meeting, they audiences we can reach more white-collar workers during the say: 'Oh yeah, we remember you from listening to the Pirates game'," Mr Cuban says. It is a situation that makes Broadcast.com has 385 radio

stations and 40 local TV stations signed up as sports content providers. The internet rights have proved inexpensive because they are still seen to have little value outside their home markets. The

large networks put little value on internet rights because of their relationship with local affiliates. The affiliates would resist the introduction of internet video because it would undermine their exclusive arrangements on which they depend for their advertising puter capability in all their

"The big broadcasters don't even think about online rights when they negotiate, they don't even ask for them," Mr Cuban says. "Most of the biggest media companies have golden handcuffs - they've got to keep the affiliates happy."

The European pay-TV operators lack the affiliate structure of US broadcasting. That means there is nothing to stop European operators such as Canal Plus from using Broadcast.com-style technologies. With Yahoo! backing Broadcast.com, the European market appears to be open for this type of delivery.

Mr Cuban has clear ideas about the internet's future as a video delivery medium: "The technologies have already scaled well." he says. "It's purely a marketing issue to get the consumer to MANAGEMENT PATTERN RECOGNITION

Early trend spotters can catch the market

Victoria Griffith examines the claim that an ability to perceive change is crucial for success

Profit Patterns Adrian Slywotzky

\$27.50/£16.99 Published in the US by Times Business/ Random House: in the UK on May 7 by John Wiley & Sons

Microsoft, Coke, Nike and The Gap got it. Apple, Pepsi, Reebok and The Limited did not. "It", according to management author Adrian Slywotzky, is knowledge of where true value in an industry is coming from. Companies that understand how their sector is changing become big fish: those that do not, lose ground.

In Profit Patterns, Mr Slywotzky promises to teach us all how we can "get it" - that is. how we can understand where the real profit and growth lie in every business. He uses some compelling, if worn, examples to show us how managers can capture a market by being among the first to perceive a trend.

Amazon.com, the online bookseller, was quick to exploit the potential of the internet. SAP, the German group, rose to glory because it recognised that companies would have to integrate comoperations. Dell became the king of personal computers because Michael Dell recognised people in their options to get a great

product at a good price. Mr Slywotzky convinces us that pattern-recognition is increasingly important in the business world. In today's fastmoving economy, our assumptions about the industries we operate in are challenged more often and more forcefully than they were in the past.

But understanding the importance of trend-spotting and being able to spot trends are surely two different things. Visionaries in business make their fortunes because they see what the rest of us do not. Pattern recognition is. traditionally, a key measure of IQ. It makes sense that the brightest business people are often the most successful.

So where does that leave everyone else? Mr Slywotzky, with co- your industry?" authors David Morrison, Ted Moser. Kevin Mundt and James Quella, tries to persuade us that we, too, can become adept pattern spotters through selfdiscipline and practice. They use an unusual example for inspiration: the 1997 victory of Deep Blue over chess champion Gary

Profit Patterns points out that Deep Blue was a computer program put together by clever people at International Business Machines. None were chess geniuses, and none could have beaten Kasparov on their own. Yet together they created a machine that conquered one of the greatest pattern-spotting minds in the world. Similarly, Mr Slywotzky argues, ordinary people working together could identify a pattern that escapes the world's greatest managers.

The book takes us through a series of exercises to hone our pattern-recognition skills. Some seem downright silly, loaded with jargon. At one point, we are asked to assess how our organisation operates in "Dali Time", "Conventional Time" and "Digital Time".

Others are thought-provoking. The authors ask us, for instance, to list our best customers by rank, and think about what type would give up a little flexibility of customers they are. Other chanters pose questions such as

"Are there technology shift patterns that will redistribute power in your industry?" and "Which brand names will really matter in

The trouble with Profit Patterms is that none of the corporate success stories it cites prove its contention that ordinary workers can become a team of visionaries. The companies that "got it", according to the authors, were led by individuals - business people with clear ideas about the future.

Even if we do "get it", Profit Patterns offers no advice on how ordinary people might get their corporations to move in a new direction. Chief executives may set a course for the company, it's hard to see how the average worker would do so.

Berlin

gets the

greenhou

It is also difficult to believe many readers will take the time to use the book the way the authors indicate. Towards the end, readers are asked to re-read chapters four to 10 at least once every two months.

Profit Patterns does no harm in reminding us that our business may not be around tomorrow if management does not sense the direction in which the market is moving. Yet even if it sells millions of copies, the number of true visionaries is unlikely to rise significantly.

Profit Patterns is available from FT Bookshop by ringing FreeCall 0500 500 635 (UK) or 0181 324 5511, or fax 0181 324 5678. Free p&p



Slywotzky promises to teach us all how we can 'get it' - that is, how we can understand where the real profit and growth lie in every business

BUSINESS TRAVEL AIR FARES

Taxing ticket change

of TV advertising.

tising slots more expensive and

desirable than the evening ones,

If the company is not doing

The decision by 72 airlines to identify airport charges separately on tickets has been criticised as a misleading price rise, says Rachael Jolley

British Airways and other £100 and the PSC £9, the new fare attracting heavy criticism £109. What in fact they are doing for the way they have passed on is adding it to the existing fare,"

UK airport charges to travellers. he says. The UK Office of Fair Trading following accusations that carriers are disguising the so-called "passenger service charge" as a tax, to hide a rise in air fares.

Airports have always charged airlines for the use of their facilities, but airlines used to include these costs in the overall ticket

From this month, however, 72 airlines operating in and out of the UK are showing airport charges as a separate item on the ticket. Travel agents protested when they noticed that fares were going up as airlines added the charge to what had previously been the all-inclusive ticket

Mike Platt, commercial director of travel management company Hogg Robinson BTI UK, calls the decision to identify airport charges separately "a thinly veiled price increase"

The PSC was included in the

leading airlines are should be £91 plus a £9 fee, not

Apart from the disguised price has launched an investigation increase, travel agents and government ministers are angered by the way the airlines have described the charges as a tax. The Association of British Travel Agents has started a High Court action against British Airways, Virgin Atlantic and Lufthansa over this issue.

Glenda Jackson, the UK transport minister, told the Guild of airlines chose to make the move Business Travel Agents she was very concerned about the practice of displaying passenger service charges on tickets as if it was a tax".

She added: "My department is working with the Department of Trade and Industry to assess whether the airlines could be in breach of trade description legis-

The OFT has already told the International Air Transport Association, the body representing most of the world's biggest airprice of a ticket. If the fare was charge as a tax. An lata docu-

ment issued in January calls the charges a "ticket tax".

To add to passengers' confusion, the passenger services charge is displayed on tickets next to air passenger duty, a genuine government tax.

The OFT says it has received 20 complaints. But action against airlines cannot be retrospective, so travellers will not be entitled to refunds on PSCs already paid,

Ian Hall, UK travel manager for Unilever, the AngloDutch conglomerate, points out that the higher ticket prices could cost companies with extensive travel in and out of the UK several thousand pounds this year. He is also critical of the way all the 72

Some fees will be charged on departure, others on arrival, meaning a business traveller could pay two PSCs on one journey. The fees are: for an international departure from Heathrow, £7.30; for a domestic departure, £4.80; and, at London City Airport, £10.70 on arrival.

British Airports Authority, which runs some of the UK's bigand Gatwick, stresses the rise in ticket prices is not the result of lines, not to misrepresent the increased airport charges. But it there are other times when fares admits there has been a certain go down. We believe it will help



amount of confusion about the PSC, which some travellers seem

to think is a tax. Defending the change, British Airways says it is moving into line with policy in many parts of gest airports including Heathrow Europe, where airport charges are displayed on tickets. "Just as there are times when fares go up,

air fares become more transpar

BA is calling on lata to change ticket layout to make it "crystal clear" to consumers that fees and other charges could be included as well as taxes.

Virgin Atlantic said: "It is what other airlines have done, it is not our lead. The feeling is that the

Hotel in Japan among four Marriott projects

A 780-room hotel in Nagoya, Japan, is one of four Asian projects announced by Marriott. Scheduled to open in spring next year as part of an office and shopping development centred on the city's main station, it will be operated in association with JR Tokai Hotels, a subsidiary of the Central Japan Railway

Company. Marriott will also manage three new properties in China. Two of them will be in Shanghai and are due to open in 2001. The other will be in Haikou, on Hainan Island off the southern coast.

Company travel rule crackdown

Break company travel policy at your peril. Worldwide research by American Express shows that all but a small minority of companies exact some kind of retribution: 71 per cent refuse to pay expenses to staff who fail to toe the line.

Yet the temptation must be great - 72 per cent of corporate travellers fly in economy class. the survey found.

Canada connection with Taipei

Air Canada has joined forces with EVA Air to offer a non-stop service between Vancouver and Taipei. It plans to operate three flights a week from July 5, using long-range Airbus A340 lets in a code share arrangement with the Taiwanese carrier. Arrival times in Taipei will be scheduled to allow as many same-day connections to other Asian destinations as possible.

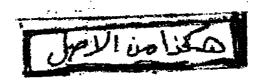
Polar One route planned by UA

United Airlines is planning non-stop flights between New Delhi to Chicago over the North Pole. It wants to launch the service in October, and is seeking permission from the Russians to use the new Polar One route for US-bound flights. Light headwinds over the pole would mean the shortest possible flight times.

BAAZ Heathrow to Central London in 15 minutes Heathrow ← London Paddington in 15 minutes, every 15 minutes luggage at one of 27 airline desks at Paddington – the largest city centre check-in facility in Europe. Tickets are The next time you travel between Heathrow and Central London, use Heathrow Express, the new non-stop, available from our ticket machines, ticket offices, Central London Underground stations and outlets displaying high-speed rail link between the heart of London and the airport. It takes just 15 minutes and if you are travelling with our sign. For more information visit our website: www.heathrowexpress.coaik or call +44 (0) 845 600 15 15. hand luggage only you can check in at Paddington Station. From 23 June 1999, you will be able to check in all your



Heathrow **EXPIESS**



Earth Clibrary Cromes

is neath usic

"់ថ សម្

or 6 € 530

Charles profit

ind growth a

0.7

g yeta er er

garyman (1777)

1 2 1 2 7 5 1 Ex

gran sections

A CONTRACT OF

green and

ه المراجع الم

選挙 かんきょう

A No and

A TALL

LOOK

a kyany 216.75%

Jorada comadi

 $N^{1/(\log k)}$ and the second s

14 Sept.

and the second second

A Table

planned by UA

Paler Ore mit

with Taipei

3-1 1 - 1:21 <u>s</u>

a deroland with the

THE ARTS

Whitney Museum is devoting all five floors of its building to an. all-American blockbuster. Dresentina everything you ever know about 20th century culture but were atraid t ask. Art from collections around the US will be

ed lilw nottedation presented in two parts: the first helf of the century from Friday until the end of and the second half from late · until the end of the veer.

The Metropolitan useum's monument collection of Greek art will return to view tomorrow in seven lleries refurbished to neir onginal

Greek Galleries, featuring rojeces from the sixth to the fourth centuries BC (left). marks the end of an extensive three-year renovation and reinstallation project. The New York Philhermonic.

conducted by Colin Davis, gives the US premiere of James MacMillan's "The World's Ransoming" at Avery Fisher Hall on Thursday. The programme, which also includes Bruckner's Ninth Symphony, is repeated on Friday morning and Saturday

The Civil War, a musical the American conflict of the 1860s, opens at St. James Theatre on Thursday, with music by Frank Wildhorn. The director is Jerry Zaks. A show that dusts off the songs of George and Ira Gershwin, The Gershwins' Fascinating Rhythm. opens at Longacre Theatre on Sunday, Conceived by Mark' Lamos and Mel Marvin, it includes such standards as "Tye Got a Crush on You" and "The Man I Love".

MADRID The Fundación Juan March has



garde of the 1920s. It comprises 35 works from the Sprengel Museum in Henover and private collections. The show opens on Friday and runs until 27 June.

HOUSTON Composer and inventor Tod

Machover brings a fresh look to the traditional operatic medium on Friday when Houston Grand Opera stages his Resurrection. The opera, HGO's explores the social conflicts

LONDON

Patrick Summers conducts, Braham Murray directs and the cast includes Christopher Schaldenbran and Katherine

The Royal Opera's award-winning Buryan returns to the London stage for 10 performances at Sadler's Wells, starting on Friday Meanwhile at the Coliseum, a new

English National Opera production of Handel's Semele opens tonight, in a staging by Robert Carsen conducted by Harry Bicket, Rosemary Joshua (left) sings the title role.

Neil Bartlett's production of Mariyaux's exitraordinary play The Dispute - a great success when new in Stratfordupon-Avon -- amve rthis week in London. opening tonight at the Lyric Theatre Philippou's drastic revision of Shakespeere's

The Tempest arrives in the same building at the Lyric Studio

Cardiff

What Philip Larkin described as "the clear, non-hysterical voice and sailing guitar" of B.B. King (above) will be heard at St. David's Hall tomorrow, as the 73 year-old Beale St. Blues Boy opens his UK tour.

Berlin gets the greenhouse effect

Ralph Rugoff reports on Sir Norman Foster's transformation of the Reichstag

When Sir Norman Foster won the commission to alist metaphor is, in fact, an transform Berlin's Reichs- old saw of Modernist architag, which opens today as tecture; but Foster has the Bundestag's new home. he grasped the opportunity of a lifetime. How many architects, after all, are ever given the chance to redesign a nation's capital building, especially at such a turning doors of the elevators in point in that nation's history? With a reunified Germany looking to overcome the ghosts of the past as its—ite material. government moves from Bonn to Berlin, the symbolic

stakes were daunting. been burned by the Nazis. damaged in the war, and mutilated by later renovadecided it should simply be

be preserved. But it had to be handled gingerly, as Gerown icons of authority remains profoundly uneasy. What was needed, clearly, was a way of converting the Reichstag - a piece of leftover Kaiser pomp - into a contemporary symbol of Germany's democratic traditions, while at the same time imbuing it with the gravitas befitting a seat of govern-

Foster's solution is evident as soon as one ascends the grand staircase of the building's western entrance and enters a soaring lobby that is a dazzling paean to light, space and, above all, the virtues of glass. Upon walking through the front doors, to be used by politicians and the public alike, the legislative assembly is immediately visible through a series of glass walls. In Foster's idealised vision government lives in a glass house, its actions visible to the people it is meant to serve.

The use of glass as an iderevived it with a vengeance. In the lobby the material is everywhere - overhead in the neatly gridded skylights. in the towering windows behind you, even on the which you can ride to the roof to witness Foster's ultimate tribute to this favour-There, nesting atop the

building like an upside-down egg cup, lis a spectacular So was the architectural high-tech cupola that climbs challenge. Rather than tear 23 metres. At its core hangs down the old Reichstag, a a 300-tonne inverted cone fusty, neo-Baroque 19th composed of panels of mircentury structure that had rored glass. The cone is functional: a "light sculptor", it reflects sunlight into the assembly chamber below. tions, the Bundestag had But it is also an astonishing sculptural object, suggesting The link to the past should hetween Nasa and Liberace. In Foster's original plan, visitors would have been many's relationship to its able to stand inside the cupola and gaze down at their representatives through the assembly chamber's glass dome. That plan was scrapped, however, and the rooftop visitor is now treated to breathtaking pan-

> that hug the glass shell. It's an extraordinary viewing experience, and the cupola will undoubtedly become a major tourist attraction, a 21st century counterpart to the Eiffel tower. But other than suggesting that governments have become like theme parks, it's difficult to conceive of any symbolic weight this architectural folly might possess. It will be illuminated at night, supposedly to remind Berliners that the beacon of democracy is ever aglow, but seen from afar

the futuristic structure

oramas of Berlin from an

open-air observation plat-

form at the cupola's apex.

reached by spiralling ramps



descended upon the crusty capital building and is sucking out its guts.

Which is essentially what Foster and Partners did in tapering steel point of Fosconverting the Reichstag. ised interior and replacing it, her's ceiling and will hang temporary art. In one of Gerwith wide-open spaces whose above legislators' heads like many's largest public art pale walls and flooring are a space-age sword of Damo- programmes, 20 artists were

into the building's symmetri-

cal courtyards. Boasting

minimalist bars and elegant

dining rooms, the new

chic it evokes an exquisite

first-class airport rather

Its gravitas quotient takes

a beating on several fronts.

Foster's plans for a muted

palette were vetoed by the

German povernment which

declared its desire for an

upbeat colour scheme. Thus

some meeting rooms feature

Lego-like panelling in loud

primary hues, while the 750

seats in the Bundestag's hal-

The plenary chamber has

lowed chambers are an eve-

two other fatal strikes

against it. A 1950s sculpture

assaulting purple.

than a seat of government.

Reichstag is sometimes so

many MPs, hangs before the front wall like a giant kitsch cartoon, visually dominating the room along with the ter's roof-top "light sculptor"

above legislators' heads like a space-age sword of Damocles

cles. Foster cannot be

blamed for the eagle, but the

cone is a pointless distrac-

The sole redeeming touch

is the glass-sided sections of

raked gallery seating that

hover so close to the assem-

bly floor that visitors should

be able to read the notes pol-

iticians pass to each other.

More than all the endless

panes of glass, these gal-

leries will ensure an inti-

macy exists between legisla-

As for evoking history,

Foster's one truly successful

eambit occurs in hallways

where archaeological strata

from the original building -

mouldings, masons' marks.

graffiti scrawled by occupy-

19th-century

tors and the public.

damaged

might more readily conjure of the German eagle, appear- ing Soviet soldiers - have an alien mothership that has ently a nostalgic favourite of been preserved. Ingeniously mingling past and present, these areas transform the Reichstag into a living

Curiously enough, the Bundestag's new home also

commissioned to create

subversive art, or whose work has addressed the Nazi

Unfortunately, most of the

assemblage by Joseph Beuys

is dumped in a corridor out-

drawing of his "wrapped

Reichstag" project is stuck

in the rooftop restaurant.

German legislators victim-

ised by the Nazis is placed in

a bright glass-box of a room

amid sleek black leather fur-

corporate cocktail lounge. Reich.

though, these visually dense works transform as you walk past them. With antic irreverence, they call the bluff of Foster's rhetorical The 'light sculptor' punctures the chamber's ceiling, hanging exercise in transparency. Reality, they remind us, is

> works for the building, picture. This truism is grossly dangling tip of his inverted including several figures exaggerated in the new best-known for politically Reichstag, which is essentially two separate buildings with an eye-catching showpiece plonked on top. Meanart is so poorly displayed while, basic problems such that its presence is virtually as its crushingly dull façade nullified. A sculptural have not even been

never transparent. What we

see from any one angle is

always only part of the

Only Sigmar Polke, the

reigning court jester of Ger-

man art, is able to give the

new Reichstag the spin it

deserves. Hung in the main

lobby, his five holographic

collages poke fun at key fig

addressed. Of course, on a practical side a dining room; Christo's level Foster's functional meeting rooms may well prove pleasant places to against a fire engine-red wall work. But as the capital of reunified Germany, his Worst of all a memorial to schizophrenic renovation is profoundly unsatisfying. Ultimately it is as problematic as the name of the building itself - a Reichstag for niture that calls to mind a which there is no longer a

An intimate slice of American life

MUSICAL

BRENDAN LEMON Floyd Collins Prince Music Theatre.

On January 30 1925, a oung amateur explorer named Floyd Collins became trapped in a large cave in Barren County, Kentucky. For two weeks, while desperate and sometime foolish efforts were made to rescue him, Collins survived. With the exception of Charles Lindbergh's transatlantic flight and the kidnapping of his baby, the Collins drama was the biggest American news story between the

In 1994, the American Music Theatre Festival in Philadelphia (which has since become the Prince Music Theatre) premiered Floyd Collins, a piece based on the spelunker's story. With music and lyrics by Adam Guettel, and book and direction by Tina Landau. the work had its New York premiere two years later. off-Broadway, meeting with critical acclaim and sold-out houses. Without risk-taking producers to support it, however, Floyd Collins

commercial theatre. But now a new production Landau is touring the country, and while the staging's merits are not so overwhelming as to require its move back to New York, neither do they dissuade one from the view that Floud Collins is an important achievement in music theatre, an ambitious yet intimate slice of Americana.

On the stage of the Prince Music Theatre, in its ingeniously renovated. 450-seat performance space in downtown Philadelphia (the production has now transferred to the Goodman. in Chicago, until June 5), Floyd conveyed a grander feel than it had during its off-Broadway incurnation.

While this helped heighten the carnival-like hysteria of the second act, as every huckster in the country descends on the cave in search of a profit, it has also resulted in a certain slackness of staging. If the story is to earn its deeply affecting conclusion, tautness of development and

economy of movement are

across, and giorionsly, was the show's score. A mélange of bluegrass and folk, jazz and music-video pop, with echoes of Carlisle Floyd and Copland, Britten and Sondheim, and, above all, Jimmy Webb, the music was well-played by an eight-piece pit band. While Guettel's banjo-inflected sound is familiar to anyone who has been to a rural fair. it feels absolutely innovative in the context of American musical theatre, where ballads choked by synthetic strings are more the norm. Guettel is also original in

his word settings. Again and again, he places a syllable

across, and gloriously, was the show's score

What was put

on three or four notes, a technique that is common in country music but near heresy on Broadway. His songs frequently refuse to reach for the easy emotion.

For example, "The Riddle Song" starts out as a woeful duct between Floyd and his brother, Homer, about the explorer's plight, but explodes into a fantasy of when the pair would skip school and go fishing.

Though Romain Frugo and Clarke Thorell, the vocally clear, dramatically adept actors who portray Floyd and his brother, have Huck Finn and Tom Sawyer looks to them, their rapport is absolutely adult. In their scenes together

and in Floyd's moments with Skeets Miller, a cub reporter, we glimpse a world where people long for romantic connection but must be content with the more mundane affection of friends and family.

In this emotional realism. Guettel's work distinguished itself from most musicals, which must contain a conventional love story in order to thrive commercially.

In another setting, the composer's refusal to feed audience fantasy could be seen as puritanical, but against the hardscrabble Kentucky backdrop of Floyd Collins, it looks more like genius.

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA

DANCE Het Muziektheater Tel: 31-20-551 8911 Nederlands Dans Theater I: programme of works by Inger, Lightfoot, Kylián and Van Manen; Apr 20, 21, 23

Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Otello: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, with a cast led by Vladimir Bogachov, Apr 19, 22 DANCE

BERLIN DANCE Deutsche Oper Tel: 49-30-34384-01 Tokyo Ballet: in a Maurice Béjart programme comprising Stravinsky's Le Sacre de Printemps and Petruschka, and Ravel's Bolero; Apr 20, 21

CARDIFF

St. David's Half Tel: 44-1222-878 444 B.B. King: opening concert of a UK tour; Apr 20

FLORENCE CONCERTS Teatro Comunale Tel: 39-055-211158 www.maggiofiorentino.com Orchestra del Maggio Musicale Florentino: conducted by Semyon Bychkov in works by R. Strauss and Brahms, with piano soloist Andrea Lucchesini, Apr

22, 23

Teatro Comunale Tel: 39-055-211158 www.maggiofiorentino.com The Queen of Spades: by Tchaikovsky. Conducted by Semyon Bychkov in a staging by Lev Dodin, in a co-production with Netherlands Opera and Opéra National de Paris; Apr 21

GENEVA Bâtiment des Forces Motrices Tel: 41-22-418 3000 Ballet du Grand Theâtre de Genève: La Bayadère. New staging by Etienne Frey, with designs by Gérald Poussin, With the Orchestre de la Suisse Romande conducted by Thomas

HOUSTON OPERA Houston Grand Opera, Wortham Center

Rösner, Apr 19

Tel: 1-713-227 2787 moo.com Resurrection: world premiere of Tod Machover's new opera set in Tearist Russia, with a libretto by Laura Harrington, Patrick Summers conducts a staging by

Simon Higlett; Apr 23

LONDON CONCERTS Barbican Hali Tel: 44-171-638 8891 Amsterdam Baroque Orchestra: conducted by Ton Koopman in works by Rameau, Bach, Boccherini and Mozart, with cello soloist Yo-Yo Ma; City of London Sinfonia:

Braham Murray, with designs by

conducted by Richard Hickox in works by Strauss, Haydn and Beethoven, with soprano Christine Brewer, Apr 21 Royal Festival Hall Tel: 44-171-960 4242 London Philharmonic Orchestra: Daniel Harding

conducts works by Brahms, Mozart, and Strauss; Apr 20 Orchestra of the Age of Enlightenment conducted by Paul Daniel in works by Mozert. with soloists including soprano Susan Chilcott; Apr 19 Philharmonia Orchestra: Christian Thielemann conducts works by Schumann, Mozart, and Brahms; Apr 22

EXHIBITION Royal Academy of Arts Tel: 44-171-300 8000 Vasily Kandinsky: Watercolours and other Works on Paper, 140 works on paper spanning the whole of the artist's career, to Jul

OPERA English National Opera, London Coliseum Tel: 44-171-632 8300 Mefistofele: by Boito. Conducted by Oliver von Dohnányi in a new staging by lan Judge; Apr 23 Salome: by R. Strauss. David Atherton conducts David Leveaux's production: Apr 20 Semele: by Handel, Rosemary Joshua sings the title role in Robert Carsen's production, conducted by Harry Bicket; Apr

Sadler's Wells Tel: 44-171-863 8000 The Royal Opera: Paul Bunyan, by Benjamin Britten. Staging by Francesca Zambello, conducted by Richard Hickox; Apr 23

LOS ANGELES CONCERT. **Dorothy Chandler Pavilion** Tel: 1-213-365 3500 www.taphil.org Los Angeles Philharmonic: conducted by Alan Gilbert in works by Bernstein, Runales. John Williams, and Cooland: featuring David Breidenthal on bassoon; Apr 22

MUNICH CONCERTS Philharmonie Gastelg Tel: 49-89-5481 8181

 Munich Philharmonic Orchestra: conducted by Manfred Honeck in works by Wolf and Tchaikovsky; Apr 21, 22, 23 Pinchas Zukerman: recital by

the violinist of works by Mozart, Takemitsu, Schumann and Brahms, with piano soloist Marc Neikrug; Apr 20 Vienna Philharmonic Orchestra: conducted by Roger Nomington in works by Nicolai, Beilini and Bruckner, with plano soloist Friedrich Höricke; Apr 19

NAGOYA EXHIBITIONS Nagoya/Boston Museum of Fine Arts www.nagoya-boston.or.jp

 Art of the Ancient Mediterranean World: inaugural long-term display of more than 220 objects, ranging from orehistoric Egyptian earthenware to a fresco from Pompel Monet, Renoir and the Impressionist Landscape: this inaugural show at the new museum comprises more than 60 examples of landscape painting in 19th century France. Key works include "Grainstack (Sunset)" (1891) by Monet; to Sep 26

NEW YORK OPERA Metropolitan Opera, Lincoln Center Tel: 1-212-362 6000

Susannah: by Floyd. James

Confon conducts a new staging

www.metopera.org

by Robert Falls, with a cast led by Renée Fleming and Samuel Ramey; Apr 22

New York City Opera, New York State The Tel: 1-212-870 5570 www.nycopera.com Intermezzo; by R. Strauss. New staging by Leon Major, with sets by Andrew Jackness. Conducted by George Manahan; Apr 21

PARIS EXHIBITIONS Musée du Louvre Tel: 33-1-4020 5151 www.iouvre.tr

Le Pyramide du Louvre à 10 Ans: programme of lectures, walks, concerts and films, celebrating the pyramid's 10th anniversary; to Apr 21

Petit Palais Tel: 33-1-4265 1273 Maroc: Les Trésors du Royaume: A mainstay of France's year-long "Temps du Maroc" festival, this display ranges from prehistory to the present, taking in the arrival of Islam on its way; to Jul 18

OPERA Opéra National de Paris, Opéra Bastille Tel: 33-1-4473 1300 www.opera-de-paris.fr Lohengrin: by Wagner. Conducted by Mark Elder in a staging by Robert Carsen; Apr 19, 22

TOKYO DANCE

NHK Hall The Royal Ballet tour: Swan Lake: Apr 19

TORONTO OPERA Canadian Opera Company, Hummingbird Centre

Tel: 1-416-363 6671 www.coc.ca The Golden Ass; by Randolph Peters, World premiere, With a libretto by Robertson Davies. based on the ancient fable. The director is Colin Graham and the conductor is Richard Bradshaw; Apr 21, 23

TV AND RADIO ● WORLD SERVICE BBC World Service radio for Europe can be received in westem Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN international Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19,30: World Business Today 22.00: World Business Today Update

Business/Market Reports: 05:07: 06:07: 07:07: 08:20: 09:20: 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

****** 70 mm 1 mm 1 mm v, 6 - **3** - 1 - 1 C. 12 SCH ا المراجعية (معيد المراجعية (معيد المراجعية المحيد المراجعية المراجعية المحيد المراجعية المحيد المراجعية المحي المراجعة المحيد المراجعة المحيد المراجعة المحيد المراجعة المحيد المراجعة المحيد المراجعة المحيد المراجعة المح

Zero intolerance

In the US, being tough on crime has often meant being tough on blacks. Now civil liberties advocates and black communities are fighting back, says Patti Waldmeir

very society makes its own deals over law enforcement. America, more than most, struggles hard to strike a balance between the competing demands of public safety and private

But there are signs that America's 20-year-old social compact over law and order which mandated tough cops to fight tough criminals, and which has arguably led to a steep drop in crime - is under stress.

The outrage provoked by the killing of Amadou Diallo, a West African immigrant, by plainclothes New York City police in February may have marked a turning point in attitudes towards "zero tolerance" law enforcement.

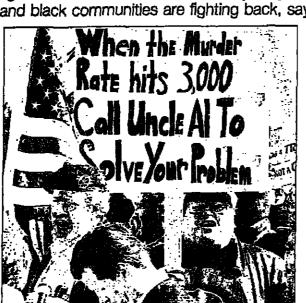
Now white America has begun to suspect what black America has always believed: the costs of the crackdown have fallen disproportionately on innocent black and brown people.

The sickening brutality of (Diallo, though unarmed, was shot 41 times) - has begun to focus public opinion on the damage to individual liberties imposed by the strong-arm tactics of the law. Diallo's death had national repercussions: turns subtly on the issue of Janet Reno, attorney-general, has called on police departments nationwide to collect data on the use of "racial profiling" – the practice of using race to construct a profile of criminality which formed the silent

subtext to Diallo's killing. Ms Reno asked specifically for statistics on race profiling in traffic enforcement. Highway police routinely use traffic stops for petty offences, such as halting too long at a stop sign, or changing lanes incorrectly, to look for drugs and guns.

Blacks complain that the real pretext for these stops is race, and that police have criminalised the simple fact of skin colour.

The black community, sarcastically, calls this "driving while black". Police deny they target blacks because of prejudice, but argue it is



highly represented in crime statistics: more than half of US prison inmates are black. although only 12 per cent of the population is.

Now there is a move to assemble national figures on the New York killing race in traffic stops, with Harris, a University of Congress and 12 state legislatures considering bills to compel data collection.

Several state courts are hearing driving while black cases. There is a case before the Supreme Court that profiling: a challenge to a police to arrest anyone loi-

The statistics are damn-Chicago law that allows ing several state and local studies have shown a vast tering in public with another disproportion between black person, if either of them are drivers on the road, and

ones), and "quality of life"

policing (promoting a sense

of law and order by punish-

ing lifestyle infractions such

are casualties," says David

Toledo law professor who is

writing a report on profiling for the American Civil Liber-

ties Union. "Zero tolerance:

that's a war. But it should

make us think twice when

all the casualties are of one

"When there's a war, there

as urinating in public).

Evidence of police bias, statistical and anecdotal, has existed for years

IT SEEMS LIKE

EVERY FAMOUS

HIGH TECH COMPANY

HAS STARTED

OUT IN A GARAGE.

OURS HAPPENS TO PARK

24,983 CARS.

Siemens Semiconductors has changed its name.

Siemens Semiconductors has changed its name. What does that mean? It means more great

things are coming from the world's fastest growing semiconductor company. Increased customer focus.

Not some time tomorrow or next week, but today. And one new company will be at the heart of it all:

More ground-breaking, leading edge technology. And more clients winning in their markets.

BK GEC P.O.Box 80 17 09 D.81617 Milachen

SIEMENS

Infineon Technologies. WWW.INFINEON.COM

believed to be gang members. "Loitering while black" has thus joined driving while black in fuelling minority resentment.

Evidence of police bias, statistical and anecdotal, has existed for decades. But civil liberties advocates argue that this racial bias has been reinforced by tough crime policies adopted in the 1980s.

Blacks, they say, have been disproportionately affected by the practice of "zero tolerance" (punishing rational to focus on a group small offences to deter larger

those who are stopped by highway police. In Maryland, where a

court order forced police to record the race of drivers on a stretch of Interstate 95, 70 per cent of those stopped and searched were black. though only 17.5 per cent of drivers were. But in the game of duelling statistics, police have a potent weapon: portionately more black criminals than white ones. According to No Equal

sity law professor and civil rights lawyer, per capita incarceration among blacks is seven times the rate among whites. "For every one black man who graduates from college, 100 are arrested," Mr Cole says. Police argue these figures

Cole, a Georgetown Univer-

suggest a greater propensity to crime, and make it rational to suspect those statistically most likely to offend.

They draw a direct link to social order: "As the nation's violent crime rate continues to drop, is it an acceptable time to change police practices that have contributed to this drop?" asks Robert Scully, executive director of the National Association of Police Organizations.

Mr Cole focuses on the human and social costs of aggressive policing. He concedes that blacks make a disproportionate number of the prison population, though he argues much of this is explained by class disparities, racial inequalities in

court, juries, and sentencing. Even so, he says 98 per cent of America's black population is not arrested in any given year, compared with 99 per cent of whites. So he asks; is it necessary

to penalise so many innocent people, many of whom are not just inconvenienced but humiliated or even beaten in traffic stops? Is zero tolerance worth the price minorities pay for it, not to mention the cost to society of greater estrangement between blacks and the law?

Recently, a judge in Boston tried to do her bit to rebalance the scales of justice: in sentencing a black felony convict, she disregarded his history of previous (mostly traffic) offences on the grounds he would have had no record if he had not been driving while black. He got a light sentence.

Professor Cole argues mayerick judges cannot, on their own, strike a new bargain between preventing crime and protecting the rights of the fact that there are pro- citizens. He hopes legislatures will do that: by providing the data to educate Americans on the racial Justice, a new book by David costs of zero tolerance.

LETTERS TO THE EDITOR

recent study showed that of India to take 55m children

the 188 randomly selected out of work. That kind of

schools in Bihar, Madnya resource the government of

cent had usable teaching kit nation of debt relief, focused

and 41 per cent had maps or lending and cuis in military

income of S87 per child for Environment & Economics,

\$21 per child to create the Pradeep S. Mehta,

More schools mean less child labour | Basis for block

India alone has 55m chil-

dren who are allegedly work-

ing. The study estimated

that it would require at least

right schooling facilities:

that is, \$1.16bn a year. This

does not include an annual

charts.

From Pradeep S. Mehta. Sir. Indeed. "Sanctions over child labour 'can back-

fire" (March 31). A recent Pradesh. Rajasthan and India does not have, and no study carried out by us on a Uttar Pradesh (states with a donor will give. small sample of child labour high population growth and ers in the carpet industry in a high level of poverty), 23 a global action plan to tackle Rajasthan (north-west India) per cent had a library, 33 per shows the same facts as the findings of Dr Sonia Bhalotra of the University of Bristol, who studied them in

rural Pakistan. Lack of education facilities is another cause for the persistence of child labour. In South Asia, the phenomenon is worsened by the fact that schools do not exist, while the state expenditure on education is very low. In India it food and clothing, ie \$4.78bn. D-218, Bhaskar Marg, is less than 1.8 per cent of So we are looking at a total gross national product. A outlay of 85.94bn a year in India

From Mr Fergus Randolph.

Sir, As one witnesses the

terrible scenes in Kosovo

and sees the Serbian regime

at present unbowed and

unrepentant, closer to home

one notices another organi-

sation (or rather certain

members thereof) also stand-

ing high when they too

should be firmly on the

defensive. The organisation

in question is the European

Commission which, despite a

damning report condemning

a number of individual com-

missioners, is still in place.

notwithstanding the fact office? Article 160 of the EC that they resigned en masse. The situation must be wholly unacceptable to the ordinary men and women of Europe who, through their taxes, are the Commission-

Disgraced commissioners: it's time to decide

ers' paymasters. In these troubled times. when the European Union has shown decisive and forthright action against Slobodan Milosevic, cannot this new-found unity of purpose be used to force those shamed in the report, out of Belgium

Treaty provides that the Council of Ministers may apply to the Court of Justice to compulsorily retire any member of the Commission who no longer fulfils the conditions required for the performance of his her public support and would have no potential for "collateral damage".

Oxfam's campaign calls for

the crisis through a combi-

expenditure by the poorest

countries. We think it needs

more than that - but cer-

tainly not sanctions.

CUTS Centre for

International Trade,

Bani Park, Jaipur 302 016,

Fergus Randolph,

Conflict of interest can be part of doing the job

From Jan Harrington. Sir, In Vanessa Houlder's article on sponsored scien- work. It should make the helped hindered or was neutific research ("Objectivity and the cash factor". April 15), Richard Horton, editor of The Lancet, is quoted as fearing that a conflict of interest statement in a research paper may lead the tainted by its undisclosed public to dismiss it without

judging its merits. There are a great many other areas in which competent professionals, many in the financial services indus-

try, make conflict of interest or not the published statements as part of their research (and the cancelled) public aware of the conflict. tral to the financial interest without knee-jerk rejection.

If The Lancet bans conflict of interest statements, won't intelligent readers suspect that even more research is funding source? Could The Lancet take a statistically valid sample of published (and cancelled) work over the past two years and anaof the sponsor. My suspicion is that few

detrimental to the sponsor. beneficial to the sponsor.

lyse it according to whether New York, NY 10116, US

pieces of published research will show results that are and little cancelled research would have produced results

Jan Harrington PO Box 746

exemption From Mr Marc Greven.

Sir, Your leader "EU cars" (April 14) uses the launch of legal proceedings by the European Commission against DaimlerChrysler to

make a case for the abolition of the automotive block exemption in 2002. This regulation, it is argued, causes wide price differences between European Union member states, does not benefit consumers, and restricts

competition. This analysis appears to overlook two basic facts. First, the distribution agreements allowed under EU law are basically the same as those of other countries such as the US and Japan. Unlike what happens in Europe, however, the benefits for consumers and competition of such agreements are not being questioned elsewhere. So, if something is good for the rest of the world, why is

it not good for Europe? Second, I would suggest that the differences in car taxation - from a mere 16 per cent in Germany to a staggering 218 per cent in neighbouring Denmark - are more of an anomaly in the single market than the relatively modest price differences that exist for motor

vehicles. Indeed, various recent studies show that price differences for motor vehicles are far smaller than for most other consumer

products and services. Whether or not the block exemption should be renewed beyond 2002 must be decided on the basis of a comprehensive analysis of its advantages and possible disadvantages, not on some isolated offences that still stand to be proven.

director, legal affairs, ACEA (European Automobile Manufacturers Association). 211 rue du Nover 1000 Brussels, Belgium

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers wordwise. Letters may be faved to +44 171-673 5936 (set fax to fine), exmail:

eners,ediporGit.com Published letters are ascraticable on the FT web site, http://www.FT.com Translation may be available for letters written in the main international languages, Fax 3171 873 5938, Listers should be typed and not hand written

PERSONAL VIEW RICHARD BRANSON

Storming America's sheltering sky

A genuine "open skies" agreement would be one in which foreigners were allowed to own US airlines and transport passengers and cargo within the United States

stands at a crossroads - literally as well as metaphorically. Our country is fortunate to be the hinge between the world's great markets of Europe and North America. Our airports, especially Heathrow, are linked to every important city and economy in the world.

Geographical location has been a factor in the success of British aviation. Another has been our competitive climate. The UK has long led Europe by privatising its state airline, and in deregulation. As a result, aviation is one of our greatest success

Heathrow is not just Europe's premier airport, it is the world's busiest international hub. The UK is home to the world's leading charter airlines and to entrepreneurial cargo carriers that have helped make our country a world beater in transporting freight.

UK consumers have real tions with the US stands out choices between air services. It is no surprise then that Britain's civil aviation contributes so much to our country's economic well-Nor should it be any sur-

prise that Virgin wants to see the skies truly opened up around the world, to the benefit of consumers every-We cannot sit on our

laurels, however. The aviation world is throws up new challenges and opportunities.
For the UK, those chal-

with John Prescott, the UK Rodney Slater, his US counthis week to discuss the barriers that impede a new the US to treat our airlines transatlantic air services the same way they want us

At the same time, others in the EU are saying that the lines, particularly FedEx, one other option.



negotiate with the US to get a better overall deal; and the problem of fair access to slots at Gatwick and Heathrow grows more acute.

The next step in negotia- paper within the US market. as a big problem. The US has formidable control. We can own cinenegotiating leverage, which it uses effectively.

The UK can only have one shot at the negotiation; once we open up access to Heath-

'Some of the results we seek will not come easily - especially when the UK asks the US to treat our airlines the

row for US carriers we will lenges and opportunities are have no trump cards up our tors) wants goods or people uine US-UK "open skies" sleeve. That makes it a real transported? That is a job high level contacts between challenge to obtain a full the UK and US governments and fair deal that will satisfy are increasing in tempo, all of the UK's airlines and achieve real liberalisation in from whoever offers greatest transport secretary, and the US-UK aviation market.

Some of the results we terpart, due to meet again seek will not come easily. especially when the UK asks to treat theirs.

For example, US cargo airtime has come for the EU to want unlimited rights to fly

dynamic, and constantly same way they want us to treat theirs'

government (or its contrac-

between UK points and cities

elsewhere in our EU home

want our cargo airlines to

carry as much as a piece of

For other examples, take

the laws on ownership and

mas, record stores and

but we are not allowed to

run an airline,

drinks companies in the US.

And what if the American

only for Americans. Yet our government buys seats or whole planeloads value, whether British or to settle for a deal that gives foreign. British civil servants regularly fly to Washington DC on United Airlines

Negotiating bilaterally with the US is an enormous challenge. But there is only Some have argued that the EU should now take the lead in setting-up a new transatlantic aviation area. Europe is arguably as

ready for further liberalisation as it will ever be. Its airlines are now more efficient and competitive, and most are fast moving

out of state ownership. The EU's internal aviation market is fully liberalised, helping to fulfil the achievement of the single market (Britain has benefited from this - it is no accident that the UK is the centre for the activities of so many of Europe's low-cost new

entrant airlines). On the other hand, we do not yet know who will be in the new European Commission, nor how it will set its priorities.

There are also dangers in a wider aviation area.

The new transatlantic avimarket, but they do not ation area would have to be patrolled by vigilant competition authorities - not to prevent airlines from taking commercial decisions, but to deter and deal with the sort of anti-competitive behaviour that have hurt consumers in the past.

Which ever way the government decides to move, either continuing with bilsteral negotiations or seeking a wider deal through the EU. decisions taken this year will have profound implications for British aviation.

This must therefore be a time for careful reflection. not hasty decisions or partial deals.

Our successful airlines want to seize the opportunities offered by a deal for genopportunities that will bring real benefits to consumers by opening up further

They will not be prepared away access for US carriers to Heathrow without gaining proper liberalisation in

access to the US market. Our government must think long and hard where the UK's best interests lie. The author is chairman of Virgin Atlantic Airways

democra

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Monday April 19 1999

India's unstable democracy

The last thing India needed right hidebound by petty regulation, now was the collapse of another corruption and bureaucracy, is government. The fall of the Bharatiya Janata Party-led coalition. after its one-vote defeat in parliament on Saturday, marks the demise of the fourth administration in just three years. It confirms the chronic instability of the present political mixture in the world's most populous democracy, and it is likely to herald another prolonged period of uncertainty, with or without new elections.

The immediate cause of the government's fall was not ideological, but a reflection of the rise of narrow-minded regional and personality-based politics, at the expense of the main political par-ties, Congress and the BJP. The Hindu nationalist BJP is not entirely blameless, but nor did it deserve to fall so soon.

Atal Behari Vajpayee, the prime minister, was slow to consensus building with regional party bosses. But in recent months there has been an important recovery in economic confidence, as the government showed a willingness to pursue the path of reform and liberalisation.

In particular, Mr Vaipavee succeeded in starting the process of dismantling the massive state subsidies for food and fertiliser, although he had to water down the reforms to keep his coalition together. The latest draft budget also contains tax reforms to rationalise the system, without showing favour to particular industrial sectors. Both moves are important steps in the right

Pursuing a predictable and acoherent path of economic reform, to liberalise an economy strated in recent years.

one essential priority for any future government. The other is to have a stable foreign policy, to reduce tension in the South Asian region, and to seek better relations with its most important neighbours - China and Pakistan - as well as with the US.

The BJP government was guilty of raising the temperature by carrying out nuclear weapon tests last May. But since then it has shown itself ready and able to start serious negotiations with both the US and Pakistan, and indicated its readiness to sign the Comprehensive Test Ban Treaty. That was real progress.

A change of government now could call that into question. Congress, once the dominant force in Indian politics, and now merely the second-largest party, has not developed a clear position on the nuclear question, as grasp the demands of complex on many other issues. It is itself a broad coalition of interests, and as such is unpredictable. Sonia Gandhi, the party's Italian-born president, has managed to restore a degree of discipline, but has yet to follow that with a clear political platform. Nor can she be sure of putting together a more lasting coalition than did Mr

> The options for President R.K.Narayan are therefore limited: asking for another unstable coalition to be formed or calling early elections. The latter is still likely to produce a fractured parliament. India's political parties will have to learn to live with coalition government for the foresecable future. It will require stronger and more astute leader ship than they have demon-

Brazil's recovery Brazil is recovering from its interest rates, raising the pros-

ilary currency crisis at a sta tling pace. Within the next few days the country will mark its return to the international canital markets with a bond issue for more than \$1.5bn. The improvement in economic fundamentals that has made this turnaround possible is welcome, but relief that the worst has been avoided should not give way to complacency and overconfidence.

The bond follows a steady rise in capital inflows and the restart last week of the country's privatisation programme. That Comgás, the São Paulo gas company, was sold for more than double the minimum price is a measure of the renewed confidence of foreign investors. The appreciation of the Real, which has accompanied this process, has helped contain inflation and paved the way for a faster than forecast reduction in

1.325 1

I toat braziis rec be less severe than feared.

Even so, the fiscal deficit that has been at the root of investors concerns throughout the crisis has not gone away. Brazil will comfortably meet IMF-agreed fiscal targets for the first quarter, but much remains to be done. Many of the budget savings or extra revenues have been generated by temporary or short-term measures. The government is now furning attention to far-reaching change to pensions and social security, and to the tax system to cement this adjustment, but the process is fraught with political and social tensions. especially as Brazil's economy is slowing. President Fernando Henrique Cardoso has a breathing space, but he should not allow this to weaken his resolve to press ahead with reform.

A changing map

Kingdom is changing profoundly-But you would hardly know it from the tone of campaigning ahead of the first elections next month for the new Welsh assembly and Scottish parliament

In Wales, for example. parochial issues, such as the "export" price of Welsh water, have been matched by obfuscation about how much "extra" money the Westminster government could provide for schools and hospitals. Alun Michael, the Welsh secretary, claims that a Labour administration in the 60seat Welsh assembly would do better than Plaid Cymru (the party of Wales) in screwing cash out of Westminster. This is bunk. The Treasury has already fixed the assembly's revenues.

North of the border, there is at least some genuine argument about whether the Scottish parliament should use its limited revenue-raising powers. The Scottish National party wants to raise an extra 1 per cent for public services, while Labour is busy repackaging increases in health and education spending which it has already announced.

This is largely a phoney exercise, because, as in Wales, public spending will be much the same whoever wins power in the parliament. Moreover, according to the Fraser of Allander Institute in Glasgow, the Treasury has already decided that, to reflect a population decline, public spending in Scotland will rise at less than half the rate set for the rest

of the UK up to 2001. This is splendid ammunition for the nationalists. But outright separatism is unlikely to prevail in either election, although Plaid Cymru in Wales and the SNP in only just begun.

The political map of the United Scotland might deprive Labour of overall majorities.

Even so, the strong undercur rents of nationalist sentiment could combine with rows about money to create dangerous tensions in the new constitutional settlement. This is not to say that argument is all bad. It is the oxygen of democracy. And if Labour wins both elections, the government will have a breathing space to work out sensible mech for resolving differences. However, it needs to show much more ncy in tackling this task.

High on its list should be a

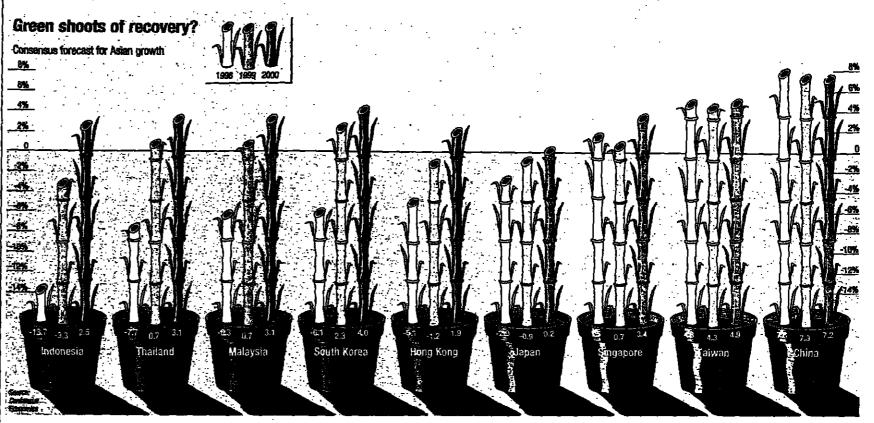
forum for resolving disputes. At present it is envisaged that committees of officials and ministers will try to ensure that Westminster and the devolved administrations work in harmony - with final appeal to the Privy Council. But a more open arrangement will probably be needed. This might involve a reformed House of Lords, especially if it includes representatives of the Scottish, Welsh and Northern Irish assemblies. Co-ordination will be needed on a wide range of issues from freedom of information to the environment, and perhaps

tax reserved for Westminster. Approaches to foreign governments and the EU will also need carefully co-ordination. The present view that all foreign policy will remain the preserve of Whitehall could prove difficult or unworkable with strongly nationalist assemblies.

Not all the consequences of devolution can be foreseen. But having devolved power at great speed, the politicians need to understand that the slow task of creating a good working relationship between the legislatures has

False dawn in Asia

Government spending has engineered a fledgling recovery in Asia. But unless demand can be revived, the recovery will be illusory, says Peter Montagnon



their jewellery to the Seoul government to rescue their country's banks, the ladies of South Korea are now rediscovering a taste for expensive handbags. Asian sales at Louis Vuitton, the luxury goods arm of the LVMH Group, were up 20 per cent in the first two months of the year, compared with the start of 1998. Yves ing may mean earnings recover Carcelles, Louis Vuitton's president says public confidence is returning to Korea in the wake of

The French company's experience is not the only indication that Asia's economies might be on the mend

economic restructuring.

from Nordic pulp producers, who have been raising prices as demand has revived in Asia, parin the previous three quarters. The news has been better from financial markets too. Japanese equities have risen by more than

October, while those in the rest of Asia are up more than half. Yet what sort of recovery are these markets discounting? And what is driving the apparent boost in demand? Economists say that the

change in sentiment is patchy, reflecting two developments in particular. First, inventories have been wound down, so any demand leads to quick recovery in new orders and production. This can sometimes have a rapid effect on prices, which might help explain the rebound in the pulp market. Second. economists believe Asia's incipient recovery is being driven, not by private sector demand and investment, but by large injections of government cash in China, Japan, South Korea and Thailand.

Unless there is a sustained recovery in private sector demand, economists say, the first rays of recovery could turn out to be as illusory as the first day of an English spring. Most forecasts suggest that at

best, the crisis-stricken countries will manage only marginal

aving last year sold growth this year. China's econ-facturing. "For this year, things but the system is wrestling with omy will slow and Japan may not manage any growth at all.

As for the equity markets, they may be discounting a recovery in corporate earnings, helped by the reversal of foreign exchange losses now that currencies have stabilised. But this too is different from full economic recovery. Interest rate cuts and restructurahead of the real economy, says Chris Wood, strategist at ABN AMRO Asia.

"There's a great anxiety to read good news," adds Lee Hsien Loong, deputy prime minister of Singapore. Thanks to improving demand in the electronics sector. there are signs of a pick-up in the city state's manufacturing industry. Fewer jobs are being lost than before. But he cautions: "If ticularly in Japan. Exports of you make 2 per cent [economic Asia-Pacific personal computers growth] and congratulate yourrose 7 per cent in the fourth self on beating the target of 1 per quarter of last year after falling cent this year, maybe you are prematurely euphoric.'

Some economists expect the initial stirrings to lead on to more sustained growth later this

Neil Saker, of SG Securities in Singapore, believes the region has made impressive strides towards restructuring during the past 18 months. Lower interest rates have helped ease the strain on cash-strapped companies that are finding it easier to obtain working capital even in the worst hit parts of the region.

The outlook varies from country to country. Taiwan, Singapore and Malaysia have benefited from rising demand for electronic goods. The Philippines, which has a functioning banking system, has benefited more from lower interest rates than Indonesia, which does not Korea. which has gone further towards restructuring its banks, is bouncing back faster than Thailand. In Indonesia, the outlook is clouded by violence and political uncertainty ahead of June's elections.

But more general worries persist. Hung Tran, chief international economist of Rabobank International does not see where demand might come from to absorb Asia's continuing excess capacity, particularly in manu-

have improved, but all of these economies are still very vulnerable to both external and internal

shocks." Mr Tran says. His main concern is Japan, where corporate restructuring has yet to begin. Even though the government appears to be addressing the country's banking problems, Japan is at the limit of what it can achieve through fiscal stimulus, he says. "If by next year, private sector consumption and investment don't recover. there's no support for the

A similar argument applies to China, where the government has eased credit and has been pumping in public money to try to boost demand.

Some economists argue that China's ample liquidity has been one factor helping push up prices on the Hong Kong stock market as capital has flowed out. But the Chinese government is already

'Until the banks there's not going

to be any real recovery'

worried about its ability to run a large fiscal deficit when low taxcollection rates limit its resources for debt service. While high fiscal spending may

be preventing a further slide in China's rate of growth, there is little evidence of a recovery. Deflationary pressures remain strong in some sectors: this month the government banned sales of colour televisions at below manufacturers' costs to lend some support to prices. Weaknesses in the banking sec-

tors of South Korea, Thailand, Indonesia and Malaysia also remain a problem. Malaysia has started to recapi-

talise its banks and sort out nonperforming loans, but the process has a long way to go. Indonesia last week began the formal process of recapitalising its banks.

may amount to as much as 80 per not going to be any real recov-

Barclays Capital in Singapore. She agrees with the view that fiscal pump priming is keeping economies going. Thailand's latest International Monetary Fund agreement allows for an increase in the fiscal deficit and the current account surplus, which sugdemand, she says.

> A big worry is thus that the initial spurt of growth polers out. through, Korea's progress in Michael Taylor, of Indosuez bank restructuring would suffer W. I. Carr in Hong Kong, says a terrible blow. And that would deflationary processes often pro- be almost as bad for confidence duce such "w" shaped recessions. Some of the the present recovery signals could be illusory, he adds.

Falling savings rates in Japan. reflect lower personal incomes rather than an increased propen- lor of Indosuez W. I. Carr. sity to consume. Mr Taylor says.

The end to de-stocking also will have a technical impact on growth rates. An end to the decline in inventories in Hong Kong would add 1.6 per cent to gross domestic product this year, and 1.8 per cent in Singapore. "But this isn't real recovery. It's a case of the extraordinaries falling out." Mr Taylor says.

What might trigger a new bout of recession is harder to predict. The two most immediate concerns are the mounting violence in Indonesia and the risk in South Korea of a banking collapse arising from the restructuring of its large conglomerates.

increased their indebtedness last year. The two conglomerates have debt to capital ratios of more than 500 per cent after asset revaluations are stripped out – a level that in industrialised countries would be considered close to insolvency.

Deewoo submitted a restructing plan to its creditor banks at the weekend that aims to reduce its debts by half this year by sell-

a mountain of bad loans that investment. This followed Standard & Poor's decision to downcent of loan portfolios. "Until the graded the debt of Daewoo Corpobanks are recapitalised, there's ration, the mother company, from B to B-, taking the compa ery," says Kate O'Donoghue of ny's credit standing even further into junk status. The US rating agency said Daewoo Corporafrom \$8bn (£4.9bn) to \$18bn. while government estimates put the debt of the Daewoo group as

a whole close to \$50bn. Daewoo's troubles have slowed gests there is not much support negotiations on the government's coming from private sector sale of Korea First Bank to Newbridge Capital of the US because of the Korean bank's heavy exporecession may return once this sure to Daewoo. If the sale falls as a collapse of Daewoo itself, bankers say.

Even without such unpleasant reversals. Asia's recovery is set China and South Korea may to remain shallow and fragile for some time to come, says Mr Tay-It is true that some commodity

nrices have risen but Janani export prices and US producer prices have not. Until they do. fears of another recession will continue to cast a shadow over Asian companies, which need to raise prices to compensate for higher costs, Mr Taylor says. Scare industrial capacity also

will continue to dampen investment demand, economists say. And Asia's banks, even when they are returned to health, will be cautious about lending. ABB, the European heavy engineering group that has a large power business in the region, advises caution. Though it has received a \$340m order from China and another \$100m order from Japan. ABB speaks only of a "modest recovery in some cases".

Private equity investors also are cautious. More restructuring effort is needed, says Roger Marshall, executive director of Crosby Asset Management in Hong Kong. He does not believe Asian countries will meet most of their economic growth projections this year. "For private equity investors, there's no need

OBSERVER

Look west. young man

Yoshikazu Hanawa, the man who neads Nissan, looks like he's warming up to the west's way of doing things. After he was spurned in March by Jürgen Schrempp and Robert Eaton of DaimlerChrysler, Hanawa laid low for days, his hopes of a link-up with the German-US concern

definitively dashed. Then, over a dinner in Tokyo at the end of the same month, he clinched a deal for a Renault-Nissan alliance with Renault chairman Louis Schweitzer, despite hefty opposition from members of the Nissan board. He still insisted that Renault wouldn't push his group into making reforms.

But, barely weeks later, it looks like he's overcome his reluctance to contemplate deeper restructuring cuts - if 5,000 lob losses announced last week are anything to go by.

Slimming down Nissan is bound to be painful for Hanawa. who's been in the company as far back as anyone can recall. Some eyebrows in Tokyo have been arching at what's seen as

the latest sign of foreign clout. But though there may be some tut-tutting at Hanawa's openness to foreign influence, Nissan. executives, struggling under the burden of \$34bn of debt, aren't likely to join in the chorus of disapproval.

Sure starter

Hans Elchel, who recently stepped into Oskar Lafontaine's outsized shoes, has made a studious start to his new job as German finance chief. Though he only formally took

office a few days ago, he's evidently been burning the midnight oil since his predecessor politically self-destructed last month. Lafontaine wasn't exactive

renowned for being overty informative - nor for steering clear of ideologically-charged rhetoric, But, at a weekend get-together for EU finance types in Dresden, Eichel cut a very different figure, showing himself in command of a range of

Still, it may not be so easy for the unassuming tax expert to reassert Germany's traditional leadership of the European finance ministers' coven. His French counterpart.

Dominique Strauss-Kahn. is pretty determined on wearing the intellectual trousers in the 11 nation euro-bloc, and keeps on coming out with policy co-ordination plans to prove it. And where in all the jockeying for position is Britain's Gordon Brown?

Not for the first time, the UK finance minister left an EU meeting before its end. After all, elections are looming in Brown's native Scotland. The sound of the bagpipes must have spirited him away.

Close neighbours

For years the two buildings have stood side by side in the heart of old Madrid, one long the home of one venerable bank, the other of

Today, the rivalry is no more. Emilio Botin, the head of Banco Santander, is moving into the fourth floor of the old headquarters of Banco Hispano Americano, where he starts as co-chairman of the newly merged BSCH group. Next door is the ancestral home of the once mighty Banco Español de Crédito, which fell into Banco Santander's hands five years

Now, after mergers and takeovers and relentless financial consolidation, the two buildings finally belong to the same group. It just took a century or so on the same block to get there.

Culture war

Sir Norman Foster looked unusually defensive yesterday as he stood before Germany's carneras to defend his latest creation - the restored Reichstag building in Berlin, where the German parliament will decamp

in September. Not only does the architect come from Britain rather than eurozonia - though he says he prides himself on being European I the Shanghai Hairy Crabs.

 but his creation has been stated for its alleged timidity. That's a bit rich when the steel and glass building concerned is a light, all-but transparent construction topped by a

And when Foster compared the new Reichstag with other partiaments, the defensiveness disappeared. What, for example, could British parliamentarians learn from the new German building? "An awful lot," he growled back, all that self-effacing stuff quite forgotten.

Bowled over

high-tech cupola.

Business types have been around China for ages, trying to convert the world's most populous nation to foreign ways of doing things. Sports evangelicals also roam the land. Aiready soccer and basketball seem as indigenous as pino pong - and offer much juicier marketing opportunities.

One very big challenge remains: perhaps the most inscrutable sport of all. To many eyes, cricket seems not just foreign but positively extra-terrestial. But at the weekend Shanghai Cricket Club hosted a competition involving

Japanese and Chinese teams The club hasn't been able to get Its own pitch just yet. Instead, all the batting and bowling took place on the grounds of the local rugby side:

Financial Times 100 years ago

The Coal Strike in Belgium Six thousand two hundred more miners in the Charleroi coal district have gone out on strike, making a total of about 12,000. Meetings to promote the spread of the strike have taken place at Charlerol, Montigny-sur-Sambre, Châtelineau and Gilly. Everything is quiet but the cendarmerie and troops are patrolling the districts. In the Mons district ten thousand miners ceased work vesterda morning, and it was believed that the strike in that district would become general in the evenina.

50 years ago

Franc rate rumours denied No further devaluation of the French franc is imminent, M. Paul Reynaud, former Prime Minister of France, declared yesterday. M. Reynaud described reports from Paris that further franc devaluation was pending as "just stories". He expressed the belief that devaluation is more of a problem for other Western European currencies than for the French franc. Other European currencies. he said were overvalued in respect of the dollar.

MONDAY APRIL 19 1999



THE LEX COLUMN

Re-emergence

Have investors forgotten last autumn's financial crisis? Not entirely, perhaps, but they have certainly regained a healthy appetite for risk. Brazil is about to return to the capital markets. Colombia's recent \$500m bond issue was six times subscribed. The spread to US Treasuries of the JP Morgan emerging market bond index has halved to 900 basis points since August 1998. And emerging market equities have rebounded more than 20 per cent since January - in dollar terms - as measured by the IFC emerging market

The improving outlook for global growth is one key. In the past this has supported the relative performance of emerging markets. The speed with which Brazil has stabilised since January's devaluation has boosted confidence. And the continued strength of the US economy will have a beneficial knock-on effect, particularly on Mexico. A healthy earnings recovery in Latin America later this year now looks increasingly likely. In Asia, meanwhile, restructuring, including takeovers and privatisations, as in Korea, is

Against that backdrop, valuations look attractive. Asia is trading on 17 times estimated 2000 earnings and Latin America on just 13 times. The JP Morgan index is still far shy of its 1997 high, when its spread narrowed to just 375 basis points. With scope for risk premiums to continue shrinking, the emerging markets rally should have further to go.

Clariant

What should Clariant do now that it has trotted up two strategic blind alleys? The collapse of merger plans with Ciba Speciality Chemicals has not done the company any obvious harm, but the same does not apply to last week's breakdown of takeover talks with Laporte. Ciba does not look in great shape: there are concerns over its plans to restructure its polymers division and the price it paid for the UK's Allled Colloids business. These worries have weighed on its stock, and the surprise is that the shares have not underperformed more. Ciba still trades on a cashflow premium to Clariant.

Clariant, on the other hand, is gaining plaudits for squeezing out cost savings, although it is unclear how much of the



total SFr500m (\$340m) projected for end-1999 will have to be handed over to customers. The cost-cutting is propping up margins, which increased from 11.4 per cent to 12.6 per cent in 1998. But these savings cannot produce turnover growth and Clariant's top line is looking wobbly. Sales feli 6 per cent in 1998, and 8 per cent

in the first quarter of 1999. This is why the collapse of takeover talks with Laporte is more of a blow. Laporte would have been a good fit, especially in fine chemicals, and it would be a shame if the deal could not be resurrected. The market would then have to fall back on hopes of a deal with Lonza currently owned by Alusuisse.

Online brokers

Even by internet standards, the growth in US online brokers has been explosive. There are now 92 of them, most not yet of school age. Shares in Ameritrade have risen eight-fold this year, E*Trade is up 400 per cent and Charles Schwab's \$46bn market value is 50 per cent larger than that of Mertill Lynch. With online trading volumes rising 30-35 per cent every quarter (against 5 per cent for the stock market), investors have homed in on one of the few areas on the net that promises quick profits.

But web brokers remain dangerously dependent on day traders piling in and out of technology stocks, which makes them vulnerable to a market downturn. With the exception of Schwab, which started as a traditional broker, none has

yet built a brand inspiring much trust or loyalty. Nor have they attempted to build up content, by adding, say, analysts' research, to their sites. Even their prime selling point - cheap, rapid execution remains threatened by technical problems February. Meanwhile, the big Wall Street brokers are getting serious about the web. So far, they have been afraid of cannibalising existing business, but Schwab, which had the courage to do so, has proven a huge success. Merrill now seems ent on imitation. Others, such as Goldman Sachs, may prefer to acquire. A handful of internet brokers may prosper as low-cost niche operators. Others may be lucky to sell out at the top. But for

Canal Plus

most, the future looks bleak.

One beneficiary of Olivetti's hostile bid for Telecom Italia could be Canal Plus. Sceptical of the merits of competing with the French pay-television operator's dominant Telepiu subsidiary, Telecom Italia's ged chief executive, Franco Bernabe, may look kindly on Canal's offer to buy the subscribers of its loss-making start-up, Stream. Canal's chief executive, Pierre Lescure, has mentioned under \$1,500 per head. If political obstacles could be over come, restoring Telepiu's monopoly for \$100m would be a bargain.

Curbing rampant rights inflation should hasten Telepiu's return to break-even. That would strengthen Canal's hand in its long-running attempts to bring in local Italian partners to Telepiu by selling on half of its 90 per cent stake. That would at last bring an end to the unsatisfactory situation in which the loss attributable to this hypothetical 45 per cent stake -amounting to FFr393m (\$64.42m) last year - is inexplicably accounted for as an

exceptional item. Such legerdemain is a problem for investors. Despite its broad pan-European portfolio of pay-TV business group remains 15-20 per cent cheaper than UK-dependent BSKyB on an earnings before interest, depreciation and tax basis, and could not have expected much more than 40-45 per cent if the two were to merge. How long Vivendi, its 34 per cent shareholder, will put up with that is open to question

I.com

CONGRESS PARTY TRIES TO ASSEMBLE COALITION AFTER GOVERNMENT FALLS

India may face its third election in three years

India's Congress party yesterday began the Herculean task of patching together a coalition government to replace the Bharatiya Janata party-led grouping ousted at the weekend, amid signs that it would struggle to make up the numbers. meet the president Atal Behari Vajpayee, who such a move resigned as prime minister after los But the po

ing a confidence vote on Saturday, said India was heading for its third general election in as many years as the country lurched further into political crisis. "Whether we like it or not, we are heading for a midterm poll," be told party workers yesterday. The surprise one-vote defeat of the 13-month coalition by MPs, following a last-minute change of heart by a small regional party, leaves india facing days of political haggling and constitutional debate.

Indian stocks fell 7 per cent in a special trading session on Saturday on news of the BJP's defeat - reversing gains made on Friday on hopes that Mr Vajpayee's government

awaiting parliamentary approval, has been thrown into doubt. Congress party leaders hinted they may allow it to pass, even without prior formation of an alternative govern-

But the political uncertainty threatens to stall a heavy backlog of legislation and, more critically, to affect post-nuclear test talks with

ment. They and BJP leaders will

meet the president today to discuss

an and the US. ... Washington will be particularly concerned about Delhi's ability to deliver on a conditional promise tosign the Comprehensive Test Ban Treaty before the September dead

dialogue with its larger neighbour to resolve conflicts does not become a victim of the change in New Deihi. Nawaz Sharif, Pakistani prime min: ister, said the Lahore declaration, agreed with Mr Vajpayee earlier this year, would be unaffected by the fall

ther falls today. The fate of the BJP both countries to work for improved government's February budget, still relations and to continue discussion on contentious issues.

The shape of a workable Indian government remained unclear, with the Congress party preparing to stake a claim to replace the BJP coalition but awaiting a formal invi-tation to do so from R.K. Narayanan, the president. "Now it is for the president to institute the constitute tional process," said Pranab Mukher

jee, a senior Congress leader. Sonia Gandhi, the Italian-born Congress party president and widow of the assassinated Rajiv Gandhi. would be expected to lead the party's bid, although party leaders refused to confirm that she would necessar-ily be a candidate to become India's first foreign-born leader.

However, with only 142 seats in parliament - against 182 for the BJP - the Congress party needs the support of more than a dozen smaller parties to stake a realistic claim.

of the BJP government it commits Editorial Comment, Page 17

30m Russians face extreme poverty, World Bank to warn

Economy forecast to decline 8.3 per cent, hitting families worst

Up to a fifth of Russians may be living in extreme poverty by next year, the World Bank will warn next

The full effects of last August's financial crisis on economic growth and household incomes will continue to worsen this year and will increase poverty to a peak in early 2000 affecting up to 30m people, according to a preliminary analysis carried out by the hank due to be published in May.

It suggests that the worst-affected sians will not be pensioners but families with children, particularly those living in small and mediumto large cities with alternative employment opportunities.

The World Bank analysis assumes

a decline in the size of the Russian economy of 8.3 per cent in the cur forecasts of other organisations. It assumes inflation of 60 per cent.

But even its more modest projections suggest a growth of those in 2000. Extreme poverty is defined as those living on less than half the official subsistence minimum income, which stood at Rbs830 (\$35) a month in Pebruary.

difficult to compile, with debate over the techniques used and many people reluctant to provide accurate information.

Russia has one of the highest say they spend and the income they

claim to earn.

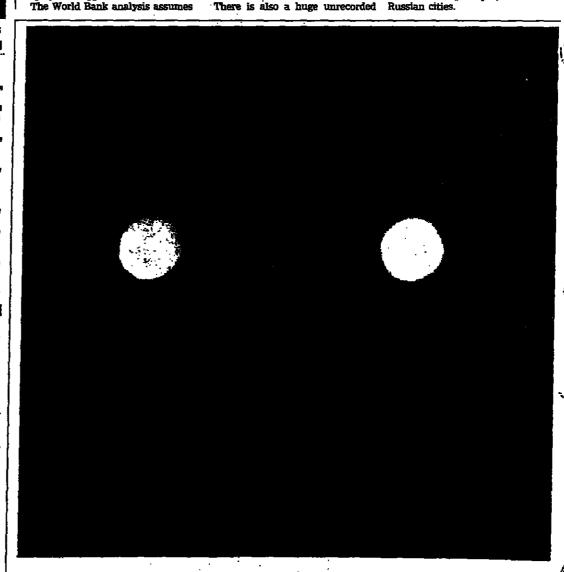
that help people survive despite low rent year - considerably beyond the wages and social security benefits often paid late - estimated by the -- World Bank as up to 43 per cent of

the Russian economy.

Michal Rutkowski, sector leader of extreme poverty to 18.5 per cent in the World Bank's social protection department, stressed that the poorest groups often did not have access to such alternative sources of income,

He added that there was already a Reliable statistics in Russia are trend towards an increase in extreme poverty in Russia well before the August crisis, from 11 per cent of the population in 1994 to 15 per cent in 1997.

Mr Rutkowski said the analysis showed the need for far more detailed targeting of government social programmes. The World Bank has launched pilot projects in three



The leopard's eye is brilliantly adapted for seeing at night. It maximises the light rays it receives by bouncing them back off a reflective layer behind its retina, giving the eye a second chance to absorb them.

Vision that delivers.

Throwing light on the real potential of a business, forming a clear view of its value and being prepared to pay for it also takes a particular vision. Vision that we back with the £850 million Candover 1997 Fund, Vision that delivers.

CONTENTS

Letters Special Report en more in: East Timorese pro-Jakarta militiamen arrive in Dill as

sed. Page 4

Companies & Finance 28,29

FINANCIAL TIMES Directory of online services via FT Electronic Publishing Entry of over 3.5 spliken articles from the FT and

limit how to get where prices and mertual

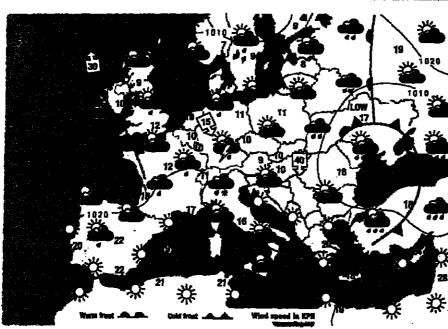
FT WEATHER GUIDE

Northern Scandinavia will have rain, sleet and hill snow. but southern parts will have sunny spells and showers. Eastern

Europe today

Europe will have heavy, thundery ram along a frontal system from nonth-east Russia to the Black See will be chilly with sunny spells and showers. There will be snow over the Alps. Western France will Mediterranean will be dry and sunny, although scattered showers will develop in the east.

Five-day forecast Western and central Europe will become milder as rain spreads eastwards, with France having the worst of the rain. Eastern Europe and the northern Balkans will have rain, some heavy and thundery. Scandinavia will be cold with sunny apella and wintry showers. It will become milder in the south.



with rain moving in on Wednesday tures maximum for day, Forecasts by "PAWEATHERCENTRE Feir Fair Cloudy Fair Rein Shower Fair Sun Shower Sun Shower Sun Shower Sun Strower Sun Fair Strower Fair Fair Fair Strower Thunder Thunder Thunder Thunder Thunder Fair Gloudy Burn Shower Hell Fair Fair Machisi Majora Majora Matha Matha Mariha Mariha Mariha Mariha Matha Matha Matha Matha Mariha Raydjavik Ro
Ro
Ro
S. Frsco
Sacul
Singapore
Suncholm
Sambour
Sydney
Targle
Tol Ani
Tolomio
Vanice
Verna
Warahingid
Wallingsun
Warahingid
Wallingsun Caracas Cardifi Casablai Cheago Cologne Calcar Debai D Prankfurt Geneya Görelber Ginegon/ Hernburt Heleste Honoski Honoski International Jeleste Jersey Johanneth Karachi Kureat L. Angeles Las Pitmbu Liston Landon Las Jourge Laston Landon Laston Landon Laston Laston Landon Laston Shower Fair Pair Drunder Closidy Shower Fair Sun 3000

MONDAY APRIL 19 1999

Telecoms groups confirm talks

PUBLICLY TRADED IN THE U.S.A. SEC Registered Public Company Merger BrokerLink/Pierce Mil

U.S. Tel (310) 556-6820 Fax (310) 556-6823

Intesa set

to propose

alternative

banking

merger

By Paul Betts in Milan

INSIDE

Bid war intensifies for Endesa Chile

Grupo Endesa of Spain and Duke Energy of the US are slugging it out for control of Endesa Chile, one of Latin America's largest electricity generators. The Spanish group has until tomorrow to respond to Duke's new offer of \$2.8bn for 60 per cent of the generator. Page 21

Global One talks continue

Deutsche Telekom, France Telecom and Sprint of the US are still in discussions over the 1999 budget for Global One, their joint venture designed to provide telecoms services to multinational customers, following Sprint's refusal last month to approve the budget. Page 21

Electra fends off hostile 3i bid investment Trust has rebuffed a cheekily low 21.3bn (\$2.1bn) hostile cash and paper offer from 3i. Shareholders will discover whether they made the right choice as they watch the relative performance of 3i shares and the Electra wind-up vehicle. Page 20

Sterling awaits market prompts

ace extreme

Three items of information will affect the performance of sterling this week in London: minutes of the Bank of England's monetary policy committee meet ing for April; labour market data; and the first estimate of gross

domestic product for

the first quarter of

1999. A robust out-turn for GDP should help sterling maintain its \$1.60-1.70 range against the dollar. Page 26

Latin America pays back its friends Loyal investors have been rewarded by the bounce-back in Brazil, where share prices are more than 80 per cent higher in dollar terms than when the Real was devalued. Page 24

Toronto discovers size does matter in 1995 the Dow Jones Industrial Average and the Toronto Stock Exchange's 300 composite index stood at about 4,000. Today, the TSE 300 stands at 7,000 while the Dow is over 10,000. Analysts say Canadian companies are too small for the TSE to keep pace. Page 23

Mining shares tap seam of fortune A mania for mining shares saw money moving out of technology stocks in the US and into cheaper cyclicals, pushing the S&P 500 metals and mining index up 20 per cent. Page 22

Australia hits corporate bond record Record issue volume of A\$3.6bn (\$1.4bn) in = March in Australia's corporate bond market brought issuance in the first quarter to A\$5.2bn. the domestic debt market. Page 23

Japan profits from domestic favour Japanese corporate culture favours continuity, so it was no surprise when IDC's board recommended a takeover bid from NTT, Japan's largest telecommunications group, instead of one from Cable and Wireless of the UK. Page 24

FT GUIDE TO THE WEEK

- full listings Page 36

BANANA SANCTIONS AWAIT GREEN LIGHT The World Trade Organisation is due to give the US the go-ahead today to impose sanctions on leavey goods from the European Union in response to what it sees as unfair discrimination egainst Latin American banana imports.
DESTROYD DISPUTERS TAKEN TO TASK

A Pretoria taskforce reports on Tuesday on the assessments dispute between De Beers and the South African government that has held up the country's diamond exports for weeks VENEZUELANS VOTE ON CHAVEZ VISION Venezuelans go to the polls in a plebiscite on Sunday to decide on a constituent assembly that would rewrite the constitution. The sembly is the keystone of president Hugo Chavez's plans to found a new republic.

COMPANIES IN THIS ISSUE

20 IDC

19 Kinglisher 22 Korea First Bank 20.22 Korea Telecom Anglo Arr 24 LVMH BSCH 20 Laporte BSkyB

19 London & Continents Banca Commerci 19. Evcos Banca int 22 Marsh & McLennan 22 Mertill Lynch Merc. CBOT Cable and Wit Canal Plus 18.22 Olivetti 1 PLDT 19 PPR

Duke Energy Falcorshridge First Choice Ford Motor Grupo Endese Gucci

21 Sporting Index

21 Pittel

21 Rilo Tinto

22 Seagram

19 Soporcel

20 Really Useful Group

MARKET STATISTICS

By Paul Betts in Milan, Ralph Atkins in Bonn and Wildam Lewis in New York

Telecom Italia and Deutsche Telekom last night formally confirmed for the first time that they were negotiating a merger which, if successful, would lead to a new European telecommunications group with more than €60bn (\$64bn) in annual revenues and 350,000

employees. The privatised Italian group. currently struggling to fend off a €60.4bn hostile bid from Olivetti, its smaller Italian rival, was forced to show its hand after Consob, the Italian stock market regulator, demanded a

estment Correspon

ment decisions.

lack of control

Merrill Lynch Mercury, the

UK's largest pension fund

manager, has denied charges it

some clients' funds, but admit-

ted it made some poor invest-

Unilever pension fund, are

considering claiming compen-

ation for severe under-

In an interview with the

Financial Times, Carol Galley

and Stephen Zimmerman, co-

heads of MLM, blamed the

underperformance of some of

its funds in 1997 on poor

investment decisions and not a

ever been a breach of contract

any of our clients." said Mr

Zimmerman. MLM refused to

comment on individual clients.

that the variation in perior-

mance between some of the

group's funds in 1997 was "not

acceptable". New procedures

designed to ensure greater consistency have been established

It emerged last month that

Unilever's pension fund was

investigating the possibility of

seeking compensation from

Miss Galley acknowledged

"We don't believe there has

MLM denies it

was negligent in

managing funds

UK's largest pension fund manager

admits to poor investment decisions

was negligent in managing by allowing fund managers too

Its defence comes as some monitoring procedures here former clients, including the are very careful, very transpar-

statement before the opening

of the markets today. Consob made the request on Friday after the Financial Times disclosed that the Italian and German companies were in merger talks.

The Italian group said it and Deutsche Telekom were jointly examining an alliance-that hinged on several unspecified issues. It gave no details of their plans, which were still being evaluated.

Telecom Italia's board is two companies were aiming to publish the terms of their pro-

set by Unilever in 1997. Other

pension funds such as J Sains-

bury have indicated they could

follow suit if MLM were found

to have breached risk controls

much discretion in picking

Miss Galley said: "The risk

MLM took a bearish stance

1997, she said, after failing

on the market at the beginning

to spot the impact of greater

liquidity in a narrow market.

on MLM's practice of allowing

its fund managers to take big

bets on individual stocks.

thereby leading to wide differ-

ences in portfolio performance.

dispersion, the group has cre-

team that decides an appropri-

ate weighting for each share

sector. Individual fund manag-

British Telecommunications.

Largely in reaction to this

Criticism has also focused

individual stocks or sectors.

ent and very thorough."

spective deal as early as shares will be bought out.

The companies' chief executives - Franco Bernabe of Telecom Italia and Ron Sommer of Deutsche Telekom are also understood to have met over the weekend. The merger is expected to be

structured as a union of equals with Telecom Italia shareholders owning more than 40 per cent of the combined The new group is likely to

expected to meet today and the have just one class of equity, two companies were aiming to implying that holders of Telecom Italia non-voting savings

Telecom Italia and Deutsche Telekom discuss merger However, the future of the over battle. minority shareholders of Telecom Italia Mobile (TIM), the

Italian company's 60 per cent owned cellular telephone unit. is likely to be resolved at a later stage. The companies are working on a provisional value of about unable to launch its bid before an end-April deadline set by the regulator, and its offer will €12 a share for Telecom Italia compared with Olivetti's €11.5

a share hostile bid in cash, bonds and equity, although a final value has yet to be agreed. Some suggested last night it could end up at about

refusing to comment on the latest developments in Europe's biggest post-war take-

But the group was under-stood to be determined to press on with its €60.4bn bid. Consob has yet to approve Olivetti's formal bid prospectus. Unless approval is given by Thursday Olivetti will be

Under Italian takeover rules, an offer can only be launched five working days after the prospectus has been approved banking group, is poised to propose an alternative merger with Banca Commerciale Italiana if UniCredito Italiano's share exchange bid for BCI Banca Intesa appeared to

have been left out in the latest wave of consolidation in the Italian banking industry when UniCredito and San Paolo-IMI three weeks ago launched share exchange bids for BCl and Banca di Roma respec-The two bids were regarded

as the prelude of a radical reshaping of Italy's banking sector with profound implications for Mediobanca, the Milan investment bank that has traditionally played the role of power broker in Italian big business and finance However, Mediobanca's vet-

eran honorary chairman Enrico Cuccia and its chief executive Vincenzo Maranghi have launched a rearguard action to attempt to block the two proposed mergers. Antonio Fazio, the governor

of the Bank of Italy, has also expressed misgivings over the two mergers, which the central bank has yet to approve. The doubts of the central

bank, whose governor is due to

address the Italian parliament tomorrow on the issue of banking mergers, appears to have provided Banca Intesa with an opportunity to enter the fray. Giovanni Bazoli, Banca Intesa's chairman, refused to comment on his group's plans except to say Intesa, with total assets of about L229,000bn (€118hn \$125hn) would announce any deal when it is done. The bank also suggested it would not launch any unsomake a concrete proposal for BCI if the Milan bank's negotiations with UniCredito failed.

An eventual deal between Intesa and BCI would have widespread repercussions on the European banking system. Credit Agricole of France owns 22 per cent of Intesa and is regarded as one of the most likely candidates to take a large stake in Crédit Lyonnais of France when it is privatised. Commerzbank of Germany, a BCI core shareholder, has also expressed interest in the Crédit Lyonnais privatisation.

This oil pipeline in Georgia's Black Sea port of Supsa, tapping reserves 630km away in the Casplan Sea, was officially opened on Saturday in a ceremony of heads of state and oil barons. Report, Page 3 Picture: AF

First Choice tells Airtours not to launch 'reckless' counter-bid

First Choice, the UK tour Clubb said. not to launch a hostile count- repetition of these conditions er-bid and upset the holiday market with "a reckless

ers can now deviate from the team's view by only 2 per cent Airtours is believed to be compared with 4 per cent in preparing a £750m (\$1.2bn) bid 1997, MLM has even set a tarfor First Choice, but Ian Clubb. get overall group holding in First Choice chairman, said it was unlikely Airtours' compet-In future fund managers will itors would let the bid proceed be compensated more on the without joining in.

A bid would also raise subis of collective rather than individual performance. The stantial regulatory issues. A group is understood to have regulatory inquiry could take won a record \$8bn of new busisix months - "during which time First Choice would be MLM following an under ness in the first quarter, severely damaged by the

uncertainty during its peak of its ground before making a summer trading period", Mr move. Six years ago the group

has warned Airtours market before, he added. "A Owners Abro can only destroy shareholder

If successful, Airtours, which has refused to comment, would wrest market leadership of the UK tour operating market from Thomson Travel. Shareholders are likely to be encouraged by the prospect of the combined group's market capitalisation of about £3bn. This capitalisation would be big enough to make the group a contender for membership of

Airtours will want to be sure

the FTSE 100 index.

failed in a hostile £221m. operator that has agreed to The industry had experi- all-paper attempt to take over merge with Switzerland's enced this kind of destabilised First Choice, then known as That attempt turned into a

dogfight, ending only when Thomas Cook, controlled by Germany's Preussag, took a large stake in Owners Abroad.

However, consolidation in the UK travel industry has been accelerating since the end of 1997 when a Monopolies and Mergers Commission report cleared it of uncompetitive practices. Airtours and First Choice

between them would have 21 per cent of the UK tour operating market, compared with 19 per cent for Thomson.

performance of 10 percentage despite institutional losses.

since then.

PHILIP COGGAN **GLOBAL INVESTOR**

The measure of change

Were markets irrational in the past or are they irrational now? That is the puzzle thrown up by the US stock market's shattering of all previous absolute (and even some relative) valuation vardsticks.

investors have learnt to forget such historical standbys as the dividend yield or the price/earnings ratio as a means of assessing Wall Street. Such measures would have caused them to sall the market several years ago and miss one of the best bull runs in history.
The rebound of equities

since October and the modest

uptick in bond vields have knocked away another pillar of support. A marvellous web site (immr.dismail.com) allows investors to use a simple valuation model for the US. one that compares corporate profits growth over the next 12 months with a risk free rate, .. the 10-year Treasury bond yield. One can select from a range of profits forecasts and bond yields. Slot in 5 per cent profits growth and the current 5 per cent T-bond yield and one finds the S&P 500 index is 18.6 per cent overvalued. This is not a biased selection; if one uses the prevailing bond yield, there is no way the site can be used to make the market fairly valued, even assuming 20 per

cent profits growth. All this is pointless, according to a recent Wall Steet Journal article by James Glassman and Kevin Hassett of the American Enterprise Institute, Mr Glassman and Mr Hassett argue that standard

models assume investors require a risk premium from equities. But in fact, over the long run, equities are no riskier than bonds and cash and so the risk premium should be zero. On that basis and given current assumption for economic growth and Treasury bond yields, the Dow Jones Industrial Average should be about 36,000.

Tempting though it is to dismiss this theory as a symptom of a long bull market, there is an element of commonsense about it. In recent history, equities have outperformed bonds during the good times, such as the 1980s, because of the effect of economic growth on corporate earnings, while in the bad times, the inflationary 1970s, equities performed poorly but

bonds did even worse. But if we assume the authors are right, why have investors demanded a risk premium in the past? It is not news that stock markets have outperformed in the long run.

A similar amount of bead-scratching was needed at the end of the 1950s, when the dividend yield on equities dropped below bond yields for the first time. Then, the argument was that the equity market was increasingly dominated by institutional investors who, because of their big portfolios, had managed to eliminate the "specific risk" of holding individual stocks.

Mr Glassman and Mr

recent fall in the risk

US retail investors have

Hassett's explanation for the

premium, in contrast, is that

to rerate equities relative to bonds than Wall Street, with its bigger retail involvement. Of course, US retail investors have an element of diversification to the extent that they have been buying mutual funds. But anyone who has watched CNBC or talked to US individual investors will

individual stocks as well; their

portfolios surely have more

know they are keen on

educated about the long-term

institutions, has been slower

benefits of owning shares.

But it seems hard to understand why the UK

market, dominated by

specific risk than the average pension fund. And, whatever one thinks of UK pension fund managers, does it seem likely that they are less rational than the average US private investor. who recently, for example, drove up the stock of one internet company by 39 per cent in a day because it might

have a stock split. Furthermore, it seems more likely that institutions, rather than private investors, will have the 20-year horizon needed to ride out the

short-term volatility of shares. Private investors may well appear to be paragons of long-termism, squirreling their funds into pension plans to ensure a prosperous old age. But while they have seen the occasional blip in the US market, they have not been tested by a long bear period since 1982. Then they might discover just what risk is all

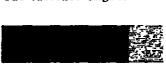
British Airways' serves 3 million Executive Club travelers On the Internet.

On Oracle.



Companies who know the Internet best use Oracle for e-business. Do you?

For more information. visit u uv.oracle.comlisolusions/8a. ORACLE



Lloyd Webber to take back control of RUG

Lord Lloyd Webber, multi-millionnire composer of such hit musicals as Cots and Phantom of the Opera. has agreed terms to take arm of UK-based London back full control of the Really Useful Group (RUG), his master company, by buying a 30 per cent stake from Seagram, the Canadian entertainment concern, for Gram takeover. The UK part 275m (£46.5m)

Seagram, which acquired remaining 50 per cent of its

RUG as part of last year's \$11bn takeover of the Poly-Gram music and film group, is also discussing a similar deal to sell a stake in the US Records, the record label behind All Saints and New

also a legacy of the Polyof London Records, and the

the minority shareholding in US subsidiary, is owned by a interests of Roger Ames, former head of worldwide music at the old PolyGram

> Since the takeover, Mr Ames has been courted by a number of multinational music groups including Germany's Bertelsmann, EMI of the UK and Universal Music. the Seagram subsidiary that has absorbed PolyGram's record labels.

trust linked to the family have accepted a senior post at Warner Music, part of Time Warner, the US media group. However, he is keen to complete the purchase of Seagram's interest in London Records' US arm and to terminate its worldwide distribution contract with the label before formally joining

Selling the RUG stake to

few years after taking RUG private, started negotiations with Seagram as soon as it completed its \$11bn bid in

RUG, which also owns the copyrights to Sunset Boulepard. Aspects of Love and Joseph and the Amazing Technicolor Dreamcoat, fell Lord Lloyd Webber has into the red a few years ago, proved to be a simpler deal but came back into the black

Electra

Electra Investment Trust and 3i Group

Mr Ames is understood to for Seagram. Lord Lloyd and made profits of £12.5m Webber, who sold the 30 per last year. Whistle Down the cent holding to PolyGram a Wind, Lord Lloyd Webber's latest musical. floundered during its US test-run, but is now playing in London in a

rewritten version. Under the terms of the agreement with Seagram, concluded over the weekend and due to be completed in June, the rights to distribute RUG's recordings will continue to be held by Universal

what delivered the vote in

the end, institutional share-

holders all remark on the

role of the excellently con-

One fund manager remarked: "They were on

the phone all the time, twist

ing arms. They really played the loyalty card to the hilt."

The line was as much about

Mr Stoddart's past City standing as about future

financial returns. "They said

it's such a shame for this chap, he is about to retire,

all that sort of thing. They

made clear this was a very

able to play to the inherent

rejuctance of UK institutions

to vote against incumbent

management. They also capi-

talised on the unusual sequence of the bid, whereby

3i would only win if the reso-

lution was voted down. Ana-

lysts say at least some fund managers had reckoned they could do "the decent thing" and back Mr Stoddart, while

still being able to vote for 31

after the resolution failed.
As the emotion that spilled

over at Plaisterers Hall set-

tles down, shareholders now

have the satisfaction of see-

ing whether they made the

right choice as they watch

the relative performance of

3i shares and the Electra

For example, a bet on the

FTSE 100 might have a

spread of 6,500-6,510. If the

index ends the period at

7,010, someone who bought

at £10 a point would make

£5,000; if the index fell to

6,010, however, they would

founded in 1992 after Comp-

Sporting Index was

lose the same amount.

The advisers were also

by Julian Cazalet.

Virgin Atlantic

COMMENT

Richard Branson's track record with flotations is almost as bad as his ballooning. Most are pulled long before daylight is allowed to penetrate his companies' opaque finances. They serve mainly as negotiating chips with trade buyers. No surprise, then, that failure to tempt Continental with a 40 per cent chunk of Virgin Atlantic - the airline that accounts for virtually all of Virgin Travel Group's profits – sees Mr Branson once again mulling a flotation of VTG.

But talk of a £1.2bn valuation looks starry-eyed. Continental, which would benefit from synergies, baulked at paying \$248m (\$400m) for 40 per cent of the airline. That implies a value for the whole of just £620m. So why should the stock market value VTG at twice that amount?

Applying British Airway's 1998 price/earnings multiple of 13 and substracting a standard 25 per cent flotation discount confirms that investors should shy away from anything higher. On that basis, Virgin Travel Group's £71m profits in the year to April 1988 would make the group worth nearly £700m, far more than Continental was prepared to pay.

But perhaps that is because the US airline sensibly doubted whether VTG's effective tax rate of just 20 per cent last year was sustainable in a public company. Apply a normal 30 per cent tax rate to VTG's £89m pre-tax profits and the same calculation yields a value for VTG of about 6610m. If that appears to be a fair price, investors will be interested to know what exactly dissuaded Continental from

Anglo-American

"Lord, make me good, but not yet" sums up Julian Ogilvie Thompson's approach to corporate governance. Anglo's longstanding chairman and chief executive can see the point of separating his roles, as UK best practice requires, but is not going to do so, at least for the next couple of years. Given Mr Ogilvie Thompson is 65, that presumably means not in his working lifetime.

Anglo is changing. But when it comes to shareholder value and corporate governance, it is still in short pants. The appointment of a strong non-executive board should help. But much will turn on younger managers escaping Anglo's old culture. Swapping suzerainty over the South African economy for a middling position in the FTSE100 is no small transition.

NEWS DIGEST

MEDIA

BSkyB aims to lift cable groups' Sky One charge

British Sky Broadcasting, the satellite broadcaster, is trying to increase the amount it charges the cable industry for its popular Sky One channel.

BSkvB believes the cable operators may be prepared to pay almost twice as much for Sky One, which is one of the most successful cable and satellite channels. Cable operators currently pay BSkyB about 49p a month per subscriber for Sky One. However, some are secretly admitting they know they are underpaying.

BSkyB could soften the blow by offering the cable companies a discount on some of the premium sport and film

Elisabeth Murdoch, managing director of Sky Networks, said: "Everyone knows that the price of Sky One is too low, and we're always looking for ways for the cable

She also raised the possibility that BSkyB could rent out capacity on cable networks, and sell customers its channels directly, rather than by striking wholesale agreements with cable operators. However, the cable companies would be extremely reluctant to agree to hand control of their customers to BSkyB, and the regulators would be unlikely to intervene to force them to. Cathy Newman

RETAIL

Asda/Kingfisher could save £100m

Kingfisher and Asda, which last week revealed plans for a £19bn (\$31bn) merger, are today expected to claim benefits of some £100m a year from combining two of Britain's best known retailers.

Analysts estimate the groups could pool some £4bn of their forecast £19bn turnover to achieve savings of £40m-£80m. At least a further £20m in benefits would arrive from Illing. About half of the £100m in savings are expected to be achieved in the first full year.

Asda and Kingfisher will also elaborate on plans to develop a comprehensive internet shopping service. They will also discuss their plans for international expansion. Kingfisher is understood to be keen to add a food range to its development plans in Taiwan, where it has three B&Q stores. Peggy Hollinger

TRANSPORT

L&CR to reap bond windfall

London & Continental Railways, the operator of the Eurostar service and builder of the Channel tunnel rail link, is set to reap a £40m (\$84m) windfell by reinvesting the pro-ceeds of its February government-backed bond issue. However, the money could be clawed back by the Department of the Environment, Transport and the Regions through lower subsidies.

L&CR will today announce it has employed invested Guinness Flight, Salomon Smith Barney and Schroders to run a bond and cash portfolio of £1.3bn, on which the yield should be close to 6 per cent.

L&CR's ambitious £1.65bn bond issue - the biggest sterling bond outside the gift market - was timed almost perfectly, coming close the bond market high and requiring L&CR to pay a yield of only 4.55 per cent. The low yield was possible because the government guarantee on the bonds has led investors to treat them as a proxy for

Around £350m of the money raised was used to pay off existing debt. James Mackintosh

Well-connected attack proves to be best form of defence

Katharine Campbell looks at the tactics employed by Electra Investment Trust as it managed to rebuff a hostile bid from 3i

cold concrete stairs, in a looked exhausted. Only he dusty attic at Plaister and two advisers knew what ers Hall in the City, Electra Investment Trust was recon-vening an extraordinary neeting that would seal the fate of a venerable name in UK venture capital.

was 7pm on Thursday three-month long bid battle with 3i. Shareholders who had attended the morning gathering in the main hall, now given over to a black tie dinner, were long gone. Into the garret filed the trust's heavily titled non-executives, directors from Electra Fleming, trust manager, and board of advisers to hear the results of the crucial poll, counted and recounted over the previous seven

Shareholders had been canvassed on a resolution involving a buy-back of 40 per cent of the trust's shares and a sell-off of the assets within five years. Electra needed 75 per cent of votes cast to escape 3i's clutches. Most observers thought that 3i would win in the end, despite its cheekily low £1.3hn (\$2.1bn) hostile cash band paper offer.

Michael Stoddart, the retirement to help conduct

p half a dozen flights of the fight, stood up. He paper in his hand. He glanced down, apparently poised to announce defeat for the company he has defined since joining 26

rears ago. Rejecting the proffered microphone - tired or not, he has a stentorian voice he announced that proxies numbering 101,355,809 had been received in favour of the resolution - 76.15 per cent of the vote. It took a split second to sink in. Then a spontaneous cheer went up, people punched the air, hugged - and left for a long night of celebration.

This most curious of bids had started with friendly overtures from 3i in January. According to 3i. Mr Stoddart had been close to agreeing a deal. But talks broke down, 3i says, because of remuneration issues at Electra Fleming. Electra came up with its eccentric defence - closing itself down - and 31 made its hostile

The way in which Electra. with advisers Lazards and Cazenove, then rolled into action to achieve the surtrust's 67-year-old chairman prise victory is testament to who had postponed his the enduring force of old-fashioned City clout.

CONTRACTS & TENDERS

Based on Road Law (Official Bulletin SR B&H 1090) and Official Bulletin no. 21/92, 13/94 and 33/95; Concessio

PRE-QUALIFICATION

for selection of the most plausible company/consortium

for continuation of

ZENICA-SARAJEVO highway construction

on route of Corridor Vc

throughout Bosnia and Herzegovina according to DBOT system

" length: 74km " four lanes: 2 (2x3, 75m) " two stop-lanes: 2x2, 50m " formation width: 26.00m

stimation of the total project value is 450 million USS. Investor and selected company will establish a ne

concession farm on joint venture basis in such a manner that investor's participation in the firm will be up-to-date

complete wicks - existing line - lestimation 30%; approx. 1.5 million US\$1, and selected company will succepte with rest part (estimation 70%; approx. 3.15 million US\$1.

highway (Bulld), operational management of the highway within a concession period (Operate) and transfer the highway to the custody of authorized Federation menturion after expiration of a concession period (Transfer).

Companies/consustrams which are applying to this Pre-Qualification need to have references for design

construction and operation (BOI) of the project with the description of tipolo-date company's experience in this field of description of each conjunt member together with confirmation of each conjunt of participation in

on firm will perform implementation of technical documentation (Design), construction o

Highway line Zenica-Sarajevo is a part of the highway that lies on route of Corridor Ve throughout B Hercegovina (North-South). Thus wad will be constructed according to the European Standards (TEM).

First phase of highway construction (two lanes) was completed in length of 65km.

PROJECT FINANCING AND CONCESSION FIRM

responded of t

on of FB&H, Plan for maintenance and construction of new main lines, Work Program of





could do anything to help.

But a large clutch of other

The 75 per cent hurdle was powerful investors had also itself cleared following the intervention of Swiss Re. included, it is understood, the Prudential, which owns which bought 1.55 per cent nearly 8 per cent of Electra, but which, is also 3t's largest of the trust at 750p, 25p above the mid market price. on the eve of the vote. Mr shareholder with an 11 per Stoddart admitted the giant cent stake. reinsurer had rung a few weeks previously asking if it

The intensely meritocratic 31 executives, advised by Greenhill and CSFB, focused on the detail of the compet-

were in for a shock.

On the other side, Jona-

ing financial cases. They at Lazards undoubtedly crafted an imaginative, if high risk strategy for the trust. The Electra defence

than Dawson and his team document, dubbing 3i's offer

wind-up vehicle. They will be hoping they "inadequate, insufficient, have not given Mr Stoddart inferior", was a slick piece of one of the more expensive marketing. But if asked retirement presents ever. **Sporting Index extends**

spread betting service

Sporting Index is today expanding its spread betting service into financial markets, adding to the competition in an increasingly popu-

Like rivals City Index and IG Index, Sporting Index's new subsidiary, Financial Spreads, will offer spread bets on stock market indices, individual share prices. interest rates, government bonds and commodities. However, it will give commodity, which could be

greater opportunities for the anything from the price of smaller investor, with bets on the Dow Jones Industrial Average and FTSE 100 index the World Cup. point, with a maximum loss the costs and profit margin float, in about five years.

of £200. It will put prices on of the bookmaker. Teletext as well as Reuters

Financial Spreads also hopes to offer products which are "fun, fresh and different". An early example is a Manchester United spread bet which is based on a combination of the club's daily share price movements and its fortunes in this week's European Cup semi-

final against Juventus. Spread betting involves the gambler making a decision to buy or sell a given orange juice futures to the number of players sent off in

The spread represents buyer or a stock market

ton Hellyer and Lindsay McNelle raised £1.25m from 50 friends. The company says it has nearly 60 per cent of the sporting spread bet-ting index and made £1.4m last year. It has about 15,000 account holders who make

20,000 bets a week. The founders intend to look for a

Anglo American names directors ahead of listing

Anglo American, the South African conglomerate that is moving its domicile and pri-mary stock exchange listing to London next month, has appointed Sir Alick Rankin. deputy chairman of CGU, the big UK insurance group, as the most senior of five new non-executive directors. Sir Alick, a former chief executive and chairman of Scottish and Newcastle, the brewer, will also be a deputy chairman of Anglo American and will chair its remunera-

The other new directors Anglo will qualify for inclusive Viscount Etienne Davigsion in the FTSE 100 index. non, chairman of Société Générale de Belgique and a director of Minorco, the resources company that is being absorbed by Anglo as part of a restructuring; Christopher Fay, past chairman and chief executive of Shell UK; Robert Margetts, vice-chairman of ICI; and Peter Wilmot-Sitwell. another Minorco director and chairman of Mercury World Mining Trust.

Anglo American's prospectus is to be issued on Thurslisted in London on May 24. can.

joining other big South African companies such as South African Breweries which have moved their headquarters to the UK. The company will, however, retain its cross-shareholding with De Boers, the diamond family will retain stakes in both companies. Anglo American will have about 30 per cent of De Beers, De Beers about 40 per cent of Anglo American and the Oppenheimer family almost day, and the shares will be 10 per cent of Anglo Ameri-

US\$100,000,000 Subordinated collared

Boating rate notes 2005 For the period 19 April 1999 to 18 October 1999 the notes will bear interest at per US\$250,000 note.

Ukraine Monday May 10

For further information, please contact: Kate Zietarski in London Tel: +44 171 873 4263 Fax: +44 171 873 3934 Email: kate.zietarski@FT.com or Radek Syoboda in Frankfurt

Tel: +49 69 156 85163 Fax: +49 69 597 94493 Email: radek.svoboda@FT.com Tel: +380 44 246 4472 Fax: +380 44 246 6170

> FINANCIAL TIMES No FT, no con

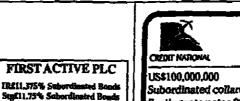
Email: akinsel@agl-media.com



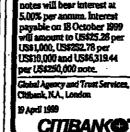
issued parauent to the Suro-MTN-Programme Called for redemption on May 20, 1999

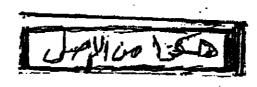
According to section 4 (c) of the Terms and Conditions of the Notes this is to notify that all notes of the above mane at par on May 20, 1999. Willemstad, April 13, 1999 WestLB Finance Curação N.V.





Notice is hereby given that the Register of Boad Holders holding IRE11.375% Subordinated Bonds and Stg£11.754 Subordinated Bonds will close at 5.30 pm on 23 April 1999 for one day only, for the purpose of propuning the Interest Payment due on 11 May 1909 BY ORDER OF THE BOARD





Pre-Qualification of each company/consumation will depend on references submitted within the pre-qualification documents. Companies/consumitions have to put a note about possible or probable financial conditions and For the application on this advergisement, it is necessary to submit the following, Basic information of a company/consortium

> Reference-list of a company/consortuum (each member particularly) with information of previous experie Management Team and Experts List which will be involved in the project (basic informayears of work experience, lenguage skills, participation in untilize projects, signed statement of participation in the project...t.

ded negotiations of project financing

far project according to conditions for aredication.

Definition of financial sources o of the leading compan Commet copies of association into the consortium together with a letter for turbor for correspondence with Federation Ministry for Transport and Communication on behalf of the con Statement for accepting a participation of domestic companies in restaution of the project with at least 70%

of financial value 315 million USS Proposal of the Activity Schedule for the project implementation (within 2.5 years).

Assessment of the concession period duration.

Offers are valid for the period of 120 days from the date of their opening, and these offers have to be follow by a bank guarantee for the offer in amount of 300,000 USS with validity period of 150 days. Offers so be submitted in Rossum/Croatum or English. Investor keeps the right to refuse any offer or all offer

DOCUMENTATION AND DEADLINE

Sechnical documentation has to be performed on the level of Basic Design documentation Land expropriation has been performed in 1800 more than 40% and Investor plans to complete this activity before

Participants can get all information, preview in technical document poed contact persons <u>Perisonants commit to submit their application in 6 (414) samples, closed and addressed to the following addr</u>

Federation Ministry for Transport and Communicatio Trg Ivana Kradelja b.b (Ivan Kradelj Square), 88000 MOSTAR or to the office in Sarajevo

Federation Ministry for Transport and Commun No. 41 Alignmins St., 7,000 SARAJEVO with note: "ZENICA-SARAJEVO Highway"

All documents in application should be made in number order (from 1 to 9), as it is described in chance "CONDITIONS FOR APPLICATION". Application deadline for this advertisement is 6 (six) weeks after date, and final date is 31 May 1999 oil 12 n'clock local time.

Offers' opening will be on 3 June 1999 at 10 o'clock in the office of Federation Manustry for Transport and ication (office in Sarajevo), No. 41 Aliposina St., in presence (or without) of participants who would like

Cantrat personi mili-1. hier Begienheild 2. Vente Mellerid 71 650-695 - fen. +367 71 667-866 - Senall: consultat Williamshie

NEWS DIGEST

EXECUTIVE REMUNERATION

Former Ford chief gained \$30m in stock options

Alex Trotman, who retired as chairman and chief executive of Ford Motor Company at the start of 1999, gained \$30.1m by exercising stock options over 1.4m shares last year. The former head of the world's second largest car and truck maker also received \$2.5m in salary; a bonus of \$10m; and "other" annual compensation of \$2.2m, mainly from cash dividend equivalents on stock rights awarded under a long-term incentive plan. By the end of 1998, he held options to purchase a further 1.06m ordinary shares. Meanwhile, Jacques Nasser, who took over the chief executive's role in January having been president of automotive operations last year, earned \$1.05m in salary, and \$5m in bonus. Other compensation totalled \$836,369, and he did not exercise any option during the 12-month period. Nikki Tait, Chicago

TELECOMMUNICATIONS

. .

2.55

9 Tariba

1 - 22 - 1 - 27 -

11 L 12 17

. - ಒಂದರ್

20 Feil

. 39-2 **22**5

್ಯ ೨೯೯೩

المنت رويان . المنت رويان .

277

المُعَنْدُ أَنْهُ بِهِ اللَّهِ اللَّهِ

مرتها يوسيد

and the same of

- 1325 2015

. . .

ing the state of

. अक्टब्रह्म

ACR to war bond windfall

z 2001

RANGE F

-10°

The second secon

Ada Norgi sher could save fil

100 mg/25

· ~ Z

iky& aims to lift call

oups Sky One change

Global One talks continue

Deutsche Telekom, France Telecom and Sprint of the US are still in discussions over the 1999 budget for Global One, their joint venture designed to provide telecoms services to multinational customers. The discussions follow Sprint's decision last month to refuse to approve the budget, prompting suggestions the alliance was falling apart. On Friday, Deutsche Telekom and Sprint said they were hopeful of a satisfactory outcome. In the past few weeks the parent companies have each given public support to the joint venture which has been producing bigger losses than anticipated.

If the parents should fail to approve a budget, a buy/sell provision in the venture agreement would be triggered where any of the partners could sell its stake to another or if to a third party but only with the agreement of all three partners. Alan Cane

AGRIBUSINESS

Profits fall at Archer Daniels

After-tax profits slumped at Archer Daniels Midland, the US agribusiness group, to \$11.7m in the three months to end-March, its third quarter. This compared with \$70.3m in the same period of 1998. In earnings per share terms, the 2 cents made by the company during the quarter was well below analysts' estimates, which averaged about 18 cents, according to the First Call research firm.

ADM, notoriously terse in its public communications, did not explain the drop. But at the annual meeting two months ago, the company warned about the impact of falling demand for meat products in Asia, and the knock-on effect this was having on ADM's feed and livestock-related products. Low oil prices have also been blamed for reducing returns on ADM's ethanol business. Nikki Tait

S&B buys bentonite producer

Silver & Baryte, the Greek mining group, has increased its bentonite resources on the Aegean island of Milos by acquiring Mycobar, the Island's second biggest producer. S&B, the largest European producer of bentonite and perlite, agreed to pay \$30m for Mycobar, which is controlled by M-I LLC of the US. Analysts said the acquisition would increase group output of bentonite to about 800,000

The Greek group also controls a bentonite mining operation in the former Soviet republic of Georgia, it has acquired perfite mines in Turkey, Italy and China under an ambitious scheme to diversity sources of supply for both.

S&B pioneered extraction of high-quality bentonite on Milos and has become the island's largest producer. It said the acquisition of Mycobar would bring economies of I scale at its facilities, where bentonite and perlite are pro-

The two companies extract bentonite from open-pit mines at adjacent sites on Milos. More than 90 per cent of output is exported, mostly to western Europe but also to the US and Asia. International demand for bentonite, used in a wide range of industries from oil-drilling to civil engideering, and perlite, which is used for insulation, remains steady, S&B said.

The group has expanded output of bentonite and perlite to offset shrinking international demand for bauxite, its other main product which is mined in central Greece. The addition of mining operations outside Greece has helped S&B improve profit margins, which were constrained by the strength of the Greek drachma. Kerin Hope, Athens

LEISURE INDUSTRY

Agnelli lifts stake in Club Med

Italy's Agnetii group has increased its stake in Club Méditerranée, the French holiday resort operator, to more than 20 per cent. Philippe Bourguignon, Club Med chairman, welcomed the move, saying that it should help us prepare the future of Club Med beyond the current restructuring

The 20 per cent threshold was crossed last week when Ifil, an investment company controlled by the Agnelli family, bought 3 per cent of Club Med shares. Exor, another arm of the Agnelli empire, already held 18.8 per cent. Exor. and Iffi, acting in concert, now control 21.8 per cent of Club Med's capital and 20.3 per cent of voting rights. In a joint statement, they said they did not intend to raise their combined stake above the 33.3 per cent barrier, which would force them to launch a bid for the whole company. However, they did not rule out buying more shares, "depending on market opportunities". Club Med shares rose 1.1 per cent to 689 on Friday. Samer Iskandar, Paris

PAPERMAKING "

MoDo in talks with SCA

MoDo, the Swedish papermaker, is in talks with rival SCA. over a possible alliance in fine paper. Bent Pettersson, MoDo chief executive, said the group was exploring a deal with SCA as one alternative to expand its presence in fine paper, used mostly for office copying and printing paper. SCA is understood to be seeking a withdrawal from fine. paper, which it regards as non-core to its main packaging and hygiene products divisions.

Industry analysts questioned the logic of an acquisition by MoDo, given that both companies are actively examining different ways to restructure their fine paper operations. It is thought that MoDo and SCA could be considering merging their fine paper operations before spinning off the enlarged business to shareholders or

seeking a trade buyer.

Last year, SGA reported a profit in its fine paper, machinating and pulp division of Skr517m (\$62m) while sales reached Skr11.4bn. MoDo, by comparison, reported profits of SKr171m and sales of SKr7.16bn in its fine paper operations. Following Mr Pettersson's comments on Friday, MoDo's most commonly traded B shares rose SKr12 to SKr218, while SCA's B shares rose SKr15.50 to SKr207.50. Tim Burt, Stockholm

Endesa Chile bid war nears climax

Shareholders have until Thursday to choose, writes Mark Mulligan

be forgiven for wondering how Chile has suddenly become the energy capital of Latin America. For as Spain's Grupo End-

sa and Duke Energy of the US shug it out in an increasingly acrimonious battle for control of Endesa Chile, one of the region's largest electricity generators, the Chilean capital's 4m inhabitants are coping with a nightly ritual of 1-2 hour blackouts.

The Spanish group has until tomorrow to respond to Duke's improved offer, announced late on Friday, of \$2.8bn for 60 per cent of the generator.

The need for power rationing in Santiago, meanwhile, stems partly from Endesa Chile's heavy dependence on hydroelectric installations amid the country's worst drought on record, an imbalance that it has sought to redress with \$200m of investment since last October in four new thermal units.

However, sector analysts say come rain or shine, the company will this year recover from 1998's poor results as it begins to reap the benefits of a new tariff structure, improved generat-

antiago residents may ing capacity in Chile and the cent it holds in its Chilean New York, says Enersis and consolidation of acquisitions namesake through Enersis, in Brazil and Colombia the electricity distributor of On Friday Bruce Williamwhich it recently won con-

son, chief executive of Duke trol Energy International, promised further investment in new energy sources as he raised the stakes above Duke's previously tabled bid

Whoever ends up owning Enersis and Endesa Chile owns prime electricity assets in just about every market in Latin America'

of \$2.1bn for 51 per cent. On a simple per-share basis, the new deal is still 30 pesos short of the \$1.5bn - or 305 pesos a share - bid for 29.7 per cent by the US group's Spanish opponent.

But Duke has until Thursday, when shareholders have to accept one of the bids, to convince Endesa Chile's 48,000 investors that the shares left after Grupo Endesa's auction will be worth 25 per cent less than Friday's closing price of 242.6 pesos. Grupo Endesa is commit-

a 874 peso a share offer to win the battle. Analysts say the bitter war being waged in this once quiet corner of Latin Amer-

holder the chance to cash in

now and avoid uncertainty

about the company's future

According to its maths,

the Spanish group would

have to counter-attack with

in foreign hands.

Duke calculates that after

discounting this stake and

the 14 per cent held by ADR

investors in New York, it is

offering every Chilean share-

opportunities than holding Chilean assets. American utilities analyst at across South America, head-

ica is more about regional

regional expansion.
"It is Chile, but it's really the assets that these two groups offer that makes

Endesa Chile offer their

owners an ideal platform for

them attractive," she says. "Whoever ends up owning Enersis and Endesa Chile owns prime electricity assets in just about every market in Latin America."

Duke, with an eye to this year's energy privatisations in Brazil and the development of natural gas pipelines from Argentina and Bolivia into most of the continent, says it will put every cent of Latin American investment thmugh Chile.

Other foreign energy groups have identified further acquisition targets in Chile and Argentina, while in Central America, the Nicaraguan and Costa Rican governments are working toward privatising their electricity sectors.

"Chile as a country has a great opportunity to lead the way in South America," says Mr Williamson. "This is an opportunity to build a very Sandra Boente. Latin strong energy business ted to retaining the 25.3 per Salomon Smith Barney in quartered in Santiago."

Newbridge set on Korea deal

Newbridge Capital, the US investment firm, said it was firmly committed to its takeover of Korea First Bank and had no intention of abandoning the deal, which is considered a crucial step in the restructuring of South sector.

Richard Blum and David Bonderman, co-chairmen of Newbridge, flew to Seoul to resolve a dispute over the valuation of the bank's assets that has delayed completion of the sale. Newbridge signed a memorandum of understanding in December to buy the bank.

Korea's Financial Supervisory Commission, which is negotiating the sale of 51 per cent of Korea First to Newbridge, expressed hope that a deal might be concluded this week. If not, Seoul suggested it would seek mediation by Morgan Stanley, the US investment bank it hired to

arrange the sale. Newbridge is asking that the value of some questionable loans be reduced, which recapitalisation after it Korea in late 1997.

injected Won1,500bn (\$1.2bn) last year to save Korea First from collapse.

The government wants the questionable loans to be kept at full book - rather than the lower market - value. It says there is no need to write down the value of the loans since it has promised Korea's troubled hanking to buy loans that go sour over the next two years.

any the lge; lth is ked hat

At issue is the valuation of nearly Won1,300bn in loans extended to companies under "workout" programmes. These loans are non-performing loans on which banks cannot foreclose after they agreed with the government to keep alive companies considered likely to overcome short-term cashflow problems resulting from

Korea's recession. The tough negotiations reflect the fact that terms of the Korea First deal are likely to set a precedent for the government's negotiations with HSBC on its takeover of SeoulBank, another nationalised bank.

The International Mone tary Fund ordered the sale of the two big but weak banks would force the government to foreign investors as part to provide more funds for its \$58bn rescue package for

Notice of Meeting

ediate attention of Bondholders. If Bondholders are in any doubt as to the action they should take, they should consult their own independent financial adviser immediately

Liberty International Holdings PLC (Registered in England No. 1503621)

Notice of a meeting of the holders of those of the £250,000,000 5½ per cent. Subordinated Convertible Bonds due 2009 of Liberty International Holdings PLC currently outstanding Notice is hereby given that a meeting of the holders of the above Bonds (the "Bondholders") convened by Liberty International Holdings PLC (the "Issuer") will be held at 40 Broadway, London SW1H OBT on 14 May 1999 at 10.45 am (London Time) (or so soon thereafter as the meeting of the holders of the 'B' Convertible Preference Shares of the Issuer convened for that date by the Court to approve the scheme of arrangement of the Issuer shall have been concluded or adjourned) for the purpose of considering and, if thought fit, passing the Extraordinary Resolution set out below which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed dated 25 March 1994 made between the Issuer and Bankers Trustee Company Limited as trustee for the Bondholders and constituting the Bonds.

Extraordinary Resolution

That this Meeting of the holders of those of the £250,000,000 5½ per cent. Subordinated Convertible Bonds due 2009 currently outstanding (the "Bonds") of Liberty International Holdings PLC (the "Issuer") constituted by the Trust Deed dated 25 March 1994, as amended by The Trust Deed dated 28 February (the Trust Deed dated 28 February) 1997, (the "Trust Deed") each made between the Issuer and Bankers Trustee Company Limited (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby assents to, approves and sanctions the Scheme of Arrangement (the "Scheme") in relation to the shares of the Issuer set out in the circular to the shareholders of the Issuer dated 16 April 1999 and the sub-division of the ordinary shares of the Issuer into two different classes of shares prior to the Scheme being implemented and the cancellation and capitalisation of reserves, and the reduction of capital involved in the Scheme and, conditionally upon the Scheme becoming effective, assents to, approves and sanctions the proposals (the "Proposals") set out in the letter dated 16 April 1999 from the Issuer addressed to the Bondholders (the "Explanatory Letter") and their implementation on and the control of the proposals of the Bondholders of the Bondholders and conditions set out and the subject to the terms and conditions set out and the procedures referred to therein and in particular (but without limitation):

- (a) assents to the cancellation of the apprepate principa assents to the cancellation of the aggregate principal amount of the Bonds outstanding on the date the Scheme becomes effective (the "Effective Date") in consideration of the Issuer paying cash in an amount equal to the higher of the market value of such Bonds and their aggregate outstanding principal amount on the Effective Date to Liberty International PLC (the "New Issuer") and the New Issuer Issuing an aggregate principal amount of 5½ per cent. Subordinated Convertible Bonds due 2009 of Liberty International PLC (the "New Bonds") equal to the aggregate principal amount of the Bonds outstanding aggregate principal amount of the Bonds outstanding on the Effective Date;
- assents to the terms and conditions of the New Bonds in the form set out in Part VII of the Listing Particulars dated 16 April 1999 providing information on the New Issuer, with such modifications thereto, if any, as may be required or approved by the Trustee; (c) authorises, requests and directs the Trustee to concur in
- authorises, requests and directs the Trustee to concur in and execute and do all such deeds, instruments, acts and things as may be necessary or desirable, in the opinion of the Trustee, to give effect to the Scheme, the Proposals and this Extraordinary. Resolution and in particular (but without limitation) to enter into a trust deed (the "New Trust Deed") to constitute the New Bonds, a trust deed in respect of unclaimed New Bonds, a frust deed in respect of unclaimed New Bonds and the net sale proceeds thereof (the "Trust Deed for Unclaimed Bonds"), a paying and conversion agency, agreement (the "New Agency Agreement") relating to the New Bonds and an exchange agency agreement (the "Exchange Agency Agreement") in each case in the form of the draft produced to this Meeting and initialled by the Chairman hereof for the purpose of identification with such modifications thereto (if any) as the Trustee may require or approve; and (if any) as the Trustee may require or approve; and
- sanctions every modification, abrogation or compromise of or arrangement in respect of the rights of the Bondholders against the Issuer whether such rights shall arise under the Trust Deed or the Bonds or otherwise Involved in or resulting from the implementation of the Scheme or the Proposals.

The issuer has prepared an explanatory letter (the "Explanatory Letter") dated 16 April 1999 addressed to the Bondholders which is referred to in the Extraordinary Resolution set out above. It explains the background to and reasons for and gives full details of the Proposals referred to in the Extraordinary Resolution set out above.

Copies of, inter alia, the Offering Circular dated 23 February ating to the Bonds, the Trust Deed, including the terms and conditions of the Bonds, and the Paying and Conversion Agency Agreement relating to the Bonds, and the New Trust Deed, including the terms and conditions of the New Bonds, the Trust Deed for Unclaimed Bonds, the

> Bankers Trustee Company Limited 1 Appoid Street

Broadyate

London EC2A 2HE

New Agency Agreement and the Exchange Agency Agreement referred to in the Extraordinary Resolution set out above (each in draft form and subject to modification) will be available for inspection by the Bondholders at, and copies of the Explanatory Letter and of the Scheme Circular and the Listing Particulars referred to in the Explanatory Letter can be obtained by Bondholders from, the specified offices of the Principal Paying and Conversion Agent and the other Paying and Conversion Agents in relation to the Bonds set out below during normal business hours on any weekday (Saturdays and bank and other public holidays excepted) up to and including the date of the meeting and at 40 Broadway, London SW1H OBT from the time 15 minutes prior to and during the meeting.

Bondholders and holders of interest coupons relating to the existing Bonds should note that if the above Extraordinary Resolution is passed and if the Proposals become effective, interest coupons relating to the existing Bonds maturing after the Effective Date referred to in the Extraordinary Resolution set out above (whether or not attached to the existing Bonds) will become void and no payment will be made in respect of them.

The attention of Bondholders is particularly drawn to the quorum required for the meeting and for any adjourned meeting which is set out in paragraph 3 of "Quorum and Voting at Meetings of Bondholders" below. Having regard to such requirements, Bondholders are particularly requested either to take steps to be represented at the meeting, as referred to below, as soon as possible or to attend in person.

In accordance with normal practice, the Trustee expresses no opinion as to the ments of the Proposals as presented to the Bondholders in the Explanatory Letter and reflected in the Extraordinary Resolution set out above. It has, however, authorised it to be stated that, on the basis of the information contained in the Explanatory Letter (which it recommends Bondholders to read carefully) and in this Notice, it has no objection to the Extraordinary Resolution set out above being put to Bondholders for their consideration. The Trustee has, however, not been involved in formulating the Proposals and recommends Bondholders who are in any doubt as to their impact to seek their own financial advice. Bondholders should note that Warburg Dillon Read, having

advised the Issuer and the Independent Directors referred to in the Explanatory Letter in connection with the Proposals, is not in a position to offer to Bondholders any financial or other advice concerning the Proposals, or to accept any liability relating thereto. Warburg Dillon Read likewise recommends Bondholders who are in any doubt as to their impact to seek their own financial advice.

Quorum and Voting at the Meeting

A holder of a bearer Bond wishing to attend and vote in

person at the meeting must produce at the meeting either the Bond(s) or (a) valid voting certificate(s) issued by a Paying and Conversion Agent at its specified office set out below, in respect of which he wishes to vote.

A holder of a registered Bond wishing to attend and vote at the meeting in person may do so whether or not he produces at the meeting the registered Bond(s) of which he is the registered holder.

A holder of a registered Bond not wishing to attend and vote at the meeting in person may by a form of proxy (in the form sent to such holder with the Explanatory Letter and available from the specified office of the Registrar set out below and signed or executed in accordance with the instructions thereon) appoint a proxy to attend and vote at the meeting in accordance with his or its instructions. Forms of proxy must be delivered to the Registrar (at its specified office) not later than 24 hours before the time appointed for holding the meeting (or, if applicable, any adjourned such meeting), but not

A holder of a registered Bond which is a corporation may appoint a person to act as its representative in connection with the meeting (or, if applicable, any adjourned such meeting) by resolution in the English language of its directors or other governing body and by delivering an executed copy of such resolution to the Registrar (at its specified office) not later than 24 hours

> issuer Liberty International Holdings PLC London SW1H OBT Principal Paying and **Conversion Agent** UBS AG

Bahnhoistrasse 45

CH-8098 Zurich

Midland Bank plc Mariner House

Paying and Conversion Agents Pepys Street London EC3N 4DA

Essex IGI 1NO

Citibank, N.A. Brussels Building 726 1931 Brucargo

A holder of a bearer Bond not wishing to attend and vote in person at the meeting may either deliver his Bond(s) or voting certificate(s) to the person whom he wishes to

before the time appointed for the meeting (or, if applicable, any adjourned such meeting).

attend on his behalf or require a Paying and Conversion Agent to issue a block voting instruction to appoint a proxy. In order to obtain (a) voting certificate(s) from a Paying and Conversion Agent or require it to issue a block voting instruction, a holder of a bearer Bond must deposit his Bond with, or arrange for it to be held to the order of, such Paying and Conversion Agent (at its specified office) not later than 48 hours before the time appointed for the meeting (or, if applicable, any adjourned such meeting). Bonds so deposited will not be released until the first to occur of (i) the conclusion of the meeting (or, if applicable, any adjourned such meeting), (ii) the surrender of the voting certificate(s) to the Paying and Conversion Agent which issued it/them or (iii) not less than 48 hours before the time for which the meeting (or, if applicable, any adjourned such meeting) is convened, surrender of the receipt for each such deposited Bond or Bonds so held which Is/are to be released, to the Paying and Conversion Agent which issued such receipt and notification of such surrender by that Paying and Conversion Agent to the Issuer.

- The quorum required at the meeting for the purpose of passing the proposed Extraordinary Resolution is two or more persons present in person holding Bonds or voting certificates or being proxies or representatives and holding or representing in the aggregate not less than two-thirds in principal amount of the Bonds then outstanding. If, within fifteen minutes after the time fixed for holding the meeting, a quorum is not present, the meeting will stand adjourned and the Extraordinary Resolution will be considered at an adjourned meeting (notice of which will be given to Bondholders). The quorum at such an adjourned meeting will be two or more persons so present holding Bonds or voting certificates or being proxies or representatives and holding or representing in the aggregate not less than one-third in principal amount of the Bonds then outstanding.
- Every question submitted to the meeting shall be decided in the first instance by a show of hands unless a poli is duly demanded by the chairman or by the Issuer or the Trustee or by one or more persons holding one or more Bonds or voting certificates or being proxies or representatives and holding or representing in the aggregate not less than one-liftieth in principal amount of the Bonds then outstanding.
- On a show of hands every person who is present in person and who produces a Bond or a voting certificate or is a proxy or a representative shall have one vote and on a poll every person who is so present shall have one vote in respect of each 100p in principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy or a representative.
- To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the persons voting thereon on a show of hands or if a poll is duly demanded then by a majority consisting of not less than three-quarters of the votes given on such poll. If passed, the Extraordinary Resolution will be binding upon all Bondholders, whether or not present at such meeting and whether or not they vote in favour, and upon all holders of Coupons appertaining to the Bonds and the Bondholders and the holders of interest coupons appertaining to the Bonds shall be bound to give effect
- The Bondholders will be notified by publication in the Financial Times or another leading English language daily newspaper published in London of the result of voting on the Extraordinary Resolution within 14 days of such result being known, but may contact the Principal Paying and Conversion Agent at any time following the conclusion of the meeting for the purpose of ascertaining whether or not the Extraordinary Resolution was passed at the meeting.

Balfour House 390/398 High Road

This notice is given by Liberty International Holdings PLC, 40 Broadway, London SW1H OBT.

Banque Internationale à

Luxembourg S.A.

69 Route d'Esch

L-2953 Luxembourg

Clariant, the Swiss speciality chemicals company, stressed acquisition plans.

Rolf Schweizer, Clariant's chairman, said Hoechst. which owns 45 per cent of Clariant, "had never objected to any financial or operational project" proposed by Clariant.

His remarks, at Clariant's annual results press conference, follow reports this week that Clariant had been forced to abandon a planned £2bn (\$3.2bn) bid for Laporte. the UK chemicals company. because it had failed to secure Hoechst's approval.

Mr Schweizer refused to deny whether Clariant had been in talks with Laporte. 'Our principle is never to comment on rumours whether they are true or not," be said. But he stressed that Clariant had an

However, Clariant's repu- SFr7 to SFr9 a share.

most successful speciality chemicals companies has been hit by the industry on Friday that Hoechst, its downturn, concerns about biggest shareholder, fully management succession, and supported its ambitious its inability to address its expansion strategy and had strategic weaknesses by connever tried to block its summating a big deal. Last year, an agreed merger with Ciba Speciality Chemicals, its biggest rival, was called

> Mr Schweizer is close to retirement, and Clariant announced on Friday that Karl-Gerhard Seifert, 52. a former Hoechst executive who took over as Clariant's chief executive following the merger, will step down by the end of the month. He will be replaced by Reinhard Handte, 53, another ex-Hoechst executive.

off at the last moment.

Clariant, which had already reported a 6 per cent drop in sales, to SFr9.3bn (\$6.21bn), announced that 1998 operating profit rose 7 per cent, to SFr1.06bn.

Cost-cutting, product portfolio rationalisation and scaling back of trading resulted excellent and very con- in operating margins structive" relationship with increasing from 11.4 per cent Hoechst, which has three to 126 per cent. Net income representatives on Clariant's rose 23 per cent to SFr519m. and the dividend rises from

Hoechst 'backs | CBOT rift hangs Clariant plans' over board meeting

By Nikki Tait In Chicago

Directors of the Chicago Board of Trade, the biggest US futures market, will meet today amid signs of a potentially debilitating rift between David Brennan, the organisation's newlyappointed chairman, and Tom Donovan, its longstanding president and chief executive, and most senior staff member.

CBOT officials declined to discuss the meeting's agenda. But for days the exchange has been awash with talk that Mr Brennan had sought Mr Donovan's resignation without full board approval. Many traders think a vote of confidence in Mr Donovan could be on the agenda. A highly unusual censure of the chairman is also possible.

The fracas is the latest indication of the difficulty the exchange is having adjusting to a more competitive environment, in which lower-cost screen-based trading systems threaten to erode the CBOT's position.

It also reflects the organisation's cumbersome goverman is elected directly by now-abandoned link with worse," groaned one.

Europe's Eurex exchange. wanted to rethink. Although the exchange

the trading membership. A similar situation goes for the bulk of board members, although they are not necessarily part of the same slate as the chairman.

The president, meanwhile, is appointed by the board but in Mr Donovan's case, is working under a contract which expires in 2002.

So, when Mr Brennan was elected on a very different platform from his predecessor, he immediately found himself at odds with some board members on key nance structure. The chair- issues - such as the

Mr Donovan, who has By Peter Wise in Lisbon built up a large staff organisation over his 18-year tenure, had been instrumental in developing some of the strategies Mr Brennan

has not commented on the nature of the two men's disagreement, traders say that Mr Brennan has been looking at ways to make the organisation more efficient: questioning its voting structure; and trying to map out its future from a technology standpoint, "David's asking the right questions - if this were a business, it would be quite a lot leaner," says one acknowledged supporter.

Other traders, however, point to Mr Donovan's political skills - he was a former patronage chief for two Chicago mayors - and say that he has valuable experience to offer.

And many remember the damage done by similar divisions at the rival Chicago Mercantile Exchange when two former chairman - Leo Melamed and Jack Sandner - were at odds. "This could be like Jack and Leo, only

second paper machine that will more than double the group's paper-making capacbated by the Asian economic ity to 730,000 tons a year. collapse in 1997.

Luis Deslandes, chief exec-Also, although the start of utive, said the investment should lift Soporcel's share of the European business paper market from 7 per cent to 14 per cent

Soporcel

offering

to raise

over \$71m

A global offering of 13.78 per

cent of Soporcel, one of

Europe's biggest pulp and

paper groups, has attracted

strong demand and will raise

more than Es13.3bn (€66.3m.

\$71m) when the sale is con-

cluded on the Lisbon stock

Brokers said the retail

offer of 4m shares was more

than seven times subscribed

and that there was substan-

tial demand for an institu-

tional offering of a further

The offer is to be priced

within a range of Es1,504 to

Es2,105 a share, valuing the

stake being sold at Es13.3bn

to Es18.6bn. The shares

closed at Es1.924 on Friday.

Schroders and two Portu

guese investment banks,

Banco Cist and BES Invest-

imento, are globai co-ordina-

Arjo Wiggins Appleton.

the Anglo-French paper

group, and the Portuguese

state are selling about 3 per

cent and 10 per cent respec-

rively to reduce their stakes

to 40 per cent each. The aim

is partly to increase the

liquidity of Soporcel's

The offer comes as Sopor-

ce! is investing Es67on in a

market today.

4.84m shares.

By 2003, Soporcel aims to become Europe's fourth biggest producer of office paper. up from the current seventh. and to advance from third to second biggest European producer of offset paper. Mr Deslandes said.

Half of the investment is being financed from cash flow. The remainder is being funded by a loan from the European Investment Bank. The payback period for the investment is estimated at seven years, said Mr Des**NEWS DIGEST**

Korea Telecom to sell 13% to foreign investors

PRIVATISATION

South Korea's state-run Korea Telecom will sell 13 per cent of its equity to foreign investors in May through enissue of depositary receipts in New York and London. It will be the first tranche of Korea Telecom stock to be sold to foreigners as part of Korea's privatisation programme.

Parliament last week agreed to raise the allowable foreign ownership level in telecoms operators to 49 per cent but the government will limit foreign shareholding in Korea Telecom to 33 per cent because of its strategic importance as the nation's leading telecommunications group. The government is planning to sell another 15 per cent to a foreign telecoms company interested in establishing a

strategic alliance with Korea Telecom. The DRs will include a portion of the 71.2 per cent in existing shares owned by the state plus new shares. The group's shares closed at Won46,800 on the Seoul bourse on Friday. The government hopes to raise nearly \$1.7bn from the DR issue, which will be priced after consultations with lead manager Morgan Stanley, the US investment bank, John Burton, Secul

INSURANCE

Broker promotes ex-UBS chief

Mathis Cabiallavetta, 54, former chairman of UBS, Switzerland's biggest bank, has been appointed vice-chairman of Marsh & McLennan, the world's largest insurance broker. He will maintain offices in New York and Zurich and will "work to advance the strategic development" of the group's global activities.

Mr Cabiallavetta's appointment comes just over six months after he was forced to step down from UBS following heavy losses on a hedge fund investment and equity derivatives. The losses were blamed on shortcomings in UBS's risk management process during a period when Mr Cabiallavetta had been chief executive.

Mr Cabiallavetta, who took over as chairman of UBS following its June 1998 merger with Swiss Bank Corporation. was the most senior of four UBS executives who left last October. He has served on Marsh & McLennan's international advisory board for six years. William Hall, Zurich

BASE METALS

Copper hits Falconbridge

Falconbridge, the Canadian base metals producer, has reported a first-quarter loss due to weak copper prices and production problems at some facilities. The company, one of the world's largest copper producers, made a loss of CS8.3m (US\$5.6m), or 6 cents a share, against earnings of CS2.2m, or 1 cent. The results were better than expected given low prices and the company's production diffi-

But Falconbridge was able to increase output at two of its production facilities and maintain quarterly revenues at CS437.8m, enabling it to offset the effects of lower metal prices. Its realised prices for nickel and copper fell about 20 per cent, while cobalt prices were down 46 per cent. Officials said the company would break even if nickel averaged US\$2 per pound and copper rose to US\$0.75 per pound in the months ahead. Scott Morrison, Toronto

Mining shares move back in favour

By Gillian O'Connor ing Correspondent

"Until last week I was baying to telephone the US from London to drum up business. Last week I was sitting back fielding calls from UK investors, hedge funds and even a whereas North American radio station wanting information on mining shares."

Russell Skirrow of Merrill Lynch sums up the shock had started rising earlier in felt by mining analysts when the year, and the main mintheir unloved sector suddenly surged into favour in just five days.

Mining share mania swept across world stock markets last week. It started in the US. where money moving cent since the start of the out of pricey technology stocks into cheaper cyclicals in the past week.

pushed the S&P 500 metals and mining index up 20 per cent in the first four days of the week, while the S&P 500 composite lost 2 per cent.

Mining indices in other centres rose by between 13 per cent (Toronto) and 7 per cent (South Africa). But, shares had been generally sluggish until very recently, South African mining shares ing index is now over 50 per cent above its level at the start of 1999. The HSBC Global Mining index, the broadest international yardstick, has risen nearly 23 per

Many individual shares showed equally notable movements. Those in US aluminium miner Alcoa rose 22 per cent on the week, which left them 44 per cent up

since the start of the year. UK-listed Rio Tinto and Billiton rose by 12 per cent and 27 per cent on the week respectively, and are 46 per cent and 70 per cent up on the year. And in South Africa, Anglo American Corporation closed on Friday 80 r cent up on the year.

price rises is that the mining for years and many shares are comparatively illiquid. year and nearly 10 per cent has a significant impact.

What's more, many funds had been deliberately underweight in mining shares, so they had to scramble to get their weightings up when prices started to move.

generally depressed because metal prices themselves were depressed by the production surpluses that followed the 1997 Asian economic collapse. And analysts worry that the sudden rush of money into all cyclical stocks is based on a broad One reason for the sharp macroeconomic analysis. and ignores the fact that the sector has been shrinking fundamentals for mining

shares remain poor. Most metal prices, the key So the injection of even a driver for mining companies. modest amount of money have been in serious long-term decline, exacer- to their 1998 levels.

a cyclical recovery in prices is expected later this year, it is unlikely to be large

enough to justify the exist-Mining shares have been ing rise in mining share Peter Richardson of Warburg Dillon Read, for example, argues that although metals are a long way through the bottoming out process, there is as yet no

confirmation that the declining trend has been decisively reversed Meanwhile, the Economist Intelligence Unit forecasts a metals price recovery of 12 per cent in 2000, which would simply restore them



البتنك العسرين الافتريقي الندولي

arab african international bank AND OTHER SHAREHOLDERS

Announce

The offering of a majority equity stake ranging from 5,250,000 shares (70%) to 6,968,076 shares (93%) of the capital of



سَنْكُ مِصْ الْعَرَبِي الْإِفْرِيقِي egypt arab african bank

FOR SALE TO A STRATEGIC INVESTOR

In cooperation with Commercial International Investment Company (CIIC) (the Sellers' Advisor) through an auction by sealed envelopes according to the following procedures:



I. Collection of Bid Information:

- 1- Investors and/or their agents will submit a letter addressed to Arab African International Bank (whose address is at 5, Midan Al-Saray Al-Koubra Garden City Cairo) or to Commercial International Investment Company (CIIC) (whose address is at 9 Mohamed Fahmy St. (ex. Roustum st.) Garden City Cairo) to express their interest in purchasing the offered stake and including a brief summary about their business or other relevant information
- 2- Investors and/or their agents will sign a "Confidentiality Agreement" upon which, they will receive the following
 - a) The Information Memorandum prepared by Commercial International Investment Company (CIIC):
 - b) The terms of sale c) The Form of Bid Bond required.
 - d) Egypt Arab African bank's audited Financial Statements as at Dec. 31, 1998 as approved by the Ordinary General Assembly of the bank.
 - e) Financial Due Diligence prepared by Price Waterhouse.
 f) Legal Due Diligence prepared by Shalakani Law Offices.

- 1. Investors shall submit two sealed envelopes (technical and financial) no later than 2:00p.m. on Wednesday May 19, 1999, at the head office of Arab African International Bank (Investment Control Department)
- 2. Envelopes will contain the following: a) Technical Bid Envelope: Including a brief on investor, historical background, previous experiences in the banking field or other fields, plan to develop the bank's activities post acquisition and investment prospective.
 b) Financial Bid Envelope: Specifying clearly the number of shares to be purchased and a preliminary
- purchase bid price per share.
 c) Unconditional and irrevocable bank guarantee issued in favor of Arab African International Bank in the amount of LE 2 million and valid for a period of six months.
- 3- Technical and Financial envelopes will be unsealed to analyze their contents and selected Bidders will be notified by Arab African International Bank no later than Wednesday, June 2, 1999.
 4- Selected bidders will be authorized to conduct a due diligence on the Bank for a period of one month ending on
- 5. In light of their due diligence conduct, investors will submit their final bids no later than Monday July 19, 1999. Based upon such final bids, the Successful Bidder will be determined.
 6- The sale transaction will then be executed through the Cairo Stock Exchange in accordance with the standard
- procedures applicable.

General Remarks

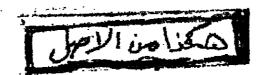
- Priority shall be granted to the following bidders:

 a) Local, regional and international institutions (commercial or investment banks).

 b) Group of Investors (consortium) amongst which a member is an institution that has an established.
 - record or extensive experience and technical know-how in the banking field. c) Bidders offering to purchase the entire stake offered for sale.
 d) The approval of the Central Bank of Egypt on the buyers shall be obtained.

For Inquiries, please contact the Investment Control Department of Arab African International Bank Tel: (202) 358-4655, Cairo.

Advantage Speke Garston David Lloyd Leisure has scored an ace by choosing Speke Garston for its new tennis and fitness centre. Other top players hitting advantage points in the North West's fastest growing business centre, include: Capital Bank, Medeva Pharma Ltd, Ford Jaguar, Glavo Wellcome Operations, Eli Lilly and Johnson Controls Advantage: Speke-Garston for: Britain's most attractive financial packages A central location with international access by road, rail and sea Readily available sites and premises including bespoke buildings. Fast response from Speke Garston's own expert development team High quality infrastructure and space to expand. A highly motivated and skilled workforce. Anywhere else just isn't tennis! +44 (0) 151 494 2555 Serah Baper, Commercial Manager, Speke Carsson Development Company, Merson House, Ltd Speke Road, Gaiston, Liverpool, Messesside Ltd 2011, United Kingdom. Ex = (4.9) [51.49; (21)] www.sgdc.co.uk merseyside



Telecom to sell

. . .

o foreign investors

in March in Australia's corporate bond market, bringing issuance in the first quarter to A\$5,2bn. While analysts do not think the level of activity in April will match last

> single day last week. The surge has been partly driven by the steady reduction of government debt supply at both federal and state level, and strong growth in superannuation funds under the government's compulsory employer contribution programme. Australian debt markets have also benefited from Asia's downturn.

growing diversity and range

in the domestic debt market

and near-record growth lev-

els. There was a record issue

volume of A\$3.6bn (\$1.4bn)

month's, corporate borrow-

ers announced or priced

nearly A\$1bn of issues in a

While bankers welcomed the government to the nongovernment market, the sovereign debt and signs of Asian recovery have raised concern about future activity. Many fear the steady retirement of public sector debt could ultimately dry up liquidity in the public sector market and weigh on the non-government market.

Banks and corporate issusovereign yield curves to debt guarantee. price their own issues. The government has said it lighted by Friday's move intends to maintain its debt into the domestic MTN marportfolio, regardless of ket by John Fairfax Holdplanned privatisations and budget surpluses. But banking group. Fairfax became ers want more concrete Australia's first media comdetails and commitments.

The value of federal bonds outstanding at the end of last year fell to A\$80bn down A\$15bn in less than two years. The value of state government bonds also tumbled in the same period by A\$10bn to A\$40bn, largely due to the \$29hn privatisation programme in Victoria.

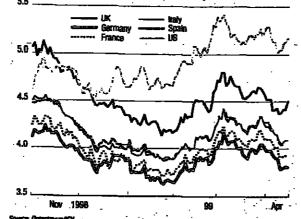
The main drivers of recent growth in the corporate "kangaroo" market, including Inter American

10-year benchmark bonds A wave of new issues in Australia's corporate bond market has highlighted

Record wave of debt

CORPORATE BONDS SWITCH SEEN FROM GOVERNMENT SECTOR

issues in Australia



lands, with \$5bn domestic programmes. Rabobank last to move down the credit week launched its programme with a A\$350m medium-term note issue. Another driver of growth

is the July expiry of the government guarantee that has the shift by investors from backed Commonwealth in a market dominated by Bank of Australia since it was privatised in 1991. Bankwinding back of domestic ers said the residual government guarantee of CBA's bonds, amounting to about A\$3.4bn of transferable certificates of deposit, has distorted the pricing for AAA non-government credits.

Analysts said recent aggressive pricing by large foreign issuers suggested investors were already facers depend on benchmark toring in the expiry of the

> Another trend was highings, the newspaper publishnany in the MTN market sibly earlier. with its inaugural issue under a A\$500m debt facility arranged two years ago.

The issue, a three-year fixed-rate transaction, added to the company's A\$200m commercial paper issue offered in December and is rated BBB+ by Standard &

Fairfax is one of few BBB issues in the Australian market. The move followed a influx of foreign issuers into A\$225m issue last month by Colonial State Bank, also BBB rated. Colonial's bonds Development Bank and were well received, demon-Rabobank, of the Nether- strating what one analyst curve chasing higher yield".

Fairfax's timing reinforced the growing appetite among investors for non-government debt, and particularly for straight corporate issues large financial institutions. Tim Smith, Fairfax group

treasury manager, described the programme as a "land-mark transaction" and David Willis, Westpac's institutional banking head, said it was generated from strong investor demand for issuance from "true corporate"

"Someone has to put their toe in the water in BBB land, and there are probably a few others having a look at it." Mr Smith said.

No decision had been made on whether Fairfax would offer the final A\$175m of its facility. The current offer would most likely be priced next Wednesday, pos-

Another noteworthy issue was Toyota Finance Australia's A\$1bn MTN programme, completed last week Commonwealth Ban' of Australia, arranger and manager of the programme, said it was a good example of the switch in emphasis to the corporate bond market.

Wayne Hoyt, CBA's manager of financial markets, said Toyota's leading po tion in the Australian car market and its AAA/Aa1 rating would assist in distributing the paper to wide range of investors:

CROSS-BORDER M&A DEALS SECTOR VALUE COMMENT TARGET BIDDER/INVESTOR Disposal accord Humsman (US) Units of ICI (UK) Kwik-Fit (UK) Auto services \$1,61bn Ford (US) Tops Duke bid Endesa Chile (Chile \$1.5bn Power' Winning group BG (UK)/Shell(UK/N'land) Comgás (Brazil) 5970m Agreed cash offer Albright & Wilson (UK) Unit of Scapa (UK) Paper & pokging Valifond (France) Auto compor nts \$451m UBS (Switz) Computer sives \$450m internet initiative Ericason (Sweden Torrent Networking (US Omnicom (France) Seeking control Global TeleSystems (US) Oil & gas (Canada)

ΔBBEY NATIONAL

Abbey National Treasury Services plc

Italian Lire 150,000,000,000 eed Capped Floating Rate Notes due 2001 ily and irrevocably guaranteed (**Abbey National plc**

NOTICE IS HEREBY GIVEN that for the Interest Period 19th April, 1999 to 19th July, 1999 the Rate of Interest has been fixed at 2.75)88% per annum. The interest accruing for such three month period will be ITL 34,781 per ITL 5,000,000 Note and ITL 347,807 per ITL 50,000,000 Note.

The First National Bank of Chicago Agent Bank

NOTICE OF REDEMPTION GASKOR CORPORATION

GASKOR CORPORATION April 19, 1999

> NOTICE OF RECEMPTION To the Holders of

CASETA CORPORATION

U.S.\$3,258,000.00

Nakomthon Bank Public Company Limited Cayman Islands Branch U.S. \$30,000,000

Subordinated Floating Rate Notes due 2004 n accordance with the terms and conditions of the Notes, the rare of nterest applicable for the interest period 15th April, 1999 to 15th October, 1999 is 6.53875 per cent. per annum

Interest payable on 15th October, 1999 per Note of U.S. \$100,000 will be U.S. \$3,323.86. Fiscal Agent and Bankers Trust Company Agent Bank Hong Kong

We want your business.

Piltel

By Tony Tassell in Manila

bail-out

closer to

Philippine Long Distance (PLDT), the country's dominant telecommunications carrier, appears to be edging closer to a deal to bail out its stricken cellular subsidiary.

Creditor banks to Pilipino Telephone have outlined the broad terms under which they would be prepared to accept a restructuring of the 34.9bn pesos (\$914m) debt burden of the cellular operator.

The long-troubled company, which controls about 20 per cent of the Philippine cellular market, desperately needs a restructuring to stay afloat after reporting a 4.2bn uspended repayments of its

debt in January.

The extent of Piltel's problems surprised First Pacific. the Hong Kong-based conglomerate, after it acquired a controlling stake in PLDT in November for \$749m.

Although PLDT has no cross-guarantees for Piltel's debt, the telecoms carrier has been coming under increasing pressure to support its subsidiary in order to maintain relationships with its own banks.

Piltel's debt is split roughly three ways between bank loans, convertible bonds and a debt to Marubeni, the Japanese conglomerate.

Rafael Buenaventura, president of PCI Bank and head of a committee of local creditor banks, said on Friday that the banks would be willing to extend the maturity of about half of the 10bn pesos owed them in loans and convert the rest into convertible bonds of PLDT.

LUXURY GOODS TAKEOVER FIGHT CONTINUES IN AMSTERDAM COURT

Battle for Gucci moves on

The next cliffhanger in the retail group, for \$2.9bn. battle between LVMH, the French luxury goods group, and Gucci, the Italian fashand the outcome of the final ion company for which it hearing will determine the has mounted an \$8.7bn offer, will come on Thursday at a critical court case in Amster-

Senior executives of both companies will be present at the Amsterdam Court of Appeal for Thursday's first day of the final hearing of LVMH's attempt to nullify two recent share issues with which Gucci has sought to block its influence.

The first was the issue of 20m new shares to Gucci's employees, and the second

next twist in the fight for Gucci, which has become one of the most aggressive corporate clashes of recent If the court rules in

LVMH's favour, it will initiate an investigation into Gucci's handling of both transactions, which could last up to six months. LVMH hopes that such an

investigation would eventually rescind the PPR issue. was its sale of a 40 per cent 34.4 per cent holding in negotiated Gucci deal.

Pinault-Printemps-Gucci (purchased for \$1.4bn) Redoute (PPR), the French to 19.6 per cent. PPR would then have to withdraw from The Dutch court has Gucci, or mount a full bid. already delivered prelimi-nary rulings in both cases, thereby enabling LVMH to exit at a profit.

However, if the Dutch court rules against LVMH, Gucci will be free to press ahead with plans to form a rival luxury goods conglomerate by buying the cosmetics arm of Sanofi, the French cosmetics group.

François Pinault, the pow erful industrialist who founded PPR, acquired that business, including Yves Saint Laurent, the legendary French fashion house, for FFr6bn (€915m, \$979m) on the same day last month which has diluted its own that he unveiled the secretly

Gucci-PPR faction have tried to woo Gucci's shareholders, most of which are US-based institutional investors.

Earlier in the battle, several large institutions voiced support for the Gucci board, partly out of gratitude for its drawing a full bid from LVMH.

However. LVMH bas received letters from a number of small shareholders concerned that PPR's holding could inhibit a full bid

keď bať

no ied st iţh ore ws

for Gucci. For example, Oakmark, a US fund with 1 per cent of Gucci, has written to LVMH. PPR and Gucci to suggest that the latter be sold in an

Small caps hamper Toronto

By Edward Alden in Toronto

With Wall Street hitting record terrain almost daily. one of the questions north of the border has been why Canadian shares have failed miserably to keep pace.

At the beginning of 1995, both the Dow Jones Industrial Average and the Toronto Stock Exchange's 300 composite index stood at roughly 4,000. Today, the TSE 300 remains near 7,000 while the Dow has rocketed over 10,000.

The divergence between the two has been particularly striking over the past year. Toronto is mired 800 points below its high of April 1998 while the Dow is almost 1.500 points higher. Many have blamed the lag on a weak Canadian econ-

weighting of underperforming natural resource stocks. But Jeff Rubin, chief economist at CIBC Wood Gundy. the Canadian brokerage. says both explanations are wrong. In an analysis that the TSE has suffered mostly because Canadian

companies are small. In a comparison of stock markets in both countries since 1995, Mr Rubin concludes that compositional differences account for only a fraction of the gap in performance. While the TSE is relatively overweighted in commodity stocks and underweighted in hightechnology stocks, those differences explain just one

quarter of the divergence.

Economic performance is

explanation. Canada suffered a much deeper recession than the US in the early just US\$1.6bn. 1990s, but its economy began two years ago.

The problem, says Rubin, is simply one of size. Since the onset of the Asian crisis and last summer's Russian default, investors have fled from small-cap stocks, seeing them as more of a credit risk than their large-cap counterparts.

By US standards, the Toronto Stock Exchange's benchmark 300 index, while it has a few giants such as Nortel Networks, Thomson and Seagram, is essentially an index of small-cap stocks. The average company in the US Standard & Poor's 500 index has a market capitalis- smaller companies.

omy or on the TSE's heavy even less persuasive as an ation of US\$20bn. The average company on the TSE 300 index has a market cap of

> That figure is much closer strengthening more than to the Russell 2000, the US index of small-cap stocks, whose companies have an average market value of US\$600m. The TSE 300's performance is almost identical to the Russell 2000, with both down some 15 per cent from their highs.

He says that investors who hope a recovery in resource prices will turn the Canadian stock market around are looking in the wrong place. While the boost in for est and mineral stocks helped the TSE last week. the market will not recover. he argues, until investors no longer see a credit risk in



TO A COTTAGE IN THE COTSWOLDS.

This is the Georgian family home, lovingly rebuilt by Martin Bath. When Martin isn't restoring the past, he's helping Smiths Industries to create the future. He was part of the team that developed ELMS - the revolutionary Electrical Load Management System that helps airplanes to use electrical power more efficiently. It's a system you'll find on board every Boeing 777.

Boeing has been working with European experts like Martin and their companies for 30 years. For one simple reason: we want to work with people who are best at what they do. Of course, building an airplane is a massive enterprise. It takes teamwork on a grand scale. Many individuals, many companies, many countries. But working together, we can do almost anything.

(BOEING

President Fernando Henrique Cardoso of Brazil says the country could soon issue up to \$5bn in international bonds due to a faster than expected recovery from Jan-

Mr Cardoso said in Bonn during an official visit to Germany: "If conditions continue advancing in the right direction, the issue could possibly take place in the

The government is in the final stages of planning its first foreign bond issue in a year and is expected to raise \$1bn-\$1.5bn this month. Mr Cardoso said the fact that the country was now seriously considering raising more money "is a positive indicator" as it reflected growing international confi-

dence in the economy. The Real has recovered substantially, climbing 26 point against the dollar in point for lenders. early March. The central bank has recently intervened to prevent the currency rising too fast against the dollar and has cut

recession of about 2 to 2.5 per cent, with the economy recovering in the second quarter. instead of a 4-5 per cent contraction in GDP.

International capital markets have been anxiously awaiting a Brazilian sovereign issue for many weeks.

Other Latin American governments, notably Argentina, have successfully tapped the markets for bond issues since the Real crisis. Even Brazilian private sec-

tor borrowers, led by big banks, blue-chip companies and local operations of international banks, have successfully launched paper on international markets without waiting for a benchmark sovereign issue.

These loans are expensive, short-term operations, but maturities and pricing are improving. A sovereign issue would improve access to international markets for other private sector borrowper cent from its lowest ers by providing a reference

Brazilian private sector borrowers must pay \$13.81bn medium-term and long-term debt principal and interest this year, with two-

BSCH shares begin trading

Central Hispanoamericano are set to consummate Spain's biggest merger, with the launch of the new BSCH group's shares on the Madrid stock market today.

The merger, announced in mid-January, is being effected through the absorption of BCH, previously Spain's third ranking bank, by the larger Santander. The exchange of BCH shares is on a 3-for-5 basis.

The deal will create Spain's biggest banking group by assets and by market value, with a leading position among international banks operating in Latin

BSCH will hold a share of about 10 per cent of Spain's total banking market, including savings banks.

The partners' combined market capitalisation has risen from €27.3bn at the of the merger announcement to €39.1bn (\$41.9bn) at Friday's Madrid market close.

First-quarter results, due a week later, are expected to

which BSCH has set as its Banco Santander and Banco target for the next two years. The merger received approval from the Spanish

economy and finance ministry last Monday, although Spain's competition tribunal has yet to pronounce on it. BSCH has raised its estimate of the savings gener-

ated by the merger by 5 per cent to Pta105bn (€631m, \$676m) over three years. Half of these savings are expected to come from optimising branch networks, with the remainder mainly from the integration of central services and systems.

Questions remain about overlapping interests in Latin America.

Negotiations to break up BCH's existing joint venture with the Chilean Luksic group - covering a 43.5 per cent stake in Banco Santiago and banks in Peru. Argentina and Paraguay - concluded with the Spanish bank agreeing to buy its partner's share for

But the stakes will be subject to a "strategic re-examination" in the medium term.

Lycos in web editing change

Lycos, the internet search site and portal, is to abandon its own internet directory and instead adopt a new and experimental service from rival Netscape, in which the public do the work of creat ing the directory.

The move is a validation of Netscape's "open source directory" - a guide to web pages that is edited and updated by public

The success of the open source directory, which now has almost 9,000 people working on it free of charge, calls into question the economics of paying large numbers of editors to do similar

Leading internet portals such as Yahoo!, Excite and Lvcos - are the most popular because of their search help users find information. The portals employ large

staffs to surf the web, find useful sites and list them under different categories. However with close to 400m web pages on the internet and more added every second, keeping tabs on what is available is becoming increasingly difficult.

The information is free to anyone who wants to use it. Lycos does not have to pay Netscape to use the directory. It can repackage the information on its own site but must credit the open source directory.

The advantage for portals of getting enthusiasts to create a web directory is that a far greater range of expertise can be tapped than any one company could muster. The potential disadvantage is a lack of balance, which could he exacerbated by organisations trying to manipulate the directory to their advan-

Netscape says the system has worked well so far through a combination of self-policing - editors in each section can review each others' additions and delete sites they do not like – and through Netscape's overall authority to resolve disputes, remove sites, or recategorise entries if

The company is already planning how open source editing could be expanded to better trust. other areas such as restau rant reviews and city guides. The directory - at http:// directory.netscape.com - is expected also to become the lead directory on Netscape's own Netcenter portal, which currently uses material from rival Excite, and possibly also, on America Online's

AQL.com portal. This will make it the most used directory on the web.

By Roger Taylor In San Francisco

bonds when fears of a financial melt-down in the region were at their height must be regretting their decision. The bounce-back in share

By Richard Lapper,

Latin American Editor

and bond prices since mid-January has amply rewarded the courage of investors that held their nerve. Brazilian share prices are now more than 80 per cent higher - in dollar terms - than they were when the government devalued the Real.

Fund managers who sold

Latin American shares and

Many other markets are recovering strongly - the much-feared financial contagion has simply failed to occur and capital is slowly flowing back to the region. The change in sentiment

has been "stunning", says Caspar Romer, a fund manager at Foreign & Colonial Emerging Markets in London. "It is almost unrecognisable from what we saw six weeks ago.

By April 14 the Brazilian and Chilean stock markets had both gained 20 per cent in the year to date, while Mexico - which has benefited strongly from the better than expected economic growth in the US - was up 39.1 per cent,

Supporting that performance has been a spectacular contraction in bond yields. According to J.P. Morgan's emerging market bond index (which has a heavy weighting of Latin

American assets) the average yield spread of emerging market bonds over US Treasuries had fallen from 1.522 basis points in mid-January to less than 900 basis points

by last week. All this has made it possible for governments and companies to raise fresh capital in the bond and share markets. Far from being closed to Latin America. international capital markets are seeing a surge of

Latin borrowers raised \$13.6bn in the first third of the year, putting the region well on track to equal last year's total of \$38bn. Indeed. if the rate of issuance seen in March and April continues, this year's total could even exceed the record \$56bn seen in 1997. Last week's successful

completion of Brazil's first privatisation since the crisis the sale of São Paulo state's Comgas for R\$1.6bn (US\$959m), a premium of more than 100 per cent to the minimum price, augurs well for the prospects of the primary equity markets.

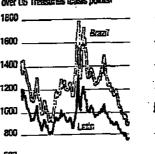
Two main factors explain this turnround. First, successive cuts in US interest rates have helped increase global liquidity, contributing to the continued strength of the mainstream stock and bond

US and European fund managers are again looking for higher yields and returns than those available at

BMB1- stripped sovereigo spread over US Treasures (Casas points)

EMERGING MARKETS SHARES AND BONDS HAVE RECOVERED AND CAPITAL IS FLOWING BACK TO THE REGION A

Latin America rewards the brave



Oct 1996

less than expected. São still shy of emerging mar-Paulo retail prices increased kets but the scale of mutual at only 0.38 per cent in the fund redemptions is now month to April 8 and could much lower and some instifall below 10 per cent for the tutions have been tempted year as a whole.

tal has begun to flow back to the region. There has been a change in direction. What had been a continuous haemorrhaging over the past 16 months has - in the past six weeks - turned into a positive flow." Second. Brazil has been

Mr Romer says that capi-

able to win back international confidence quicker than anyone dared hope in January. President Fernando Henrique Cardoso has pressed ahead with fiscal adjustment, and will deliver operating - or primary surpluses in the first quarter even higher than those demanded by the Interna-

tional Monetary Fund. The impact on inflation of home. Retail investors are the devaluation has been Chile and Peru, which

remain heavily dependent on copper or other minerals, or

Venezuela, whose fortunes are closely fied to oil However, some investors believe that following the recent rise in the oil prices.

other commodity markets may have bottomed out. Even though evidence so far is patchy at best - stocks of commodities such as copper, pulp and paper remain high for example - the perception of a shift in the commodity cycle is attracting more money into Latin American shares. Cyclical stocks, such as Brazilian pulp and paper and iron ore companies, for example, have been among the benefi-

Just as they provided most of this year's forward Arminio Fraga, the central momentum, so developments bank president appointed at in Brazil are the biggest the height of the crisis, has worry going forward.

Brazil's internal debt is still worryingly high. Much of the progress on the fiscal front to date has been due to either short-term or temporary measures. As President Cardoso begins to tackle necessery long-term reforms of the tax, pensions and social security system, hiccups are

"The situation is still fragile and this may still turn out to be a false dawn," says Peter West, chief economist for Latin America at Banco Bilbao Vizcava of Spain, But he adds that on balance "it looks as though a major turning point has been

Treviling results

ym wigh trading

Japan prefers business to be domestic affair

Fight for IDC shows foreign investment is still unwelcome, writes Michiyo Nakamoto

_mend a takeover bid from NTT, instead of an offer from Cable and Wireless, would hardly have come as a surprise to anyone familiar with Japanese corporate culture, which favours continuity and sta-

bility. By recommending NTT, Japan's largest and most powerful telecommunications group. IDC directors were simply following their natural inclination to place the company's future in the hands of the suitor they were more familiar with and therefore believed they could

It may also have helped that NTT has offered a NTT group, the Japanese higher price for IDC than the UK group, which already has a 17.7 per cent stake in its target.

But, while C&W has offered cash in a deal valuing IDC at about Y62.4bn (\$528m), NTT is believed to have offered only slightly more in terms of price in a complicated deal that relies

ast week's decision by on future changes to Japan's IDC's board to recom- commercial code. Besides, it wanted to expand in Japan C&W has indicated that it is prepared to raise its offer in order to gain control of IDC. It is more likely that IDC directors could not bring themselves to choose a company with a western corpo-

rate culture - a move that could have subjected them to criticism that they wen unnecessarily exposing IDC employees to significant "For Japanese companies it is the future of the

employees that is most important," points out Kotaro Inoue, consultant at KPMG Corporate Finance. By offering to find jobs for all IDC employees within the

company was able to appeal to the directors' sense of duty to the employees. Even Toyota, a company IDC's founding shareholders. had made it clear that the

with global reach and one of interests of the employees would be the most important determining factor in its

C&W had emphasised that - thereby offering better job prospects for IDC employees than could NTT, which needs to trim its payroll. However, Japanese suspi-

cion of western employment The decision does little to counter the view that foreign

investment is unwelcome even by troubled companies, unless there is no

Japanese alternative

practices was summarised in the comment of one IDC director that the C&W offer was "too risky" because "C&W itself could be acquired" by a less employ-

ee-friendly company.

alike, NTT is likely to have been the preferred choice not only because it is a Japanese company with the same unspoken rules and business practices as IDC itself, but also because it is one of Japan's most highly-

impressed investors and

with capital beginning to

flow back and the Real

strengthening against the

dollar. Mr Fraga has been

able to reduce interest rates

three times, reducing the

cost of financing internal

debt and raising the prospect

that Brazil's recession will

be shallower and shorter

than appeared likely two

A third factor is now

influencing this positive sce-

nario. The depression in

world commodity markets

has been particularly damag-

ing to Latin America, espe-

cially to countries such as

months ago

regarded companies. In spite of C&W's many years as a large shareholder in IDC, in terms of name recognition and familiarity it can hardly compete with

Many IDC employees actually came from NTT itself when the company was first

selves, believed it was a that NTT would acquire IDC, particularly after the two began a busi-

ness alliance last year. However, the decision in favour of NTT has triggered criticism that Japan's telecoms market remains closed

Clearly, it does little to counter the view that for-

Furthermore, for IDC eign investment is unweldirectors and employees come even by troubled companies, unless there is no_ Japanese alternative.

In the best-known recent case of unwanted foreign investment, Rupert Murdoch's News Corporation joined hands with Softbank and quietly acquired a 21.4 stake in TV Asahi.

The move triggered an apoplectic reaction from the Asahi media group and the two outsiders were forced to sell the stake back to the group after just three

The real test of fair play will come if C&W decides to come up with a bid that Most industry analysts matches or betters the NTT

The founding shareholders of IDC, including C&W, Itochu and Toyota, signed an agreement giving them the right to match any offer to acquire the company made by a non-founding member.

NTT may have won a crucial round in the heated battle for control of IDC. But

BP Amoco p.l.c.

NOTICE TO SHAREHOLDERS

Shareholders are hereby informed that the result of the poll the directors' authority to allot shares for cash) at the annual general meeting of BP Amoco p.l.c. held on 15th April, 1999 is:

For: 4,636,450,341

The Chairman has declared the resolution carried.

POLL RESULT

held on the special resolution (Resolution 6 - renewal of

Against: 68,264,577



The 1999 FT 500 Book

To be published in March the 1999 FT 500 book vill contain additional analysis by sector and turnover Top 500 UK and European companies.

£29.95 plus p&p

To order please contact the FT Bookshop Tel: +44 181 324 5511

Fax: +44 181 324 5678

FINANCIAL TIMES No FT, no comment.

HongkongBank The Hongkong and Shanghai Banking Corporation Limited ted in Hong Kong wit

J.S.\$400,000,000 PRIMARY CAPITAL UNDATED LOATING RATE NOTES (THIRD SERIES) Notice is hereby given that the Rate of Interest has been fored 5.1875% and that the interest payable on the relevant interest payment Date July 19, 1999, in

Global Agency and Trust Service Clabank, N.A. London

CITIBANCE

US\$1,311.28.

aspect of US\$5,000 nominel of he Notes will be US\$65.56 and n respect of US\$100,000 commend of the Notes will be

FT GUIDE TO WORLD CURRENCIES

7580.97 230.589 105.077 9.6897 250.681 415056.0 4.3584 1.8136 822.2410 2.8577 2.4653 20.7481 6376.990 302.231 Adjumental
Alternation
Alternation
Alternation
Authorise
Balanames
Balanames 4702.82 142.850 65.0950 6.1273 135.421 257128.0 2.7000 0.9996 509.380 1.7700 1.5458 12.8535 3950.00 187.270 \$034.39 152.929 69.6879 6.5596 196.396 275268.4 2.8905 1.0702 545.317 1.8548 1.37603 4228.87 200.482 Similar Greeks G 0.5245 258.895 5.8798 2.2851 5.1889 0.8467 5.9540 1311.00 578.801 142.576 14.1823 Highesti

Jaine (

Ja 489.377 11.2097 4.3594 9.8907 1.6142 11.3511 2118.08 969.070 273.607 27.0379 (Lempira) (Filk S) (Forini) malic Krone) 22,8006 12,5076 381,742 117,772 14 1250 7 7485 238 490 72 9800 15.0894 8.2851 253.174 78.1074 9.8907 24035.5 41.3236m 536.754 4.3584 5.1880 12807,4 21.6758 281.548 2,2861 1 5142 0.8666 250.861 78.2064 3.2064 3.55124.00 60.8256 3.2067 1 \$142 98.927 7 4923 2.697,74 2.7519 2.2514 3.90570 10.0015 870.307 1,0706 0 4036 166,386 51,885 2,141 235521,9 40,139 1,7736 45,7757 1,94(5 4,9639 1,7639 1,8251 1946,10 6,9528 577 194 1 0 3770 125 421 48,4500 2,0000 2,0000 37,651 2,0000 612,730 1,230 4,641,4 1,867,85 1,7046 1817,85 812,730 6,2317 5,39,153 0.8467 0.3182 191.926 41.0228 1 6934 186274.9 31.9054 518.801 0.8467 36 1744 4.6665 1.5486 1. (Indian Rapea) (Puptat) (Radi Dear(1) (Puni) (Shelat) (Urai) Useralcan S) BL9547 13962-9 4842-60u 0.5919: 1.1875 6.5016 2319-55 98-3219 45,7379 9280.27 3211 65 0,3329 0,7576 4,3120 1856.27 39,3427 42.7238 8650.00 2000.00 0.3109 0.7357 4,0276 1808.67 36,7500 E Clarity Si (F/FI) E Carth Si alfan Lizzi (Franci (Fr 0.6632 2.8905 6.5586 2.896.27 2558.91 4.0148 655.5537 1824.22 1.8251 44,8838 162.559 6.1890 2804.84 6.5571 166.386 190,645 1 1485 184,059 129 437 6.7617 122.070 118.105 0.7115 114.025 65.3750 1.5458 2.2000 1216.95 0.3055 4274.00 105.526 2.4953 3.5513 1864-431 0.4631 6888.09 0.9509 2434.22 2434.22 8.8567 1.81426 0.7284 2.4164 8.4557 97.8255 12.9206 69.9872 1.6540 2.3532 1302.61 0.2270 4573.53 5101 68 989 970 2 4005 250,881 13,951 989 970 989 970 989 970 981 970 794 13 988 970 11,1605 794 13 988 970 11,1806 0 8732 57 1667 11,2806 4 1984 2 1984 4 14729 80 14447 117 14,1162 989 970 11,162 28 1970 2 3780.00 612.730 1 4871 155.421 94.7100 0.8333 512.730 612.730 612.730 1577.00 431.956 612.730 1.3750.01 1.3750.01 1.3750.01 1.5770.01 1. 4058.31 555.957 1.5920 165.366 107.3825 0.8821 0.8821 1688.266 58.8629 1688.266 28.959 147200.5 24.5227 17.55140 24.5227 17.55140 24.5227 19.2504 1 3200.54
516.807i
13.556
50.1914
0 7056
516.807i
516.807i 0.5891 1508.00 5.1083 1 0.4500 1.4971 1.9993 37.6815 8.0043 0.6306 1614.29 6.5371 1.0706 0.4817 1.8027 4.2815 40.3389 8.5011 Lebenson D.
(Asian)
(A Buden Rep Suctions Succession Sensorand Sensorand Sensorand Sensorand Sensorand Technology Program Sensorand Sensora 316.363 647.294 9.8647 2.4166 72.4590 53.0529 1194.79 68.4278 98.070 2.4653 9.5919 1.8966 616824.7 1.6966 516824.7 2.4653 2.4653 2.4653 2.346.67 198,000 611,000 8,1130 1,4871 45,000 32,8540 702,000 37,435 6,1900 1,1762 38247,50 1 1,5456 1 163.554 339.525 5.1702 7.030 1.2576 35.1017 27.5176 395.235 37.9054 518.801 1.3059 5.2451 0.9259 324647.5 0.8457.5 1.3069 1.2019 1.3069 1.221.55 90,7161 8426 12 307,2868 6,1340b 7,6575 989,970 0,5490 325,970 321,178 40,4438 15,4583 8,8597 153,6806 4,2584 16,6076 2014,6076 2014,6076 2014,6076 2014,6076 66 1988 5220 00 187 270 43 7703 3 8000 6 12,730 0 3988 6 1273 25 653 9 5210 9 15000 8 5220 2 2000 1 2 2700 1 2 2700 6 1000 59.9643, 5568.27 200.45 4.0681 5.0851 12.17.22 655.957 0.4280 6.5596 7017.02 2.4805 10.4590 10 47,5638 4419.80 158.662 27 0094 12175 40218 9.5218 9.5355 5.16801 773.714 21.2142 8.0615 8.1284 5.1880 804.369 2.2661 5.2716 10564.3 5.1702 Fireman Oliman (C) 46 S Unigasyol Flaces Cure Boulean Dougl 56 S (LE S (LES) 8.6618 5.9290 . 1 1.6142 17.9378 920.094 211.984 2919.557 949.9570 22446.3 1.6142 4.7800 4.0650 3.6730 0.6195 17.1125 670.000 131.750 1980.67 568.500 13905.5 3.4419 3.1098 0.5245 0.8467 9.4090 482,821 111,130 1631 41 498,265 11773,8 0.8467 0.8467 2,6873 (Falk 2)

Penish Kroet
(Fil S)

Plantidat
(Fr)
(CrA Fr)
(Cra Fr) 2.4953 108.490 1.7228 2.8739 2.9670 18.6966 980.070 150.557m 12.5105 0.6215 80.0368 11 2097 3 1788 8.9851 9.8907 9.8907 180.032 969.079 17.9016 2.9481 2017.67 0.5195 6.9444 1.9983 6.5539 6.1273 6.1273 111.530 6.1273 111.530 11.0900 1.8275 2427.00 0.9632 7.4344 2.1082 5.9657 6.5566 655.957 11.95725 1.9556 798.23 0 5245 5.8779 1 9874 4.7025 5.1880 91,8307 5.1880 94,4329 518,801 9.3839 1.5469 2054.95 (Australia: S) ephines Russel (Aviation) (Aviation) (Aviation) (Aviation) (Aviation) (Aviation) (Phil Comput) (Phil Comput) (Phil Comput) 1.6549 71.9517 2.2337 1.9656 1.9611 12.3499 655.957 94.8503 8.2370 8.4122 55.0811 1.5458 67.2100 2.6566 1.7800 1.6318 11.5840 812.730 93.2700 7.7503 48.6800 1,3088 58,9070 1,7429 1,5071 1,9510 9,7313 515,607 78,9721 8,6622 0,3230 41,9827 29512 226.151 17.6321 3926.55 61.8239 151,312 11.5887 2804.72 41.0021 118,573 9,2496 2059,51 32,4288

the showdown has yet to 0.567 2,008 36563 2,8339 32,346 0,5245 1,5510 3,3932 158,582 0,8467 3,0028 0.5265 2.2861 5.1888 2.2861 1831.41 2023.52 3.1754 4.4861 1442.78 1.445 35.4889 152.298 4.9811 221.83 5.1702 131.695

domestic affa

Michayo Nakamo

5.70



MARKETSWEEK



April 19 - April 25

NEW YORK

By Richard Waters

With a quarter of the companies in the Standard & Poor's 500 index already having reported, it looks like the first quarter of this year saw a bigger bounce in US corporate earnings than Wall Street had been expecting. If that picture is confirmed this week, the busiest of the reporting season, the rally in the leading market indices could well continue.

The S&P 500 looks set to beat analysts' estimates by 4 per cent and produce a 10 per cent increase in earnings from a year ago, according to First Call. After slashing their earnings estimates for companies in industries such as paper and metals early in the year, these companies now look like returning some of the biggest positive surprises, contributing to the sharp rebound in the stocks of such companies in

the past two weeks. In a light week for economic data, two reports should prove supportive of

Benchmark yield curve

9 12 13 14 15 16

Treasury bonds. Tuesday's international trade figures are expected to show a deficit in February of around \$16.7bn, putting a further drag on domestic growth. Wednesday is expected to show a further improvement in the Federal budget in March, with a deficit of \$19bn for the month.

LONDON

By Philip Coggan

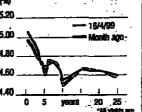
Economic statistics will dominate the UK week, giving investors a pointer as to whether UK interest rates have bottomed out after the recent quarter point cut to

The most watched figure will probably be Friday's first estimate of first quarter gross domestic product growth. Optimism that the UK will avoid recession has prompted a switch into smaller company and cyclical stocks. Analysts are forecasting another slow period, with quarter on quarter growth of just 0.1 per cent. bringing the annual rate down to 1.1 per

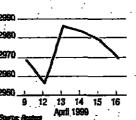
Retail price data on Tuesday is expected to show that underlying inflation has risen back above the government's 2.5 per cent target in March, thanks to Budget duty increases. Analysts are forecasting a 0.3 per cent monthly and 2.7 per cent annual rise.

Unemployment is expected

Benchmark yield curve



FTSE All-Share index



to have risen in March by 6,000, according to the consensus forecast compiled by Standard & Poor's MMS. Average earnings growth for February is forecast to have edged down from 4.3 to 4.1 per cent. Associated British Foods and Bank of Scotland are the main companies

reporting results this week.

closed slightly lower on Friday, when it emerged that

FRANKFURT

4.40

3.90 .

2.90

5120

By Uta Harnischteger

After moving largely sideways and ending last week only slightly higher at 5142.47, the Dax top 30-stock

Friday.

pharmaceutical makers.

Linde, MAN, Bayer and

BASF all closed up on

ichmark yield curve

Investors were surprised that the European Central Bank's April 8 interest rate cut did not boost the Dax further last week, while Wall Street set a negative tone and led the Dax to close

However, an increased interest in cyclical shares could signal renewed confidence in the global economy. As investors seem to think that the worst is over in the emerging markets of Asia and Latin America, they are returning to German machinery and

index may repeat its lacklustre performance this week, with few factors likely

to influence sentiment

down 47.25 on Friday.

Deutsche Telekom shares

By Michiyo Nakamoto

- 16/4/99

10 years 20 30

9 12 13 14 15 16

Deutsche Telekom and

a potential merger.

companies such as

Telecom Italia are discussing

Next week, second-tier

Heidelberger Zement and

annual press conferences on

Wednesday, while Siemens

will announce its half-year

earnings on the same day.

Jenoptik will hold their

Worth ago -

TOKYO

Tokyo share prices are expected to move within a fairly narrow range this week in a tug-of-war between strong demand from institutions and profit-taking.

The focus of attention will be on whether the Nikkei average breaches the 17,000 mark, which it briefly went through last week. Demand from institutional investors is expected to remain firm and that will help sentiment.

However, there are few other factors to influence the market. As a result, attention is likely to focus on events in the US, which has set the direction for Tokvo in recent weeks.

The yen's strength against the dollar will also be a factor as buying interest has focused on blue-chip

exporters, such as Sony. Retailers are expected to produce gloomy full-year figures, which could affect sentiment on the prospects for a recovery in consumer

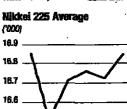
spending. The regional

Benchmark yield curve

any the lge lith

keđ hať om ind

ast ith ore ws ity



13 14 15 16

banking sector could also bring negative news.

12

Meanwhile, continuing speculation that the government will consider a supplementary budget could provide some direction if any political leaders signal how soon and how much any additional stimulus might be.

COMPANIES DIARY

UK retailing results will show tough trading

A series of results from Monday, may have been hit retailers is expected to show retailers is expected to show by the strength of sterling. how tough times have its British Sugar subsidiary become on the UK high is expected to have reduced street, although investors processing costs. may be able to take heart from the outlook contained in any trading updates. Debenhams, JJB Sports, Austin Reed and DFS should give a clear picture of consumer confidence. Among bigger companies. Smith-Kline Beecham and Bank of Scotland report.

TODAY

us dollárs

Remon Salsah, si Freddie Mackenist Assacs Coup of M America nier-Americas Dev Bank Rama, 99-65, Ch Atla11‡ Rama, 99-65, Ch Atla11‡ Rama, 99-65, Ch Atla12‡ Coca-Cole Company(V) Banchille of Assaultonial

Eustrypolphi; Messer Morte 59-1, Aldrif Messer Morte 59-1, Aldrif Latenan Bonders Milgs in Brunter LB Capital Miles; Conferences de Fauceoff Beyerische Hendelsbundpit Commanders Milds. Si Thomboo (I Bendersch

3)

2.0

...

. : = : _ ==

 Associated British Foods. to achieve a modest advance from £193m to £198m (\$319m) £487m to £510m. pre-tax when it reports interim figures. The range of estimates goes from £180m to £195m. The results, which

NEW INTERNATIONAL BOND ISSUES

500 Apr 2002 [c.s] 150 Apr 2001 [d1.4] 150 Apr 2002 [d2.4] 300 Feb 2003 4.005; 200 May 2006 [d.3] 110 Undated [1] 500 Apr 2016 4.725 [d.7]

TUESDAY

• First-quarter numbers from SmithKline Beecham come during a big week for the pharmaceuticals group. These results, which are expected by Williams de Broë to come in at £495m, up from £440m, are followed on Thursday by Food and Drug Administration advisory is expected by SG Securities drug Avandia. The market and industrial chemicals in the current retail environ-

WEDNESDAY

Bank | The Dec 2004 574th 99.5387 | 5.452 +2245-Fa004 APA Assembleriii Lynch | 1744 | 224 Apr 2029 | 11.3 | 100.00 | Box Shearen | 125 Mar 2001 11.505 99.81281 | 126 Mar 2001 11.505 99.8281 | 126 Mar 2001 11.505 99.8281 | 126 Mar 2001 11.505 99.8281 | 126 Mar 2001 11.505 | 126 Mar

have been moved from last

Bank of Scotland is collapse into loss of the compre-tax is expected.

EDITED BY MARTIN BRICE

expected to ease investor concerns as to the size of the provisions against bad loans it will make when it reports final figures. BT Alex Brown expects the bank to make provisions of £256m, up from £219m, reflecting a gradual £87m achieved last time.

rise in mortgage arrears. A • Final figures from JJB Sports are unlikely to proconsensus of forecasts from First Call, the estimates service, suggests that analysts expect a pre-tax figure of £902.7m, up from the £742m last time.

| STEFUNG | European Invitant Besides| 200 Dec 2009 5.507 104.30 | 180 Santya Invitant Besides| 200 Dec 2009 5.501 103.51 5.599 +805-5 Dec19 Saltyana Smills Benny Bill 200 Dec 2028 5.2049 99.932 5.24 +75874Dec29) JP Morgan Smills Benny Benderick Comptic 200 May 2029 5.575 99.9587 6.008 +222(Dec25) JP Morgan Sociatives Produced Comptic 250 May 2029 5.575 99.9587 6.008 +222(Dec25) JP Morgan Sociatives Produced Comptic 250 May 2029 5.575 99.9587 6.577 +100(574 5-69) Winting Office Read Benderick Indian Recipitity 155 Dec 2002 [PT] 99.958 6.008 +222(Dec25) From the Comption Co

200 New 2007 2.75(d) 102.20

THURSDAY

MEN ZEALAND DOLLARS

1904B

Tractabel innest insi

rong kong dollars

• First-quarter figures from Imperial Chemical Industries may be overshadowed by an analysis of the deal it has struck with Huntsman meeting in the US on SB's of the US to sell its materials range of forecasts goes from divisions. The need for dis- ment in the UK. The comunderlined by these figures. in January that talked of a with underlying numbers 12 per cent fall in like-foralmost halved. The damage is expected to be done by the A 30 per cent fall to £6m

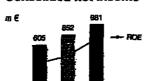
modities side, while the core businesses are likely to have achieved an advance of about 5 per cent. Overall, a pre-tax figure of about £38m is forecast, down from the

vide any surprises because the company warned in January that results would be at the lower end of expectations. That prompted the forecasts in the upper range - at about £48m - to cut towards the £40m area. Some £34.5m was achieved last

 Final figures from Austin Reed are likely to emphasise the difficulties suffered by some companies of operating posals is expected to be pany issued a trading update like sales in the second half.

The Caisse des Dépôts Group: EUR 981 million net profit 1998 - up 15%

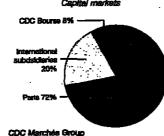
Solvency ratio: 18%



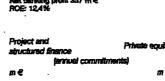
INVESMENT BANKING **ACTIVITIES**

tunds AUM

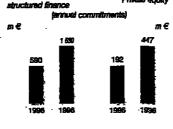




CDC Marchés Group Net beniding profit 357 m € ROE: 12.4%



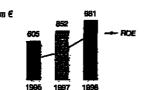


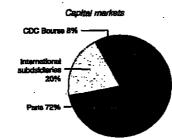


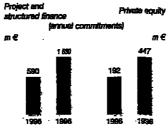
In 1998, the Caisse des Dépôts et Consignations (CDC) realized a net profit of EUR 981 million after corporate tax (EUR 500 million).

AAA-Aaa

CDC Group Consolided net income







This satisfactory result follows an outstanding performance of its portfolio of medium and long term investments and a significant increase in the profit contribution of the commercial subsidiaries of the Group. This contribution of EUR 400 million is mainly generated by:

- CDC's investment banking activities (asset management, capital markets, custody services, private equity and project and structured finance), whose profits rose by 31% to EUR 270 million,

- CNP, the Group's life insurance subsidiary number 1 life insurer in France. CNP's profit contribution increased by 30%.

The Group's capital base further strengthened and stands now after dividend (EUR 0.3 billion) at EUR 10.1 billion. As a result CDC's solvency position is exceptionally strong with a ratio of Tier 1 capital to riskweighted assets of 18%.

CDC 1009 Key Flaures

(consolidated)	Euro	∆ from 1997
Balance sheet total	146 bn	- 6.9%
Assets under management		
 Institutional clients and mutual funds 	170 bn	+15.5%
- Saving funds (public mandate)	180 bn	_+ 6.8%
Assets in custody	582 bn	+17%
Capital funds	10.1 bn	+15%
Net Income	981 m	+15%
ROE	10.2% (over	8.6 % in 1997)

The strategy of the Caisse des Dépôts Group aims at:

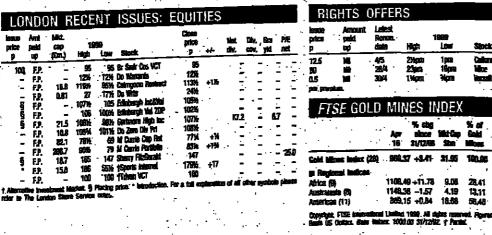
- strengthening the competitive businesses of its three profit centres:
- financial services and investment banking activities
- life insurance: CNP
- engineering, urban and local development support services: C3D
- developing its public missions: savings fund management, social housing financing, retirement program administration, investment in small and medium-
- reinforcing its strategic partnership with the Calsses d'Epargne, strengthening its corporate governance, internal controls and risk management.

"In 1999, we will be in a position to further develop our results and profitability", declared Daniel Labègue, Chief Executive Officer of CDC. "Calsse des Dépôts wishes to be efficient and profitable but must remain true to its founding principle from which we will not stray: secure financial management. We have an ambitious development plan. We wish to implement it with a transparent organisation and in a spirit of openness and pertnership in France and Internationally".



CAISSE DES DÉPÔTS ET CONSIGNATIONS

LONDON MARKET DATA



% ebg % of Grees Apr since telectop Gold div Total 52 week 16 21/1788 Ston Miles yid% return High Low 1108.49 ±11.78 9.08 28.41 3.78 1131.64 1488.04 765.63 1148.38 =1.57 4.19 13.11 2.73 1185.50 1600.53 815.93 1148.38 -1.57 4.19 13.11 2.73 1165.50 1600.53 815.93 889.15 +0.84 18.58 58.48 0.82 893.08 1317.41 547.69

price p

10 Ppr 13 Ppr 13 Ppr 14 Ppr 15 Ppr FTSE 100 FTSE 250 FTSE 250 ox IT FTSE 350 FTSE SUBJECTO OX FTSE SUBJECTO OX FTSE 45-STAIN

1840.06 1331.87 1326.65 13718.35 1377.51 1340.06 1152.50 1817.11 31.14 2277.34 3000.70 3371.52 2005.36 2396.34 3825.39 2396.370 3056.85 2344.47 1225.14 1253.59 1258.96 1306.15 1268.63 1306.15 1164.65 1327.66 674.06 4672.1 6632.7 4077.9 3367.2 3506.6 4053.7 3423.9 4032.7 48.4 178.95 111.05 114.12 174.16 114.46 1137.77 113.00 144.84 48.16 154.44 157.87 113.00 144.84 48.16 154.44 157.87 113.00 144.84 48.16 154.45 154.65 155.84 158.68 153.27 158.69 50.53 886.57 609.25 873.33 890.20 884.59 1046.27 839.33 2074.61 701.86

We want your business.

Tel: +44 171 873 3349 Fax: +44 171 873 3064

Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

For information on advertising in this section please call **Chris Ibbiston**

on 0171 873 3351

Financial Times

Market awaits data

An exciting week of news in labour market data for the the UK looms, at the end of UK will be released which the market may have Although the Bank has radi-

scaling down their expecta- rate and currency markets tions of rate cuts later this something to think about. year and pricing in rises Finally, the first estimate early in 2000.

committee meeting for April cut rates by 25 basis points the market that the economy led to many in the market will have a soft landing in the remainder of 1999. been a split vote. A substantial minority voting against mainly off relative growth

had cause to revise radically cally scaled down the its view of likely future amount of attention it pays movements in interest rates. to the labour market over Future rates as implied by the past six months, an the short sterling market unusually low or high outhave moved substantially in turn for average earnings recent weeks, with traders growth could give interest

of UK gross domestic prod-Three pieces of informa- uct for the first quarter of tion should help the market make up its mind whether the sell-off in short sterling around the middle of the strip will continue.

On Wednesday the minutes of the Bank of the England's monetary policy Although such data are backward-looking, a robust will be released. The lack of out-turn for GDP will supa statement when the Bank port current expectations in

the cut will give rise to the suspicion that the cycle of reductions has ended.

rates, such an outcome should support sterling and help it maintain its \$1.60-1.70 At the same time the range against the dollar.

With currencies trading

		Charles	Mann.	Bad/offer	Day's	2014	üne n	north	There	manifes	Que y	107	Bersk of
Apr 16		Closing mid-point	Ou gist	Spread	high	iga	Rate	P.PA	Rate	Ay.	Rene	%PA	Erg. Index
Europe .													
Austria*	(Sch)	20,7481	+0 0656		20 8217	20 6720	20 7024	28	20 6137	26	20 2788	23	
Belolum*	(EFri	60.8355	+0 1925	952 - 547	61 0420	90 6020	60 69 16	26	60 4316	26	59 1495	23	
Denmark	(DKI)	11,2097	+0 (1385)	DOS - 155	17,2396	11 1565	11 1997	21	71 1504	2;	10 9776	21	
Folger C	(FM)	8 9651	+0.0283	606 - 694	8 9970	8 ::320	B 9453	26	B 907	26	8 7623	23	87
France*	(IT r)	9,8907	+0 0313	859 - 954	93258	9 6543	9 8689	26	9 826	26	9.6669	23	
German*	(040)	29491	+0.0094	476 · 505	2,9597	29374	29436	26	293	20	2,5824	23	102
Grance	On	489.377	+1 9480	981 - 773	490.875	487.627	491,044	-41	194,325	-46	564 +46	-3.1	61.
reland*	(E)	1 1875	+0 0037	869 - 881	1.1917	1 1831	1 1848	2:	1 1798	2.6	1,1605	23	
cals*	Ü,	2919.55	+9.2300	815 - 096	2929 92	2908.85	2913 12	26	2900 64	26	2853.51	23	74.
mesponiz.		80,8255	+0.1925	962 - 547	81,8430	a) 6020	60.6916	26	60 4316	26	到 4495	23	101
Walter lands	- Ai	3.3228	+0.0105	212 - 244	3 3 3 4 6	3 3106	33154	27	3.3013	26	3 2476	23	101.0
Horway Horway	(MKI)	125105	+0.0249	021 - 188	12.5355	12,4504	12.5271	-16	125455	-11	12.5434	-0.3	94,6
numer Periosal	Est	302.291	+0.9560	146 - 437	303 370	301 175	307 626	26	300 334	26	295 453	23	91.
cominger Sozial	(P120	250,881	+0 7940	760 - 001	251 770	349.960	250.329	76	349.256	26	245,206	23	76.2
gaeden Spærr	(SKn	13 4189	+0.0585	075 - 302	13.4440	13.3457	13 3941	22	13 342	23	13 1307	21	81 7
instructural	(SFn	24166	+0.0030	152 - 180	2.4231	2 4079	2 4078	43	2 3908	43	23201	40	106.
K K	(E)	57100	TULKNOO		L-20.		L-019			• •			103.5
EX.	(Q)	1.5078	+0.0047	071 - 085	1 5132	1.5021	1 5045	26	1,4981	26	1,4737	23	
pro DAt	14	1.187090	+0300-1		1 312.	1-2021	13043	20	1.4901		1,7731		
mericas	_	1.101020					_	_					
voendra	(Peso)	1,6136	.n. no14	132 - 140	1.6144	1 6033							
rijelos Sazi	RSI	2.6917	40 0070	789 - D45	2,7049	2 6698	_	_					
anada Smada	(3)	2,4005	-0.0052	991 - 019	2.4020	2 3845	2.3994	0.5	2,3969	06	2.3874	0.5	79.1
Aexico	Otten Pasol	15.3688		569 - 807	15.3842	15.2620	15.5299	-17.3	16 01 16	-167	18 1357	-1B.0	
SA	(5)	1.6142	+0.0018	138 - 745	1 6146	1 6035	1.6137	0.4	16131	03	1 6134	01	108.0
	e East/Atrica							• •				•	
ustak	IAS)	2.4953	-0.0344	927 - 978	2,5058	2.4896	2.4942	0.5	2,4923	0.5	2 4852	0.4	83.0
taga Kana	FIES	12,5076		D40 - 111	12 51 16	12 4265	12 504	D.3	12 5079	00	12 6494	-11	
adia.	(Pag	68.9647	-0.0461	415 - 878	69,0090	68 5380	69.2756	-54	69 9982	-6.0	74 0911	-74	
odonesia	(Repistr)	13962 85	+55.8900	868 - 702	14050.00	13828.30	14252.9	-24 9	14848.57	-25 4	17020.92	-21.9	-
srael	(Sadu)	6.5016	-0.0050	934 - 097	6,5131	6 4895				-	-		-
Japan	m	190.645	-1,4060	525 · 765	191 730	188,690	189 83	51	188 195	51	181.23	4.9	1324
وزورطها	(245)	6.1340	+0.0069	340 - 340	6.1356	6 0938							-
iger Zealand	(AZS)	2,9570		541 · 599	2,9689	2 9493	2955	08	29517	07	2,9441	04	943
Allippines	(Pesc)	61.6625		051 · 199	61 9242	51 4029	61.9551	-57	62.5406	-57	65 1505	-57	-
وخلوبه لاست	(SPI)	6.0537		519 - 554	€ 0558	5.0138	6.0546	-0.2	5 0505	-04	6 1175	-1.1	-
godabous	SS	2.7519		504 - 534	27537	2.7158	2.7426	4 1	2 7271	36	26709	29	
iouth Atrica		9.8567		482 · 552	9 6821	9.7704	9 929	-88	10 0694	-86	10.6581	-8 î	-
outh Korea	(Wan)	1954.40	+0.3400	383 - 497	1965.57	1951.02							-
	(12)	53,0329		149 - 509	53,0512	52,6846	53.0241	0.2	53.0611	-0.2	53,3519	-06	-
holland	66	60 .4276	-0.1564	551 - 991	61.1770	59 8900	60.3841	09	60 4669	-03	61 1702	-1.2	-

DOLLAR SPOT FORWARD AGAINST 23 23 13 23 23 24 24 23 23 24 25 26 40 40 23 23 12.5004 36.8465 5.0042 5.4317 5.9317 1.7068 312.87 1.3001 1.7068 31.849 1.7740 182.13 197.668 8.1387 1.4813 1.6134 1.6948 Emmys Assistation of the control of 22 m/s
22 m/s
22 m/s
22 m/s
22 m/s
23 m/s
24 m/s
24 m/s
25 m/s
22 m/s
22 m/s
22 m/s
22 m/s
22 m/s
22 m/s
23 m/s
24 m/s
25 m/s
26 m/s
27 m/s
28 m/s
29 m/s
21 m/s
21 m/s
22 m/s
23 m/s
24 m/s
25 m/s
25 m/s
26 m/s
27 m/s
28 m/s
29 m/s
29 m/s
20 12,8283 37,8405 6,9424 6,1128 1,8226 3,643 1,8619 1,8619 1,8619 1,7619 1,6422 1,6437 1,6422 1,6437 12.776 \$2.4631 \$5217 \$5217 \$5018 1.8164 306.465 1.3657 1.3658 1.3658 1.3658 1.5 12.8500 37.6730 6.9424 5.5525 6.1250 1.8280 302.000 1.3500 1.3500 1.3500 2.0506 7.7460 2.5360 1.4505 1.5305 1.4905 1.5305 1.4905 1.5305 1.4905 1.5305 12,9423 57,9420 6,9524 5,5524 5,5524 1,5395 204,650 1,5395 1621,177 37,9420 2,0727 7,8025 196,500 8,3467 1,5645 1,6745 1,6745 0.9996 1.6800 1.4897 9.5320 -4.0903 996 - 995 +0.0025 500 - 750 -6.0049 956 - 876 -6.0305 160 - 250 -0.0231 446 - 470
-0.0070 462 - 447
-0.0070 462 - 447
-0.0782 200 - 205
+2500 000 - 005
-0.0565 277 - 316
-1.0250 660 - 150
-0.0565 501 - 506
+0.0713 225 - 100
-1.1550 660 - 700
-0.1450 000 - 700
-0.1450 000 - 700
-0.1450 000 - 700 1.5445 7.7471 42.7299 6595.00 4.0239 117.440 3.8690 1.8380 3.7500 1.6965 6.0675 1216.38 32.8480 37.2900 1,5576 7,7495 42,7700 8700,00 4,9409 119,150 38,2598 1,7450 6,1300 1220,50 32,8800 37,5500 116.57 1.83 36.3935 3.7529 1.5996 6.1531 1.2 -8.1 -0.6 3.7 -9.2 -0.2 1,8283 36,7705 3,7571 1,6906 6,2423 32,894 37,485

MONEY R	ALES							
Apr 16	Class.	One month	Three milis	Ser miths	Acst. One	Lomb. Inter.	Dis. rate	Repó rata
Euro-zone	22 2 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	2:	21/4	25%	2€		2.50	3.00
weekago	2€	2%	2%a	2£	21	-	2.50	3.00
أسجا سينبعث	3	ŭ	27.7 42.43.	2 <u>5</u> 25 25	13	-	1.00	-
weekago	74	74	70	2	1%	-	1.00	-
US	42	4%	4.	5	5%	-	4.50	-
weelagn	4	4%	4.	4준 년	52	-	4.50	-
Japan	ė	'n	1/2	4	k _a	-	0.50	-
weekago		4	V4	ž		_	0.50	_
I S LIBOR BBA	London							
Interbank Fixing	_	415	5	54	54	_	-	-
weekago	-	42 42	5	5.	5½ 52	-	-	-
US Dollar COs	_	4.75	4.76	4.80	4.92	_	-	-
weekago	_	4.75	4.77	4.82	494	-	-	-
Epro Liziked Ds	_	24	24	25	21 21 34 32 22 2710	-	-	-
Week2go	_	2.4	254	27	20	-	-	-
SDR Libeland Ds	-	37 25 24	34	27 25 25 26 26	34	-	-	-
weelego	-	25	25	22	34	-	-	-
BBA Euro Liber	-	24	24	35	22	-	-	-
weekego	-	23	29		22	-	-	-
Euro Euriber	-	2,615	2.626	2.644		-	-	-
weekago	-	2,660	2.660	2.676	2.719	-	-	-
EONIA	2.55	-	-	_	_	-	-	-
weekago	2.81	-	-	-	-	-	-	-
BURONIA	2.5530	-	-	-	_	-	-	-
weekago	2.8007	-	-	-	_	-	-	-

Prev. clase 1.6105 1.6100 1.6093 1.6092

Apr 16 Espot 1 anth 3 mth 1 yr

---C205e --1.6135 1.6130 1.6124 1.6127

Apr 16	Sho ten		otice _	One month	Three months	Six months	One Year
Euro Danish Krone Serifung Series Franc Capadian Dollar US Dollar Japanese Yea Kajan SSing	2% - 32 - 54 - 44 - 42 -	31 31 54 54 42 43 42 43 1	- 22 - 5% - 8 - 42 - 44	2% - 25 32 - 25 55 - 55 7 - 9 41 - 45 42 - 43 14 - 3	22 - 21 32 - 23 52 - 54 5 - 54 5 - 45 5 - 45 14 - 16	25 - 22 32 - 25 55 - 54 1 - 5 42 - 42 55 - 45	25 - 25 35 - 3 51 - 55 11 - 15 51 - 55 51 - 55 27 - 2
	-						
Short term raites a	re call for t	he US Dalla	rand Yen,	ORRES INC	tays' mplica.		
Short term rates a	re call for t	he US Dalla	rand Yen,	ORRES INC	tays' mplica.	Est voi	Open int
Short term rates a	re call for t	the US Date	r and Yen, IE) Sina po	others two c	tans' matica.		
Start term rates i all Thirties \$6067 Jun	ne call for t TH EUROD Open	the US Date OLLAR (CN Set price	r and Yen, IE) Sira po Change	others two controls of 100 High	Low 94.98	Est. vol	Open int
Short term rates in the state of the state o	ne call for t TH ECIRCO Open 35.01	OLLAR (CA Sel price 94.89	r and Yen, IE) S1rm po Change -0.03	others two o	Low 94.98	Est. vol 36.998	Open int 458,002
Short term rates in the state of the state o	ore call for 1 TM EDRODO Open 35.01 94.86 94.86	OLLAR (CN Set price 94.89 94.58	E3 \$1m pc Change -0.03 -0.10 -0.11	otens two o aints of 100 High 95.01 94.96 94.67	Low 94.98 94.85	Est. vol 36.998 126.921	Open int 456,002 502,111

OTHER CURRENCIES

$\overline{}$	Apr 16	Ε	\$
E S		98 - 57.2576 35.4071 16 - 382.079 236.34(
ncies table		10 - 4841.40 3000.00	
s page ka		7 - 0.4934 0.3053	
		16 - 5.4057	
		15 - 6.4713 4,0070 26 <i>-</i> 41,4145 25,5500	
	UAE 5.927	2 - 5.9307 3.8728	- 3.5732

BANK RETURN The Bank Return page 28 in took	n table can be found o ny's ecotion
	n table can be found o ny's edition

EXCHA	NGE	CROSS	RATI	ES									•			•		1712
Apr	16	8Fr	DKr	FFt	P.	Œ	_ <u>t</u> _	Я	#Kr	늄	Pts	SK:	SFr	£	C\$	<u> </u>	Y	<u> </u>
8elgium*	(BFr)	100	18.43	16.26	4 848	1.952	4830	5.463	20.57	497.0	412.5	22.06	3.973	1.644	3.946	2.854	313.4	2.479
Denmark	(DKr)	54.26	10	8.823	2.631	1.059	2504	2.954	11.16	269.7	223.8	11,97	2156	0.892	2141	1.440	170.1	1.345
France"	(FFri	61.50	11.33	10	2.982	7.201	2952	3.360	12.85	305.6	253 <i>.7</i>	13.57	2.443	1.011	2,427	1,632	. 192.6	1.525
Sermany*	DΜ	20.63	3.801	3 354	1	0.403	990.0	1.127	4,242	102.5	85.07	4.550	0.819	0.339.	0.814	0.547	64.65	Oatt
tretand"	(E)	51.22	9.440	8.329	2.483	1	2459	2.798	10.54	254.6	211.3	11.30	2.035	0.842	2.021	1.359	160.5	1.270
italy"	(L)	2 063	0 384	0.339	0.101	0.041	700	0.114	0.429	10.35	8.593	0.460	0.083	0.034	0.082	9.055	6,530	0.052
Netherlands*	(Fi)	18.31	3.374	2977	0.388	0.357	8.678		3.765	90.97	75.50	4.038	0.727	0.301	0.722	0.486	57.37	0.454
Norway	(NECr)	48.62	8.960	7.906	2357	0.943	2334	2656	10	241.6	200.5	10.73	1.932	0.799	1.919	1.290	152.4	1.205
Portugal*	(Es)	20.12	3.708	3.272	0.976	0.393	965-8	1.099	4.139	100	82.99	4.439	0.799	0.331	0.794	0.534	63.07	0.400
Spain"	(Pta)	24.24	4.468	3.942	1.175	0 473	1164	1.324	4.987	120.5	100	5.349	0.963	0.399	0.957	0.643	75.99	0.601
Sweden	(SKr)	45.33	8.354	7.371	2 198	3.885	2176	2,476	9.323	225.3	187.0	10	1.807	0,745	1.789	1.203	142.1	1.124
Switzerland	(SFr)	25.17	4.639	4 093	1.220	0.491	1203	1.375	5.177	125.1	103.8	5.553	1 .	0.414	0.993	0.668	78.89	0,624
LIK	Ð	60.83	11.21	9.891	2.949	1.188	2920	3.323	12.51	302.3	250.9	13.42	2.417	1	2.400	1.514	199.6	1.586
Canada	(CS)	25 34	4 670	4.120	1.225	8.495	1218	. 384	5.212	725.9	204.5	5.590	1,007	£417	1_	0.672	79.42	0.628
USA	(S)	37.68	6.944	6.127	1,827	0.736	1809	2.058	7.750	187.3	155.4	8.313	1.497	0.620	1.487	1	118.1	0.934
Japan	(Y)	31.91	5.880	5.188	1.547	0.623	1531	1.743	6.562	156.6	131.6	7.039	1,268	0.525	1,259	0.847	100	0.797
Euro	(Ē)	40.34	7.434	6.560	1.956	0.788	1936	2.204	8.297	200.5	166.4	8.900	1.603	0.663	1.592	1,071	126.4	1.
		Horwegen From			a 12 5€	ख्य निहरू इंट	751, BCCC	a Lika and Pes	eta per 100	. * Ball may	der.							
E D-MARK	FUTTURES	(CME) DN 12	5.000 per	DM					- = 2		DA SE SE	OPTIONS	231,250	icents ner	DOMING)		Ε,	•
	Open	iztesi.	Change	حو⊬	ı	C#		Open int.		:			-					
Jun	0.5494	0.5497	+0.0004	0.550	0 04	455	9,955	32,296	Strike				us —				<u> </u>	
Sep	0 5506	0.5529	-0.0044	0.553	1 0.5	37.5	39	1.233	Price		Apr	-	ay	Jun	Apr		ey .	Jun .
Dec	0.5550	0.5582	+0.0004	8.555	0.5	357	3	137	1.610		D.44		43	1.88	0.05		97	1.50
									1.620		0.03	0.		1.45	0.54		49	1.31
E SWASS FR	anc fut	vries (CME) 9	Fr 125.000	per SFr					1.630		-	Ü,		1.06	1.39		13	2.52
	0.5745	0.000	A 0072			-	16.000	~~~~	Previou	e opia, s apr	, Calls Sifts	ts O . Prev.	061,2 Obso	Int., Calls 1,	,022 1 u ts 7,4	8	_	
Jun See	0.6715 0.6766	0.6731	+0.0013			758 758	15,643 46	66,396					_			•		
Sep	0.0106	0.5799	+0.0013			¥ 56	40	320	黑河		ᇟᅊ머	ulekas o	PTIONS D	M62,500 (S per DMQ			

Latest	+0.0013 +0.0013 +0.0014 Yen 12.5m p	0,6732 0,6799 0,6965 per Yen 100 High	0.6564 0.6758 0.6850	15,643 46 10	66,395 320 14
0.5866 RRES (CME) Lakest	+0 0014 Yen 12.5m p	0.6965 er Yen 100	0.5850	10	
RES (CME) Labest	Yen 12.5m p	er Yen 100			14
Latest	<u>-</u>		l ner		
-	Change	Histo	l ner		
				Est.uni	Q051 4H
8.8554	+0.0071	0.855	0.8415	21.418	80,783
0.8661	+0.0073	0.8660	0.8649	185	1.535
0.8767	+0.0075	0,8768	0.8742	11	1,459
CME) 952,5	00 per £	_			
1,6136	+0.0050	1.6150	1.6024	6.908	63,779
1.6130	+0.0050	1,6160		47	1,224
1.6128	+0.0050	1,6110	_	7	30
	0,8767 (CME) 562,5 1,6136 1,6130	0.8767 +0.0075 (285) 562,500 per £ 1.6136 +0.0050 1.8130 +0.0050	0.8767 +0.0075 Q.8768 (286) 552,500 per £ 1.5136 +0.0050 1.6150 1.5130 +0.0050 1.5160	0.8767 +0.0075 0.8768 0.8742 (2ME) 552,500 per £ 1.5136 +0.0050 1.5150 1.6024 1.5130 +0.0050 1.5160 —	0.8767 +0.0075 0.8788 0.8742 11 (2MB) 552,500 per £ 1.5136 +0.0050 1.6150 1.6024 5.908 1.5130 +0.0050 1.6160 - 47

BANK OF ENGLAND TREASURY BILL TENDER

BASE LENDING RATES

@Robert Fleming & Co5.25 Habib Bank AG Zunich 5.25 Heritable & Gen Inv Blc5.50 C. Hoere & Co

Top accepted rate Are, rate of discount Average yield Other at med tender

Apr 16 Apr 9

Apr 16 Apr 9

2200m 2200m 21,539m 21,237m 2200m 2200m 298,773 298,780 42% 81%

5.25 5.25

LONDON MONEY RATES

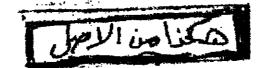
NEW PARTY		HONZ OF	IUNS DANS	2,500 (5)	DEF DING			
State		CALL	_	-	.—	PEN		- -
Price	Apr	Mag			Apr	Mar		Jan
0.550	0.01	0.4		72	0.11	0,8		0.80
0.555 0.555	0.01	0.27		52 53	0.70	0.9	1-	1.05
0.560 Service de la cons	-	0.18			-	-		1.40
Previous czy's voj.,	, Cass O Polis a	. 1767 (2	y sepen ML,	G 380 161 I	10 38			
BENCHM		OVE			ONDS	}	:	
Apr 16	Pleci. Dante	Consider	Price ·	Bid Yield .	Day chg yield	Wik ctrg years	Month chg yki-	City y
Acestralia	01/01 08/08	8.750 8.750		4.72 534	+0.03 +0.07	+0.03 +0.11	0.17 -0.05	a
Amiria	03/91 01/08	5.290 5.000	104.4100	2.82	-0.04 +0.01	+0.01	-0.28 -0.07	-1. -0.
Belghan	03/01	5.000	10319800	285	+0.01	+0.03	-0.23	-1.
nayaw.	03/09	3.750	96.8500	4,14	+0.01	+0.05	-0.23 -0.05	-1. -0
Canada	12/00	5.000		4,58	+0.09	+0.03	-0.40	
	80/30	6.000	107.1800	5.01	+0.05	+0.09	-0.20	<u>-ā</u>
Decousk	11/00	9.000	108.7600	3.14	-	+0.03	-0.25	-1.
	11/09	6.000	114,8600	4.22	+0.01	+0.05	-0.14	<u> </u>
Finised	06/00 04/09	4.000 5.000	181,4490 187,4790	2.72 4.09	+0.01	-0.03 +0.05	-0.28 -0.09	-1. -0.
France	(77/00)	4,000	101,5100	2.72	+0.02	+0.01	-027	-7.
	04/06 04/09	7.250 4.000	122.7 9 00 100.1100	3.52 3.98	 +0.01	+0.07 +0.04	-0.10	··-1.
	04/29	5.500	109,1500	3.99 4.91	+0.02	+0.04	-0.05 -0.03	-0. -0.
Circulary .	05/01	5.000	104.3800	281	-0.02	+0.01	-0.19	-1.
	01/08	6.000	113.7900	3.64	+0.01	+0.05	-0.12	-1.
	01/08 07/28	3.750 4.750	99.0800 97.9800	3:86 4.88	+0.03	+0.04 +0.00	-0.06 -0.04	-1. -8.
Extension	03/00	9,800	100.8800	8.92	+0.05	-0.18	-0.14	
	01/09	6.300	103.8750	5.77	-0.02	-0.16 -0.01	-0.11 -	· -1,
heland	10/01	6.500	108.5700	2.88	-0.02	-0.07	-0.28	-2/
	C8/C8	E.000	115,5500	3.97	+0.01	+0.03	-0.19	-11
Haly	07/01	4.500	103.3400	2.91	-	-	-0.20	-1,1
	07/03 05/09	4.500 4.500	104.8100 103.3400	3.27 4.09	. <u>-</u>	+0.83 +0.04	-0.18 -0.06	1/ -0/
	11/27	6.500	121.0400	5.09	+0,07	+0.05	-0,05·	-0.
Lispan	12/00	0.900	111.1320	0.15		-0.01	-0.06	-0.
	12/03 66/06	4.100	115.3960	0.74	+0.02	-0.04	-0.18	-0/
	08/18	1.800 2.300	102,7970 99,0420	1,47 2,38	+0.03	-0.01	-0.23 -0.24	-0.1 -0.1
Rethertands	01/01	9.000	110,3400	2.79	بسب	+0.01		-0.0
	07/09	3.750	97.7200	4.02	_	+0.01	-0.24 -0.05	-1.2 -0.2
liter Zephyad	02/01	8.000	105.5839	4.70	-0.03	-0.07	-D.16	-3:
	07/09	7.000	109.6406	5.74	+0.08	+0.00	+0.03	-14
Horeay	05/01 05/09	7.900 5.500	104.5600 106.1000	4.57 4.72	-0.04	+0.05	-0.24 -0.12	+0.2
Portugui	03/00	5.375	102.2900	2.80	-0.05	-0.02	-0.09	-14
	06/05	5.375	109,4200	4.12	+6,0t	+0.04	-0.04	-0.6
Spalo	01/01 07/09	5.000 0.000	103.8300 106.9500	2.75 4.14	+0.04	+0.01	-0.21 -0.26	-1.5 -0.8
Paredou	05/00	10.250	107.2273	3.04	+0.04	+0.12	-0.28	
	05/08	6.500	117.4110	4.15	+0.01	+0.04	-0.15	-0.9
witertend	06/00 01/08	4.500 4.250	103.7500	1.14	-0.01	-0.01	-0.28	-0.8
<u> </u>	. 17/07		115.9500	221	+0.04	+0.12	+0.03	-0.8
	12/03	7.000 6.500	104. 59 00 107.4700	4 94 4.89	+0.01	+0.15 +0.13	+0.13	-1.7
	12/09	5.750	110.3100	4,52	+0.02	+0.14	+0.11 +0.10	-12 -12
	12/28	6.000	123,9000	4.53	+0.02	+0.15	+0.10	-1.1
5	01/01	4.500	99.1583	5.00	+0.02	+0.08	-0.01	-0.5
	02/04	4.750	98.4375	5.12 .	+0.07	+0.19	+0.07	-0.52

ed pr

op-additor, Trans.	· · ·			
Secretary of the secret			00de 55	
			en de la constante de la const	
	:		e e e e e e e e e e e e e e e e e e e	
		··	: 	
Eur	ope	an		
::Com	mui	nity		
I New	spa	per.		
			en in english english english	
	 : :		in Character	
			100 person 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
		27 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		
Subscribe for a year an	d receive	4 weeks e	xtra free.	
More senior business people in E value the depth and breadth of its the FT's unrivalled trace	coverage of Eu	ropean news and	ore". They depend on	
Benefit from additional savings, sub Tel: +44 171 873 4200 Fax: +44	scribe now, and	d save on the nev	vstand price. ubs@FT.com	

FINANCIAL TIMES No FT, no comment.

STAN OF HERMAN	323				5.25	Yorkshire Bani		I —			OTA	<u> </u>	4.250 115.9500	22	1 +0.	D4 +4	0.12 +0.	.03	-0.5
tank of India	5.25	Hon	nkana i	£ Shang		1002146 PS1	k 5.25) OK		-	174	97	7.000 104.8800	49	4 +0	O1	0.15 +0		-17
enk of Scotland	5. 2 5			rk (UK)		• 14		ı			124	13	6.500 107.4700				0.13 +0.		-12
lardaya Bank	5.25					 Members of 		ł			120	9	5.750 110,3100				0.14 +O.		-12
rk Bik of Mild East	5.25			ya Bank	5.25	Investment		ı			127	28	6.000 123,9000	4.5			0.15 +0.		-1.1
Brown Shipley & Co Lj	H 425			eeph & Sc		Association					01/4	-	4.500 99.1583						_
Mibenk NA	5.25		ds Beni		5.25			~			020						0.08 -0.5		-0.5
			and Ber		5.25			1			11/6		4.750 98.4375 4.750 96.5000				2.19 +0.		-0.5
lydesdale Bank	5.25	Nati	Vestre	rster	5.25			į .			02/2		5.250 95.40k3				0.1B +0.		-04
he Co-operative Ba	nk5.50	e Re	sa Broth	1613	525			۱ —				_	3230 83A063	5.5	7 · +04	U5 +C	1.11 +0.0	26 ·	-0.3
outis & Co	5.25	Rova	al Bk of	Scotlang	1 5 28			Lord		ing * Norr	York et	ZSTOR.			Se		cacilie Data/		_
yprus Popular Bank	5.25			dows Ba				Yes	at Noë	و پوندس ا	إعليها	Pens	alised yield backs. Ye	منصان بالأ	for but	68ide 1	Application of	- et 11	26
uncan Lawne	5.25			Friedland				100	11,00	אממה קל ש	31.5	L						"	
			ga o i	1 100.000 10	M 323			i											
								j											
DV CILTO	DDIO	-0							_		_			_					•
UK GILTS	PHIL	E۵																	
		m s	Armet	letter ext	Lest (7			_		_								
Moles	Price £	#	2m	Que .	انعا	47 00	Notes Poes 9	***			إعطا				w	k % Au	rd Interest		e (
ts" (Lives up to Fire 1				_		-			ZUH		<u>*</u>	line		Notes.	Price 2	+ ₽			a j
10 ¹ 20¢ 1999	100 4300 18628	_,	1 769 K	V18 My19	-0-1 10	Treas 81 ₂ 00 2005	121,5000	-B:	10.373	Je7 13e7	\$0.11	AGAS	index-Listae						_
Foc 1999	100.3200	-	6 956 F	e10 Aeth	12 20	xc Corn 94ac 2006	# 131.600E	_9		My15 My15			61 MA	(b) 张 11	96.50cm		• • • • • • •		
10 ³ cpc 1999	103,0300	-7	1 798 N	107 Harr	1211 12	er Terant 73. no 2006.	110 290				-		-1			-3	2 lay22 Hr2		
		-	.,		1214 14					N#6 556	22.2	23(1)			03.9400	-3 21	50 Naza Saz	4 15.	9 1
							109.4300		2,050	ApS ()යේ	29.3	1334		(784 B) 3	06.0100	-3 27	00 Ng20 Ng	Ø 51.F	1 7
						Trees 71 ₂ pc 3006	117.6700	-91	1,700	27 De7	3 LT?	1149	47epc 04	35.6) 134.	1200	-4 1.3	00 An21 Or2	1 124	4 12
						Tream 11 Jupy 2002	9-7 123.2800	-4	3.190	Je22 Je22	18 1	1207	2pc V6	199.5) Z	8.6700	-1 25	11yt erat 00	3 11 1	1 13
						Trees \$1 ₂₀₀ 2007	125.4200	-1.0	7.997	515 M2	44.4	1000	21200 109	7LB 2	20.2100	-2 2R	25 Hy20 N+2) 11 A 44 41	
						Trees 75-pc 2017	118.0600	-101	· 1000	P2 P-2	16.1	1430	21 ₂ 00 11			-4 91	00 Fe23 Au2	3 11.11	
8 ¹ -9c 2000	102 6400	-2	189.3	28 128	25.1	- Trees 13 ¹ 20c 200		-1201					21 ₂ pc 13				AU THES AND	3 134	<u>د</u> ا
	103.4300		5.358	Se3 14/3	222 12	- 110m 17-20-200	- N 139 2300	-5	95	S#26 Hr28	223	-					00 Fe15 Auti		
	109.5400			a14 Jy14	11 1 12	~ 11000 AH- CUUD	139,3000	-1.2	5,821	Ap13 ()c13	31,3	1343			£.8900	-5 4,12	201-1924 S	J 18.1	12
	104,6800	-3	9,800	Je7 De7	3011 49	n 11888 90c 2009	127.7 0 00	-5.2	3,450	#### 3 ±25	22.3	1338	21 ₂ pc 20	63.0] 21	9,1400	-8 3,6	00 April Get	8 6.4	1 13
Flig Rato 2001			3,000 Br	ولوادلك	6.4	_ Tmes.53.nc 2000.	110 2000		E 807	44 B			25pc *24	97.7) 19	11.100G -	-1.0 4.4	50 Just 7 Jy17	/ 11.1	1 13
	106,7700	-3	4,406 A	25 F.25	15.2 12	10 Trees 67-pc 2010	114,6305	-19	4750		10.11	-	44 ₈ pc '301	35.f) 19	10.0870 -	-1.2 1,63	30 Jai6 Juz	2 18.1	1 11
	108.4500 110.3400					Corre Sinc Lo 2011	142,0900	_,,	E 079	-Jun -166	10.11	70.12					-		-
	104 9400	-1		HIÐ AUÍÐ	1.2	- Torre Dec 2010		-12	3Z/3	712-012	41	1245							_
	113.8400	-A1	2/20 1	Hy6 Hh6	28.19 3Q	Treas 90c 2012	142,3300	-1.3	5,300	黃緬	25.1	1701							
	108.2100		21 00	ciii Mar31 De7 Je7 ;	30.3	- Treat 51 ₂₁ 5c, 2006-	-12 <u>108.193</u> 0	-11	1.000	Marin Cours			(b) Algures in pa						
	1121400	-3	2 D	el4.614	3 13 37 11								Months prior to			HPI bi	e for Ind	adag,	(jo
9 kpc 2002	114,7400			27 AU27		74年2012-	·15 129.7500	-11	ann	126 M22	101	1222	rebesing of Rep						
Spc 2002	f13.2000	-5		y19 My19 1		-			•••	ويهو معارد	16.1	1332	3.345. RPI for Ju	1998	183.0	oney lo	or. Come	aon 1	100
94pc 2003	117.5800	-5		b/7 Mb/7		- Over Filtern Years								-,			mounty 18	MH; 11	
8pc 2003	111.9600	-5		170 De10					9 707				•						
10pc 2003	120,2100	-B	2506 T	THE SHE	22.2 126	7 7000 Bloo 2017		-121	3,707	Jer uer	30.11	4472	Other Fixed I						
133atc 2000-3 🧸	110.7200	-3	53 1	25.¥25	18.1	— a spa Ly., .	150,0300					1962	Colles LIVER (ŧ				
6 ¹ 20% 2003	107 4700	-6	7,987	Ja7 De7 :	10.11	Per 120:3-1	7—* 177,4600	· -1.0	57 .	Jo12 De12	3.12	-			1871	1% Am	d Internet	i ant	.6
[120c 3001-4	111,6700	-3		19 W 19			149.3800)	-1,810	6.500	Ja7 Da7	36 11	_		اجدادا	Price 2			-	
10pc 2004 🦓	128_1200	-6	23 N	18 My 18	9 11	- Trees Spc 2028	173,9600	-32 (S mm	De7 by	***		Art 101 00						
								ш.	4000	nen 481	30.11		Astan Dev 105upc 20		1377	6 10	0 lar24 3e24	397	•
						Barbateri							Billiano 11 ¹ 290; 2012.		1555。	_ 4	5 My15 Hv18	1210	183
o Filinas Years						Corrects 4pc	22 (7700	-04	904	La R.	 .		Leach 191 ₂₀ c 2006_		147			15.3	
	95.2200	-1	542 6	na kaz		4 Mar Loon 3/200	====	-24	376	Wali Life	a .1	1234			634				
9 ¹ 2pc 2004 12	2 00000	_; ·	3417 4	05 (I-95	16.1 127	Wall 3-200	74,500	_	,,,,,,,,	201 mail	**.**	1352	U2G 3nc 70 Ab	•			6 MajyOcis		
64pc 2004	110.1400	_7 7	5 500 P	25 M251	12.9 24 734 954	Com 31-got 61 At	00.3000	-23	115	Api Oci	29.3	1202	Marchagler (11-16-2				8 114.JuSuDa	1.2	
	4.6000			ر هجا هم ا 18 4 618	/.II 554	T	58.2500	-23			102	etima.			401 ₂ 12	18	6 Ap25 Oc25	20,3	37
10 ¹ 20c 2006&		-5	77.1	20 Se20	46 T	Commis 2120c		_			<i>a</i> 3	1321	Met. Wr. 3pc B	_	97 -		S Mari Seri		33
171-no 2020 E	131 3000	-5 :	2200 🗷	21 N-21 4	1447 511 144	Treas 2 apr			30		23	1238	Prette Angle State L 2	12 1.,	1924		004.004.0		
142H-0H-0						/ (ICSE, 2197C	57 7001	76	475				4-pc 1 2024	-				47.14	
12½pc 2003-5 np' stock. All UK Cabo a r besta. 💑 holicative p							× ×	-23	413		22.3	1315	44IC E 2024		1901L	-			



European series

2.84 10.67 8.44 2.42

3.69

21.37 2.52

6.36

5.83

0.60

0.53

0.00 3.04 8,72 6.39 3.71 3.28 5.18

8.10

7.48

4.42

6.24 0.15

1333.22

1353.51 1252.62

1149,85

1222.93 1079.78

876.57

1147.81 1185,87

930.52 914.58 1030.90 811.75 1080.02 1088.21 1313.10

1161.61

1065.52 1264.52 906.66 1060.90 1033.50

1140.50

1037_86

1257.45

925.76

1424.86

1115.77

1123.26

0.48 1425.26

8.95 1263.56

FTSE Actuaries Share Indices

1299.14 2977.34 1050.97 1297.37 1230.37 1293.44

1272.03 1275.53 1299.05

1229.25

1094.90 +4.40

+0.53

+4.18

+0.80

-1.93 +1.68 +3.01

+1.54 -1,89

-2.88

-1.46 -5.05 +0.26 -6.40 -2.24 -1.84

+0.44 -0.35 +0.32

-1.14

+0.22 -1.44

-3.05 -2.25 -0.09

-D.B4

-0.12 -1.59 -2.03 -0.97 +2.85 -0.55

+0.72

+0.94 -0.06

1329.84 -2.62

-1.16 -15.79

1391-28 +0.93

1015.70 810.74 1068.99 1077.32 1263.52

1350.76

614,00

1134,57 1042,10 1244,59 877,29 1048,57

1384.24

1122.80

1379.16

993,67 1095,41 1069,51

990.52

1113.70

EL FISE EUROPOP 108 BIDEX RUTURES (LFFE) (20 per fail index point Chance

-12 D

Oftware & Compouter Serv 704.85

Barrier Company 1911

HON-CYCLICAL SERVS

+48.11

+36.75 +44.76

+6.43

+2.73 -0.34 +44.45

+9.40

+27.04 -18.32 +18.66 +34.01

+12.80

+15.74 -26.09

-24.76 -13.35 -54.04 +2.07 -73.04 -24.68

-16,01

-35,81

-26.15 -0.75

-8.93

-1.23 -16.03 -22.57

+7.13

+10.35

-0.43

High

1.26

0.92

Low

2991 D

2.34

2.31

-0.33 -0.78 -0.45 +0.82 -0.03 +0.08

FTSE Eurotop 300 FTSE Eurotop 100

FISE EUROMEN POR

Europe Ex-Lix

OF & Gas

ked hat om



Athens rises to high on investor optimism

War in Kosovo has failed to dent hopes that Greece will qualify for membership of the euro later this year, writes Kerin Hope

The war in Kosovo has barely dented the optimism of Greek investors. After volatility at the start of Nato's bombardment of military targets in Yugoslavia, prices on the Athens stock have fallen . exchange are approaching

the highs of early spring. Bond prices also wavered but quickly recovered. Spreads on Greek 10-year bonds are around 190 basis points above their German equivalents, comfortably below the 200-point level seen as a benchmark for Greece's effort to achieve euro-zone convergence.

Last Thursday the Athens general index closed at 3,640.9, marking a 3 per cent gain on the week, before slipping 1.72 per cent on the week the next day. For the moment, domestic

investors who drive the stock market and international institutions that are Serbian investments are the biggest buyers of government bonds seem convinced Greece's bid to qualify this year for euro-membership will not be derailed by the Kosovo crisis.

EURO-ZONE BONDS

4.750 AA+ 5.000 AA+ 6.750 BBB

5.000

5.375 5.750 5.250 5.000

5.125 5.125 5.625

5.500 5.000

6,000

04/07 10.125 B+ 11/07 8.875 m/s 05/07 9.875 B 07/05 10.000 B+

10/03 3,750

blue-chip companies that have invested in Serbia as part of an overall expansion strategy in the Balkans and the former Soviet Union,

Worst affected is Ote, the partly-privatised telecommunications operator, which holds a minority stake in the Serbian state operator along-side Telecom Italia. Its share price has fallen more than 10 per cent amid reports of Serbia's telecoms network Mytileneos, a metals

ating the Trpca mining complex in Kosovo, also suffered. But other leading companies like Hellenic Bottling, which holds the Coca-Cola franchise in Serbia and Delta Dairy, an ice-cream producer with a plant in Belgrade, are less exposed because their comparatively small.

Greek companies are in the Balkans for the long-term. At the moment income derived from the region is low," said Stephen

2.61 3.08 2.90 4.30

4.03 4.38 3.70 +0.00 +0.01 +0.00

3.25

3.61 4.46 3.22

3.12 4.26 4.90 4.57

3.05 3.44 3.82 4.21 +0.02 +0.04 +0.05 +0.06

6.12 +0.00 7.90 -0.01 6.96 +0.00 8.32 -0.01

108.691 112.724

105,993

102,059

+0.00 +0.00 +0.00 -0.01

10.0-10.0-00.0+ 10.0+

+0.01 +0.00 +0.00 +0.00

-0.01 -0.01 +0.00 +0.00

-0.51

-0.13 -0.08 -0.19 -0.20

-0.10 -0.05 -0.17 -0.09

-0.20 -0.14 -0.12 -0.06

+0.23

+4.27

However, prices of Greek

trader which has been oper-Watson, head of equities

> tional in London. "But if the war drags on there'll be a knock-on effect for companies with investments in other parts of the region." Greek companies are the biggest investors in Albania and Macedonia, and bave a sizeable exposure in Bulgaria. The overall investment by Greek companies in the southern Balkans is esti-

Small investors have

mated at about \$1bn.

Oct

research at NBG Internathis year and are optimistic. They are investing heavily in construction stocks on expectations of companies winning contracts to upgrade road links with Greece's Balkan neighbours, as part of a Dr9,000bn (€27bn,\$29.7bn) package of EU aid approved at last month's Berlin summit.

Greek contractors have been exploring the Yugoslav formed joint ventures with

joined the market in droves

region. They hope to particlpate in rebuilding infrastruc-

"The index would have gained another 20 per cent if product, well within the 3 the crisis had been averted. But it's stayed buoyant ceiling. A sharp fall in inflabecause of interest from small investors. Newcomers see every dip as a buying opportunity," said Panagis Vourloumis, chief executive of Alpha Finance, the investment arm of Alpha Credit Bank, Greece's biggest private bank.

As the Nato bombardment intensifies, the question for countries is becoming a investors is whether positive economic developments will continue to outweigh worries about regional risk.

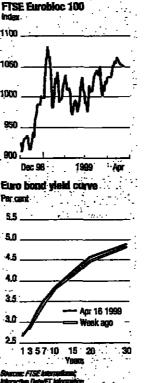
First-quarter economic figures have bolstered confidence, indicating that Greece is in line to achieve this year all the convergence targets for entry to the euro-20ne. The growth outlook is strong, with gross domestic product set to rise 3.7 per market and some have cent this year. Significantly, the EU has endorsed for the

Belgrade-based companies first time the finance minisfor projects elsewhere in the try's projections on inflation and the budget deficit.

The budget deficit is set to fall from 2.4 per cent to 1.9 per cent of gross domestic per cent of GDP convergence tion from 3.4 per cent to about 2.6 per cent is expected this month, as the effects of last March's drachma devaluation disappear from the consumer price index.

But reducing inflation to within 1.5 percentage points of the average in the threebest performing euro-zone struggle. The finance minis try is worried over rising oil prices, which could undermine Greece's chances of reaching the target of a 2 per cent annual inflation rate by

"Everything is a little worse," said Ilaria Formari, economist at J.P Morgan in Milan. But the markets have a pragmatic attitude. We don't see the war risk stopping Greece from reaching



¥ 15		Closing	Cheage	Biddet	Day's mid		One month		Three months		One year	
		mid-point	68 day	spread.	Nigh "	iow_	Rate	%PA	Rate	%PA	liste	%PA
zech Rep.	FORMS	37,9280	+0.2626	961 - 599	37.9700	37.7650	38.0730	-4.6	38.3456	-4.4	39,4313	-4.0
enquerk.	(DKI)	7.4344	+0.0021	306 - 381	7.4290	7,4300	7.4374	-0.5	7.4432	-0.5	7.4489	-0.2
Table 1	Đή	324,559	+0.2670		325.050	324,043	326,3829	-8.7	329,9770	-6.7	342,2957	-5.5
Ungary	(Forint)	253,174		955 - 39 4	254,080	251 <i>,5</i> 10	255,8937	-129	261.1809	-127	283,3435	-11.9
U(WZY	(NEC)	8.2970		916 - 024	£3120	8.2850	8.3264	-4.3	B.3745	-3.7	8.5114	-2.6
oland	(Z)oby)	4.2903	+0.0175	887 - 918	4.2930	4.2656	-	•	-	-		-
Cipania	(Leuj	15940.50	+10.1500	325 - 775	15996.00	15882.00	-	-		-		-
	(Rouble)	27.4061		462 - 88D	27,4706	27.2111		-		•	-	-
	(Korona)	44,8839		231 - 447	45,081D	42,3274	-	•	-	-	-	-
	(574)	£8995		921 - 069	8,9075	8.8770	8.9026	-B.4	8.9061	-0.3	L9099	-0.1
	(SFr)	1.6027		018 - 036	1.6043	1,5000	1,6004	1.7	1,5960	1.7	1.5744	1.8
K	2	0.6632	-0.0022	629 - 63 5	0.6658	0.6595	0.6647	-27	0.6675	-2.6	0.6786	-23
enics.												
gentina.	(Peec)	1.0702	-0.0025	889 - 704	1.0705	1.0628		•	-	•	-	-
rizi	(RS)	1.7852	-0.0010	767 - 936	1.7961	1.7649	-	•	-	-	-	-
anada.	(CS)	1.5020	-0.0006	911 - 929	1.5971	1.5848	1.5948	-21	1.6000	-20	1.6200	-1.8
edia.	(New Peso)	10,1927		850 - DO4	10.2059	10,1291	10.3521	-19. \$	10.6882	-19.4	123061	-20.7
SA	· (5)	1.0706	-0.0022	703 - 708	1.0709	1.0532	1.0726	-22	1.0768	-23	1.0947	-23
أخفاراه البد	East/Ablc	1										
ustala	(45)	1.6549	-0.0282	532 - 566	1.6642	1.6490	1,6576	-21	1.6637	<u>-21</u>	1.6554	-1.9
bag Kong	(193)	8.2951	-0.0161	929 - 973	B.2978	8.2630	8.3112	-23	8.3494	-26	8.5833	-3.5
	(Rei	45.7379	-0.1758	232 · 526	45,7938	45,4199	46,0454	-8.1	46,7260	-8.6	50,2750	-9.9
donesta.	(Rupint)	9260.27		458 - 596	9320.30	9203.10	9473.48	-27.5	9911.67	-28,1	11549.68	-24.7
raei	(Shirt)	4.3120	-0.0170	DSB - 173	4,3286	4,2794	-	-	-	•		-
	Ϋ́Ö́	126,437	-1.3380	360 - 515	127.400	125.500	125,1744	25	125,9250	26	122,9733	2.7
ledayste.	0.455	4,0681	-0.0084	681 - 681	4.0887	4.0405	-		-		-	
ow Zophani	923	1.9611	-0.0207	592 - 630	1,9710	1.9545	1.9841	-1.8	1.9704	-1.9	1.9977	-1.9
ellopines	Pasor	40.8951	-0.0250	249 - 652	41.0713	4D_454B	41,1797	-B.4	41,7477	-83	44,2084	-8.1
and Arabia	(SR)	4.0148	-0.0083	137 - 159	4.0159	3.9872	4,0243	-28	4.0458	-3.1	4.7510	-3.4
hympore	[55]	1.8251	+0.0009	241 - 260	1.8270	1.8114	1,6229	1,4	1.8204	1.0	1,8124	0.7
Outh Africa	À	6.5371	-0.0013	315 - 426	6.5613	6.4922	6.5995	-11.5	6.7216	-11.3	7.2322	-10.B
Duith Koree.	(Mos)	1302.81	-3.9100	245 - 316	1306.79	1301,79	-			-	-	-
	(12)	35,1719		604 - B33	35,1840	34,9400	35.2436	-24	35,4199	-28	36,2023	-29
hellend	B6	40.0781		292 - 229	40,2491	39,7735	40.1356	-18	40.3535	-25	41.5075	-3.6
Æ	Cirbani	3,9322		310 - 333	3.9852	19240	3.9401	-24	3,9568	-25	4.0325	-2.6

1153.00 1315.55 -5 12 25 26 47 181 - 15 182 e2 25 115 268 25 121 21 14 44 65 14 41 65 69 45 221 25 46 13 21 75 63 12 213 e2 11 -2 +25 +64 -RAMECS Allit American Allity (Inc.) 12.27 12.27 12.27 12.26 12.30 12.44 13.30 42.45 13.40 64.30 はなっている。 42 1994、 1985年,1984年,1984年,1987年 Olivety Orange Paradya Ta Paradya Ta Roman Selement S Yele Dannel Talahadea Talahadea Talahadea Talahadea Talahadea Talahadea Talahadea Carriero C Carly Hell / Antip Shander Mademat Fesses Anni int Realist Visto int Visto int Visto int 2.89 24.29 718 87 94.55 619 3.94 5.95 2.73 1.77 13.25 26.25 1.72.25 2.25 2.25 2.31 5.0 13.0 17.0 60.1 4.7 20.0 27.1 ********* MED 335 21 415 - 23 465 402 23 125 45 14 126 15 14 126 15 14 126 15 14 127 15 14 128 15 17 128 15 17 121 947 7,81 22:55 13:86 14:88 15:8 BAA B Arrays Luthern P& O Railings: Singlecond 12.91 20.27 11 82.95 12.67 8.38 84.80 16.60 1444444 11.6 11.1 15.1 17.2 18.3 19.4 17.2

Tragedy in the Balkans

A massive humanitarian crisis is unfolding in Europe. Hundreds of thousands of people are in urgent need of help - your help. Those fleeing Kosovo have nothing and local people trying to help in neighbouring regions are overwhelmed. They and those left behind are in desperate need.

Your gift will provide the food, clothing, shelter, water, and health care they need to survive the terrible weeks of uncertainty ahead.

We, the DEC aid agencies, are already doing everything in our power to help these people. But our emergency supplies are running out. We need funds. Now.

Please give what you can. Call the Kosovo Crisis credit card donation line, or send off the coupon.

Thank you.

90 22 22 33

DISASTERS EMERGENCY COMMITTEE

British Red Cross - Cafod - Care International UK - Children's Aid Direct -Christian Aid - Concern Worldwide - Help the Aged - Merlin - Oxfam -Save The Children - Tearfund - World Vision

Yes I want to help				
I want to give £15 □	£25 🗀	£50 □	£100° 🗆	Other £
*on a gift of £100 we can a third, at no extra cost to		come tax you h	ave already paid	lincreasing your donation by
1 enclose a cheque made Please debit my Access/	payable to the /iss/Switch/D	DEC Kosovo elta/CAF Cha	Crisis Appeal (urity Card/Maste	OR or Card (circle one).
Card No			Issue No	Expiry Date
Please tick here if you wo	uld like a rece	ipt 🗆	٠.	

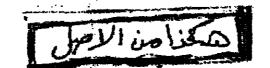
Initials Sumame Address Postcode

Complete coupon and return to: Kosovo Crisis Appeal, PO Box 999, London EC4A 9AA

DEC, 52 Gt Portland Street, London W1N 5AH

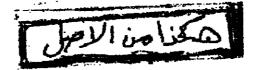
LONDON SHARE SERVICE

LONDON SHARE SERVICE CONSTRUCTION & DUE DATE MATERIALS CONTINUED ENCINEERING & MACHINERY - Continued HEALTH INVESTMENT COMPANIES - Continued RIVESTMENT COMPANIES - CONTINUED RIVES	
### Description of the control of th	•
AUTOMOBILES First Automobile we sudmot operations of the property of the prop	*
### Alley Habrial 1 1 2 2 1 1 2 2 2 2	
Service demanded? 1987 1987 1987 1987 1987 1987 1987 1987	¢ ø
Second	
Section Sect	4
12 13 13 14 15 15 17 17 18 18 18 18 18 18	ن ن خ
Bard Defision 1887 21 11 12 22 11 11 12 22 11 12	
Current Curr	
Section State 1975	
Part	
1	



FINANCIAL TIMES MONDAY APRIL 19 1999 LONDON SHARE SERVICE If only this page could be updated now. Our pages just have been. Interactive Investor is a free website voted to making the most up-to-date financial information available to you. visit could make all the difference to your portfolio. www.iii.co.uk

 FT Cityline Unit Trust Prices: dial 0906 843 0010 and key in a 5 digit code ficted below. Calls at 	are charged at 60p per minute at ad times. International ac	CLUSS analable in subscurring only Fig Rule below.	ali (he FT únhisse Help Cash ar (+44 171) 873 4378			
OFFSHORE NO	laik Hotom Salikog Gaylarg - Ylahi City- Caryon Prize - Prize - Green Lites	ind Mesty Sedimu Burring 1446 City Clarge Price Price Great Line	on Notes Select Bayes, Table Cay- TRELAN Camp Proc. Proc. Green Law. (REGULA)	FED\/**\	Salling Buylon Trick CSP Price 7/200 Book Line Price 7/200 Book Line	Pater Pater Street 12.
AND OVERSEAS MES Menidian Founds - Contal.	10. Feesty Class F 0 19 506 9.671 - 5214 13 Fees	rodican Server (Incline) (1 Server - 1 Serve	I - Contd.	Section Berline Year Co. Co.	Resources Stock Fund \$157 - 55743 Sept 50 iden Sain Fund Pic	
BERMUDA SECOND		AND THE RESERVE	516 64 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5		n Sacks	The same of the sa
(FSA RECOGNISED)		remainment of the second of th	14 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	angement til		an ner
IS goodpared Book A. \$1024 - 51450	GCCC 099010069 ACC F. 0 190914 10 121 - 2411 10031	Charles Control Contro		Gordon	Brazze Asset Management Uni	
Perspecting (Ed.) Perspective, (Section 18) Perspective (Ed.) Pe	Security Control of the Control of t	bonds for 1 2000 11 20		源語 - HSBC A	AND STATE OF THE PROPERTY OF T	Si Control 1929
13/12H BEL 12	Sarasin Funds Magant (Guernsey) 1.87 6 George BT June 1.86 52 George	ge s Docku PSC. Ducken 1 i ún 30,21 905 (100. GAM Fund 1 Statest Frants F Units	क्रिक्क्य । १८ । स्टब्स्ट क्रिक्ट क्रि	Plands Pic (z)	THE THE MISSION CONTRACTOR OF THE PROPERTY OF	
Programme Committee Committee of the Com		Rome inc. Spring free Committee Com	nd Pic Ad (Carly Deskury)		Pales	World Treat
Agrees Asses Reconstruction of Advances Decision of Advances Asses Reconstruction of Advances Decision of Advances	Schroder Investment Magant (Guernstry) Ltd	Service Control of the Control of th	AM Social	lansgement Company Limited Company Limited		ing Fund
Harried (market Macagament) — Nimmer Carlot (American Lat	### 1990 1990	Completing	The second secon	mment (funded) See	TANK THE TOURS TOURS	1000g \$10.03\$10.00
20 Road St. Pril Big 180 J. 200 February (1901 1970) Prices for Pril 12 807 479 650 650 - 27755	GUERNSEY (REGULATED)(**)	Analysis ratios: \$8.40 92 - 1.00 10 10 10 10 10 10 10 10 10 10 10 10 1	Althoy Ratio	ad Dublin Investment Fund Pic S2022 ——————————————————————————————————	SENSE TO SENSE THE PROPERTY OF	child before all one of the control
6 From St., Hamilton, Half I, Bernmach 164 11444 236 63770 Opportunity Found (x) Opportunity Found (x) BERNUDA BERNUDA Opportunity Found (x) September 17770 Opportunity Found (x)	Sading Buying Yield City- William Pring Pring Grown Line (15th Arm.) Pring Pring Grown Line (15th Arm.) App. 1077 Milliam City (Communicated Line) SUST Milliam City (Communicated Line)	Fig. 1 and Acc. Service Servic	Albert Haller	ad Dublin Investment Fd II Pic	Expense 1965 State	
(REGULATED)(**) Carlo Ecunios 133(3) 133(4)	ANZ Magant Co (Carensey) Ltd		148 A	ed Cuddlin Interstitutent Point IV Pic.	200 25 SEPE 20045	and heartest.
Author Prior Cons Line Control	Harton	of Cyprus Broup semailer Place PNC Debits 1 553 16/703060 6/42 See 16 professional Place Place Place position 1 553 16/703060 6/42 See 16 professional Place Place Place position 1 17436 6/5010 6/	### #################################	ABIC Umbreile Cash Pond Pic Section	Sales 196	
States Section 6 H 105 500 - Pacific & General Investments Inc. Berrouge indi Invest May 15 - 50749 Section 14 of 15 - 5179 1 1865 1 23 45831 Patistan Found	ADSOLUTE ANGERS MY REGIOT (GUETRESY) LET Baring	g International Found Migrs (tretand) Ltd (1977) e Custom the Decks Custom (1977) - 22 5400 (1977) Europe 5 5 515 8 (1978) - 24 Carter		n 보기 이 다고 하는	SECTION SECTION	ed Endowment Fend Fig. State S
SECTION OF	Apollo Investment Management Lid	9 (Mark) F - 1984 1 (03) 015 - 2013 1 (18) 1	Asia Small C	as Growth Fund (p) Barrent N State - S	Cores Venture Fund September 1888 - 1889 September 1889 - 1889 September 1889 - 1889 September 1889 Septe	
The second secon		COLUMN TOWN TO SERVE THE CONTROL OF THE COLUMN TOWN THE COLUMN TOWN THE COLUMN TWO THE COLUMN TW	Asset Korea Asset Korea Asset Korea Asset Crimen Asset Crimen	90 - 906 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936 - 936		Master Fund - Investor Chaps
### #### #### #### #### #### #### #### #### ##### ##### ######	BATT Investment Services Limited	ome for one of the late of the	্নিকাল বৈশ্বর বিভারত ও গোটি এই বিধানিক। সংক্রম Sea the ট এক এই উচ্চ এই বিভারত Atlantis Kore মুক্তি বুলা বিধ্	2021. 57573 _ 40354 Establish on Smaller Companies Fund breston _ 57275	Suignoses Flight (Ireland) Ltd Francisco	ta Fond Pic
STATES 1 STA	Bargion 407 7 \$42.23 - 47769 BGL Reads Fund Management Ltd Fection 1610, GB bit 82 59 89 10.01 -	4.3	BAS-EX Man	Figure Pic		
Putanan Offishore Funds [5] Remain of Funds [6] R	Brewto Dolphin Stobal Feads		This selected each	paradement (negam) (rg enacement (negam) (rg enacement (negam) (rg enacement (negam) (rg enacement (negam) (rg	Sales Fig. 1973 - 255 The Sales and Sales Fig. 1974 - 255 The Sales and Sales Fig. 1974 - 255 The Sales and Sales Fig. 1974 - 256 The Sales and Sales Fig. 1974 - 256 The Sales and Sales Fig. 1974 The Sales Inc.	Brothers Asset Management Case Board of 1039 STREET
Principle I and a second secon	For it is a result in the last		BZW Secured	Econity Franci II Pic INVESTO	RS Franci Services (Iroland) Ltd 및 기계 등록 Sepplan Res 전체 및 기계 Schrober	Investment Management (Instant) List Investment Management (Instant) List Jan Fact Pt. 5259 - 200 Strant Table Rapigable European International
	Destination Fund Managers (Georgesy) Ltd				General For Publish - 56155 Administra October For Publish - 56155 Administra October Francis	Audicable European/International
	Perhaps Ground No. 14-Pg. (12-44 12-53 - 58070) CIBC Found Mensagers (Guernsey) Ltd 12-57 Topic Union State 12-58 515 44-73 12-58 Constant State 12-58 515 44-73					
	Company Control Contro	**	Barciaya Giot Barciaya Giot Bai Finel Income	Acceptant Index Feed Comments Comments of		
System and List	The state of the s		The second secon		470	
bulgarda Pd 50.23 000 52534 Hexasissususe Capital Asset Management Ltd Hexasissususe Capital Asset Management Ltd Pacific Food 1 500 6 500 6 500 6 500 6 500 6 500 6 500 6 500 6 500 6 500 6 500 6 6 500 6 6 6 6	1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	Fast-track air travel to Scane	Baring Internal Control of Contro	ntional Fd Migra (related) Ltd		
	Clariden Investment Higt (Guernsey) Limited Exply Funts Region/Country	You've got it.	Baring Muha Baring Muha (1552) 4 Sept. of	(freland) Ltd. (\$\delta \delta	Commit Series Co	entreal Park
R.C.L. Investments Limited Agents Fact in Fel Let \$1066 - 55760 the Deas Work to	Control of the Contro	With pione direct flights more oncoming to quinker way to get to per part of the unit	in the second se	Asset Migd (Ireland) Ltd	Scottish I	Militian Rund & Life Assurance Society ons IX Stellars and Rundh Plu
Deter George Frank - 15 27 - 1245 Skerra Global Management PLC Skerra Glob	Sector/Hames Contentionally Fourty - 5882-17 - 53016 Contentional Fourty - 5882-17 - 53016 Contention Technology Est 51829-56 - 59819 Areas Production Sente.	For more information about \$4.10 feet in -44.4 (0) 181, 990, 7322, or -11 www.si	Blevers Frank	S Managers Ireland Lini Google	core F0 8 \$356 - A \$300 50 50 50 50 50 50 50 50 50 50 50 50 5	89185 1.02 10016 E.021 1.028 10016 0.8208 1.0211
PARTY OF THE BOOK OF THE PARTY OF A PARTY OF THE SAME BOOK BOOK BOOK BOOK BOOK BOOK BOOK BOO	entication from the control of the c	forward to seeing you on beard sign	STATE FOR INCIDENT AND	Roma Ac	\$6.60 - \$5045 Selfeta in	verstament Hingt (trainsed) Ltd
	participa Poor Section 56140 1 48651 and the participa Poor 56140 1 48651 and the par	It's pure Scandinavian	SAS CAPTURE LANGE CONTROL OF THE PROPERTY OF T	and Pic	57.65 - 59066 Short-Fin	
	23-min Europe as Bland B	it s pare scanomaviair	Calabis Fund	WF		310
Solution (Lincolnic) Solution - Sphere Left Solution (Lincolnic) Solution Solution (Lincolnic) Solution (Linc	House Funda Con Street III Sept 1	tell Rotes Salling Rosesu, Tieti Chr Chrys Price Price Graff Line	but Notes Selling Burning View City Space Server 300 Crope Price Price Gross Libra (1997) 1997	- ROSE - SOS Korom P	ST 11 - 40106 Diff Class related States Fund State - 58604 Select Class State - 58604 Select Class	
CAYMAN ISLANDS Strong Sussisted investment Management LP Strong Personal Leafer 5130,6886 - 53794 (REGULATED)(**) Solsso Franco Corporation	And the state of t	\$18 \$18 96 \$15 \$34Am?			resultant Frank Ltd. open Sout \$165.284 - \$267 Singer & 1	
Selling Buyloy Yold City TIR Currency Menagement List	Henrys Bal Pulo (CM) ST(161 11 2000) in Collins Stevart Asset Hanagement Ltd 10 American Collins Stevart Asset Hanagement Ltd 10 Americ				70 500 - 71 500 500 500 500 500 500 500 500 500 50	blect Fund Pic sol Epity 83.5 6.71 - 53415 14, morade Albertation law Gretand Ltd
Adelphi Enrape Fund Talpel Fund Southern States Sta	CONCERN Treat	The second secon	Stiment Fund Pic & Cartes Sany Citizens investigation (Citizens investigation)	SE - SS; Sales of St. Sales of	2 Street Hou 2 1 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
APPLIES ESTRETSPROY MARKINGS PROVID THAT PARK PRINCE PROVIDED FOR THE LAS OF THE PARK PRINCE	Empires Growth Apr 12, 59,25 B.00 September Controlled (Chammer I Selected) Limited September Controlled Chammer I Selected September Controlled Chammer Controlled September Con	마 (20ma 기능() 147.78 19] 스마터 122 42.65 이 12 1 - 125 27.12 등 19] - 125 125 125 125 125 125 125 125 125 125	In the Port Carmery Grid State Co		Gent No. 1 1054 1054 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Signal State 19.
Alacista Copital Management List Trian Capital Management Addition of the Copital Management Addition Complete Management Capital Copital Copital Copital Copital Capital Copital Copital Copital Capital Copital Copi		######################################	Seinct Runds Pic URLy Of London Spany # 5 Strip URLy Of London Spany # 5 Strip URLy Of Landon Spany # 5 Strip URLy Of Landon Spany # 5 Strip URLy Of Landon	Investment Mgant Co., Ltd. Strategic tol.	UT	Reserved
Stop Decrete Keing in State	Dentrust Management (Guernsey) Ltd (1992) (1		100 (100) 100) 100 (STAL SECTION - START GAS OFFICIALS FROM Mary Areas Line Lawre Lawre Line Lawre Lawre Line Lawre Line Lawre Line Lawre La	Single Fund Ltd System Fund	### \$1051.07 - 53592 ### #################################
Attas Real Estate Hodge Food Limited 155 Born 511 No 1978 47228 B 889 Apr 31 S 197 15 - 51319 B 889 Apr 31 S 197 15 - 51319 B 889 Apr 31 S 197 15 - 51319 B 889 Apr 31 S 197 15 - 51319 B 889 Apr 31 S 197 15 S 19	Devensy Day Butters for Management Ltd Paralle Sopra Dobr Gate Com \$10.491 - 127 in 20 behalf Asset Mgart Ltd/Delphi Global al Jacopa School Develop & 20 company of 20 co	And the state of t	path feat No.	Loomle Sa	ryles luternational Feads Pic Especies Bar	
	President ACM Global Investors (Guarasay) Ltd. (A Control of ACM	materials 4: 1 100 s.c 400 p.c. committee 10 s.c. committee 10	A CONTROL OF THE CONT	203	Asset Management Grebout 1 to the Table Ru	
See 1818 - 1811 - 18367 F	ionemign Structure: 255,190 - 50076 Georges UK Pill Assert Management (Guernsey) Ltd Guernsey	1000 RE203gers Linespel 1000 R	Strick SA TRUE - SATE CO American Burst and Facil Pic	STA CE S21 - Book Spirit Briscoe Marriet Si	STARTS - 4775 NOV.	
Friedrich Germann (2) 568) - 1845 Serte Geste Leite (1) 41 - 51716 of Friedrich State (1) 41 - 51716 of Frie	Red Microsofth Gray Resets 87.40 2.51 - 52617 51.27 pt 2 1 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Calendaria Sirie (77 cons Later bereita Calendaria (77 cons Later bereita Calendaria (77 cons Later bereita	Total State Common technique Common tech	50 Er - 5500 Medicines	na canaramanaga Puntus Lisa (1925) Delinaka Fends (1925)	
Sarring Butterial (mission) Limited Not Feb.25	V Gueste Gaute C Nor. 11 S25558 Si gente pi Foord & Meintjes Good & Meintjes no Tat. 512.430 - 56547 Scotl & S STS iswestment Management Ltd.	12 (15 (15 (15 (15 (15 (15 (15 (15 (15 (15	Club 2006 5.33 Club 2006 1.00			Street PE STEP 9
Resultor (Capital Management (FSA RECOGNISED) Resultor (Revisite Folia) R	Inter Energing Ford List. \$13,0006 0.00 47296 Single For Biologi Portfolio Misnagement (Generacey) Ltd. Poiss of A Inter Forge Econop. In: 31 512,04 12,06 47306 0044 0047	nd for Sail 1926 471 1956 Lehman Bro	thers/G.G Partners Asset Mingart Earl Find lessants • FS. Debic 1	Roy Area of Handard Area of Ha	Marburg P.	occur Fonds Pic
Compared Com	lauterille Fund Managers (Guernsny) Ltd (1990) (199		Harter 5 1960 22 mgc Bagte Star Burgo dell Investment Funds Ltd Ind 1981 1982 1983 1983 1983 1983 1983 1983 1983 1983	pean Life Assurance Co Ltd 💹 🚟 🖂		
Brunswick Capital Management (Cayman) List Cargo Management 1 1/1/2 1/	or Librar Schill Funds see Brown Dophin China (2005) and School Funds see Brown Dophin China (2005) and School Funds (2005) and School Funds (2005) and School Funds (2005) and School Funds (2005)	하 Pro Ser IE - SP(18) 0.5 0.22 30789 AppunDCSR Enter IP Po Ser IE - AppenDSR Enter 전: 10 Ser IE - S2141 1.40 45042 AppunDSR Enter		2017 - 100 kmm	10000 A 5 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Businan Umateriar T. S220 2.2 - 2207 McGround T. S230 14 13 555 14 Bertarfield France Memogers (Cayatard) Life San Austrian T. S230 14 15 555 14 S455	Anches Fores Fo 71.15 - Washington Fores F	TOTAL STATE OF THE PROPERTY OF			<u> </u>	State Page 1988 1988 1988 1988 1988 1988 1988 198
terminated Copy of 1 Sec. 1 Sec. 1 Sec. 2 Se	om - Innest (151) (cin. 5705 Str. 0.00 526) 4 505 M - 5 om - Innest Str. 1 (cin. 5705 Str. 0.00 - 526) 4 505 M - 5 Innest Str. 1 (cin. 5705 Str. 1 (cin. 5		THE STATE OF	European Fund Pic Speed Root Root Root Root Root Root Root Roo	Tudi Korea,	
Columna Asset Management Limited		The state of the s	arms (20) 55 (95 m) - (155 m) better forces for 1 - 1 152 - (157 m) respectively forces for 1 5 - 1 2 2 4 0.00 47719 Ensempting World (157 m) First State (157 m) Fi	Asset Management Rental Lyn	cal mercury metal Departmy Fels Pic Lastrage : 150 36 542 - ISLE OF	
Control & Do Ag 50016 =	Sale (Guernsoy) Ltd (1987) 13		2050 - 5120 - 4576 F.LT. Investment of 150 F.LT. Inves		in Sain - 100 48 250 - 1 notes Cash & Honey Market Pic	OGNISED)
1		Mansa, PSC, Dubán 1 00 JSS1 6701444 MC kata Janai (1 8171 J46 J000 MS kat Band A:	DOLES - APPEA - POSITO HERENTE	S: State : 5200 Morgan Gr	P1.00 B.S4 Abure	picaster inti Fri Magra Ltd. Fri, Douglas, tell magrine proposaciones Fri C 1985 1 1991 - 9891 Fri and Rever (Frontis
The bound of List May 1 51045.00 - 52700	laragon, Assat Marragepant Ltd Decide BC rago Car Am Fe Us Feb 25 S129.9116 — 49220 Feb 17 Grow out Found Massagers/Seriect Global Strategies (FC Decide Of The Part of The Pa	Citi malls Found Pre- min September 15 88 94 4 4519 MS September 16 16 16 16 16 16 16 16 16 16 16 16 16		onal Caste Pund PLC 6 00000000000000000000000000000000000	20 - 43-81 AGed 51	Bot Doroto PM Annual Printer of 1 to 1
Dubin & Swiecz	THESE French Managers (Guerrappy) Limited (Tripleson Comment French Str. 14, 53C) 54, 248, 51, 19, 40, 51749	(R) 2 (20)			mieli Flord Income Francis Pic	
Politica Control (1971) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	For & Marcantile International Limited OF State For & Marcantin Carrenty Fund Limited OF State OF Stat	Gills Tagent 1 Control	arts F 6 S0 9988ad - Intel Sales Color Fd cost F 6 S5 0098 - Color Fd fares - C1 1976 - Fareign & Color Fareign & Color	EN STON (185 - American Sing	solicil Protocods Pic All English A. Security A. Secur	State Prices of States Proper Of Ets 68280) Hobel Francts Leg To Special Discount Idea The Park R.
Benchamican Brows Pd 512.1400 200 - Variation Fig. 522.1400 100 100 100 100 100 100 100 100 100	offencial of Asset Magnet (1) Ltd	2 31.50 - 37.1 Mentary John 5 31.50 - 37.1 Mentary John 5 31.50 Mentary John 6 31.50 Mentary	Stante (Duthler) Ltd Tournest St. Duthler 2 3681 407 2000 Foreign & Colon Tournest St. Duthler 2 1681 407 2000 F & C Polyspin by	al Esserging Markets Ltd 9962 forth America	Park of irei	date Picco of Sares Proces (16th 68200) (Mobal Parests 15) -35 Peet Ind, Douglas John 1852 682007 -35 Peet Ind, Douglas Joh
Point State Coping Management Corporation Compared to the Coping Management		Applicator Front - Clothal Equality Front	magement Limited Framilianton Irea	Ch Fand Kicholas-A — 56.19 — 56964 Wicholas-Agin Shreet Mgart (Irakand) Ltd M Asia Saya — 521.2508 — 5209 M A Disk Grid		1 (201) 2.002 1.0132 0.00 2204-7 5
Cash Stude R 1997 Acr. 5: 148 1410 0.00 47725 Prof. Sect. 1 1997 From Sect. 1 1997 From Charlespers (CL) Ltd. Across Agreements 3 Print Part Charlespers (CL) Ltd. 1 172 172 172 173 173 173 173 173 173 173 173 173 173	State Co. F. Britainary	to Limit Transi Management (Inclased) Let Georges Custy, C	urdic Fol 573 8586 - Francis Russelli In Brown Functis Pic 1771 920 5016 15 Brown A	restments (trekent) (b)	CAR Francis	
Franchington Group Pic Sci. 30 - St. 46 Sci. 30 St. 46 Sci. 30 St. 46 Sci. 30 St. 46 Sci. 30 Sci. 30	p Access interruptional Particle Prince Addition Prince Federated Addition See 14 June 52	d international Funds Pic (n)	00 1:00 4.76 577% (\$ \$100 \$) 500 \$100 \$100 \$100 \$100 \$100 \$100 \$100	Vigority 2000 The Morther	Micros Acabagas Dandeyang Warters, Fo Irlish, Personan IT Trust Global Figures Piece 64s Abort St. De	unt Find Managers (Init) Ltd
that Action Gain for 14. S1164 44 — 59219 GA — Roth Misneyment inched Re Gook first MV No 30. L106440 — 59384 Gain Courtedby Francis Gain Courteby Francis Gain Courteby Francis	And the second s	Section Sect	tal init Food Managers Ltd	The same of the sa	Fixed Managers (Iroland) Limited Approxim feet	
		Service St. Primar logs 100 miles 100				Banagers Iolif Lie Couple vis. 2002 120 120 120 120 120 120 120 120 12
Course Research No. 37 S178290 - 57706 (Santana Serio) F - 1 57706 (Santana Serio) F -	resp Franc Clark William Clark Wil	International Ireland Ltd	# 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10	Aggresse (18	Sec. 1991 - Section (Section Section S	off Felloward Research Control of Felloward Fe
M & C (Basmary) Ltd		Trenger Carlo State State State			Po Ban M. 19-	Creater fet, Douglas (1424 (2288)
BJ Schroder Bank & Trest Company	nyal Bank of Canada Strategic Batchet Fund (S Der Eule 1 Des 1971 in 1975 5 5228 1 Des 1971 in 1975 5 5228 1 Des 1971 5 5228	ing Sign 1 Sign Research Car Sign Research Car Sign Sign Sign Sign Sign Sign Sign Sign	88 C 1004			BEST CHEST LIGHT STORY OF A STORY
ks/Pac Asia Pacific Funds Limited	ium High lectring	Street, Dealer 2 000531 6702111 Printing Value H	e Management (ireland) Ltd (n) R (200) Society Colored (ireland) Ltd (n) R (200) Society Colored (ireland) R	S CATALOGY IN CATA	State Funds Pie Saure High loss	
The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springer (14) 250. The Intermedicular Investor Plan 2(2, 2) Paler Por Springe	Property Communication Communi	Global Investment Funds Pic Engles Growth 16 South Fudench St. Dates 2 0005/1 605 6150 18 Growth		IS Doğur Lingdo	AZ - 52035	School Feedbard Comps 546 School Feedbard Comps 546 So Pool Rd, Opping Aut (19834 62007, 198 1 1890 1 1890 1 1890
Nagara Casara R. P. Alika J. 20 1年 20 2	elses Franc Managers (Generalay) Ltd (State France) mary County 2000 Ltd (State France) mary County 2000 Ltd (State France)	THE PROPERTY OF THE PROPERTY O	42 177 864 177 805 189 LOTS ARDEST 189 LOTS AR	International (Dublin) List	ISLE OF REGULAT	MAN ED)(***)
Normal and Introduction of State of Sta	MANT CONTENENTS IN PROPERTY (SECTIONS) LICE INTERNATIONAL	Vitarija Fund Pilo Curporata lazona Curporata lazona Bland Sto Jaju spar Jaj Pan Storija Studiv Storija	46 184.00 574 520 1800 1800 1800 1800 1800 1800 1800 18	Total Communication of the Com	200 - 5000	Soling Styring Wald City-
Wer for 12 ST2-96 ST2-97 ST2-9	If Asset Management (Sciensey) Ltd BT Global 149 171 710	4567 Labelon (RSC) 2842 7200 Hong Kang American Francis 	45. 2019 0.00 2503 463 2015 2017 2019 2019 2019 2019 2019 2019 2019 2019	SST 72-04 - SST 72-04 Pales Webbe	26 - 57 A A15 9 00 0014 LAT THEOREM	unal Asset Management Bolif Ltd
Korea interesticasi idensiment Fund Ltd (VIII) PACE Consumer Fund Consumer Add Print II C	S. Gintral Impostore (Quarascar) Indian	XXXII 042340 GENTARY	一一一 " 你说我 1990 - 医多种性神经皮肤	a citto : 120 mario 6 - 120 ma	20 ·	STATE DE 120 - 47332 TA
MACRAL FUND STREAM - 997-06 1	(Germany) United		15 17 3 21 67 18 18 18 18 18 18 18 18 18 18 18 18 18	Paneto Parta	Mil Indonesia tra Gudorella Fand Pie	
Letterson Brow/LLG Partners Asset Magnet Letterson Brow/LLG Partners Asset Magnet Royal Bit of Canada OF Fd Mars LM (F)	RELAND Sa recognised)		43) elijai karana anu renta Managa - 45 No.4 Ola Sara Gala Renciale el P - 45 (1) Sara Ola Sara (1) Sara (1) Sara - 45 (1) Sara (1) Sara (1) Sarana (1)	11.10 200 55360 Parities Asset 0 512.72 0 00 000 000 000 000 000 0000 0000	Management (Irotand) Ltd	
For Lincon Alternative can instead Acq Pri Sir 748 St Perior Part, Substracy 01-497 723027 States Formats MFS Microsoft Formats Formats Formats Formats Formats	SAR PACE (CHARLES CLU) Self Riches Staffing Beginner Wards Charles Staffing Beginner Wards Charles Staffing Staffing Charles Staffing March Parties Charles Staffing Staffing Charles Staffing C	Series Life Inv	ISSUMENT PROMETERS (N) CARP TOTAL SPECIAL SPEC	University Pure Pic	Solution Control Contr	
	6 Feath Remandement Ltd 6 Style 1992 6 Style	Tree 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Gartnero Kerta F	and Pic		
Notes International Investment Fund Ltd (VBI) Notes Investment Fund Ltd (VBI)	State Face III I State Set of S	Con a control of the	### 19 CT SE 4575 E Impost interval ### 19 CT SE 4576 E Impost	Mineraporonest List Mineraporonest List Particle Particle Annual Management Control of Control Particle Particle Annual Management Control Particle Particle Annual Management Control Annual Management C	to district a round Pic The second first and Ltd The second first an	The state of the s
		Care C. St. 201 Sept. Throny (making and a file) Care C. St. 201 Care C. St. 2	List Senet, Dublin 2 00 3531 7905973 Senet, Dublin 2 00 3531 7905973 Senet Conduction Co	Trics Street Pale Street Pale Street		
		6				



FINANCIAL TIMES MONDAY APRIL 19 1999

FT MANAGED FUNDS SERVICE Offshore Funds and Insurances €10.50 1.09 되게 2F33 12 1778 F_ 5 (E)2402 12.8539 LUXEMBOURG வ்கர் LUXEMBOURG Marcany Woods Street Female

FT Citylane Unal Trust Process deal 0906 843 0019 and	c) key in a 5 dight code listed below. Calls are Selling Boylay Tidal Chy- Press Price Gross Line	e charged at 60p per comule at all times intermation Sulling Booking Yold Cop- Plate Price Copies Use	ngd access available by subscription coll; for th Seveny Brewny Year Co- Proce Proce Group Lev	ope genals of the ell Graftine help Selse (6) Selboy Boyall test Proc. Proc. Grac.		Servery Trans: Chip- Proce Brees (Jum	Selling Styling Total Price Price Store	City Series Buying that Chair I
(3-5) Alten Street, Douglas, half (3-5) Alten Street, Douglas, half (3-6) Alten Street, Douglas, half (3-6) Alten Street, half hal	Mutual International (Guernsey) Ltd 1.21. 32. Pater Part Courney	Aberdoon Asset Management Asia Limited	Cuiross Global Management United to the configuration of the configurati	Total Plan State	Highland Fund Advisors L	2 - 5275 2 - 5275 2 - 5275 2 - 5278	Merrill Lynch Asset Management - Container (see Lynch Berling)	Schroder investment More (Hong Kong) Ltd
Ut make factory 17.5% And 6 An	Control Mer. Transfer and Trans	Ability Fund Unified Seed Seed Seed Seed Seed Seed Seed S	tentral and Capital Management (H.K.) Ltd classes being like to the common tentral and tentral a		Imile Investment A6 The India Magnum Fund Life The India Magnum Fund Life The India Special Structions India Value Investments Lim The India Special Structions India Value Investments Lim The India Special Structions India	29 - 55456 20 - 44558 Franci List 33272 And (IRVIL) 4 - 13422	Accordance Association of Control	Scorder, Storess & Clark No.
Series Assertion County Series Se	The second secon	Allered Directors Section Sectio	lette Fund with Govern sign of the Company sign o	Garanto Fund of Funds Ltd	industre Emerging Markets	Asset Meant SA	font Blanc Mecagement koveriments Ltd. 5953-2564 Applymenty Energ Communications Fd Lt	Sette And July Sett 75 Sette And July Sett 75 Sette And Settern Found Ltd Sette And Settern Found Ltd Sette And Settern Found Ltd Settern
* Till before to the read 1121 1259 155042 156044 15604 15	and control of the co		resident RCM Global breastors (III) Ltd StAR (Front Star Star Star Star Star Star Star Sta	Gems Management Ltd	Insinger Asset Management		Section Sectin Section Section Section Section Section Section Section Section	Secure Management (000) Limited main ground front Ltd. 21 Of 1 13 59208-1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
2 years have come to come of 100 110 110 110 110 110 110 110 110 11	CONTROL OF THE PROPERTY OF THE	Park Clayer Ltd Street Management Limited Arias Street Management Limited	Samples State Ford State STREET ON TO	The Glammore Property Fund Ltd	The Juguer Fond N.V. Jardine Rienting for Blog Lin Jardine Rienting Link Tress Jardine Rienting Unit Tress Assignment Forms Assignmen		orshipel intercentional Life Subremesh orshipel intercentional Life Subremesh obs-4 intermitted orshipel Subremesh (Subremesh Life orshipel Subremesh (Subremesh (Subr	Sucietà Separate Group Sucietà Separate Group Sodità Associata Separate lec Sodità Associata Separate lec
Equilable Life (international) after it. So basis a, 19 feet it. Get i	on fearly-latered, 91 (0) 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Rens Febures Missageaned Limited has Vester Fund Its. 535, 29 Regest Fund Missageanest Limited Fund Missageanest Limited Fund Missageanest Limited Fund Missageanest Limited Arisage Partners (BVI) Lid Heisageanest Companies Fund Heisageanest Companies Fund Heisageanest Lid Heisa	It's hard to imagine people out WILL TRIPLE BY 21 harder still for institutional in	PEOPLE OVER 60 Manufacture retrement funds its 030. IT'S TIME FOR Desired to cell present in from RS' RETIREMENT			The state of the s	The Surdicest Asks Frontier Food (SEAFT) The Surdicest Asks Frontier Food (SEA
2004 2004	with Data, Lamentoury 17 2000 1rd 4050751 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	And the second of the second o	happening The best way is write STRATEGIES TO N	State Street Via a neighbour better MULTIPLY AS WELL View And in the distant future.			Id Medical Bolt Found Hamagines (Rolf) Ltd I Ment bearantees Protein I Me	State From State S
FOUR 150, N. Frein Fox, Learning (1607 1710) Figure 150 (1607 1800 1800 1800 1800 1800 1800 1800 18	The state of the s	Lindenstein April State 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Serving Institutional	Investors Wevidwide=	Juniter Asset May (Bermuch Ko) Offshore Fund, C.V. Komar Management Limited Kennar Management Li	- SELECT - S	Mina Fund Monogeneral	TIS Group Managers List The Strong Managers List The Strong Managers List Goods br. St. 91 7.79 That Development Logistal Found List St. 100 100 100 100 100 100 100 100 100 10
Friends Provident International American Son Sarfie, Sieder P. Cay On and 700210 American Son Sarfie, Sieder P. Cay On and 700210 American Son Sarfie, Sieder P. Cay On and 700210 American Son Sarfie, Sieder P. Cay On and 700210 American Son Sarfie, Sieder Son Son Sarfie, Sieder Sarfie, Sieder Son Sarfie, Sieder Sarfie, Sied	earth Herry Star. 1 days 1 day	EA Associates Para la	Softing Buylog Yield Chy- Priton Prico Gross Line seading Bank Investment Grossp seading Investment	Sering Bayers That Price Price Brown Global Asset Management Others Front Styl Skyrter Styl Skyr	Key Asset Management Inc. Co- Line King Street Capital Ltd Kingstreet Global Food Ltd Kingstreet Global Food Ltd Kingstreet Global Food Ltd Kingstreet Global Food Ltd		The Mark of State of	The Theiland left Front Ltd The Theiland left Front Ltd Frielly international Ltd Themses Courseauxy Francis Themses Courseauxy Francis Thomas River T
Remount Europe Lucine Fractart Religious Co. Dubre 6F C. Loubous 1, 150	1 (1997) 1 (cor in service corcupacy and mark that the corcupacy Markets Brokellic Panel et a 50270 PR corcupacy Agricultural Process - 50270 PR corcupacy Markets Pic	Sept		Name of the second seco	- STATE IN THE PROPERTY OF THE	PC International Lief Construction State Construct	
Hantstard International Ltd., act international Ltd., act international ltd. (1974) 2020 (The second secon	P South Aids Investment to Ltd. 20 Set (1920 1897 - 50.25) - 50.45 arting Indernational Group are followed by 15 - 50.25 21 Set (1920 1897 - 50.25) 22 Set (1920 1897 - 50.25) 23 Set (1920 1897 - 50.25) 24 Set (1920 1897 - 50.25) 25 Set (1920 1897 - 50.25) 26 Set (1920 1897 - 50.25) 27 Set (1920 1897 - 50.25) 27 Set (1920 1897 - 50.25) 28 Set (1920 1897	Service Code Code Code Code Code Code Code Cod		Loyd Serrie Management Loyd Serrie Management Loyd Fraul Management Sen	Particular SA Pa	Cabe Equaty Services 51 20 - 555 category Services 51 20 - 555 cat	Three Carbon Research
1 1 1 1 1 1 1 1 1 1	1	The state of the s	(est) Apr 15 \$29.26 - 55477 orton European Equally Fund Ltd	Comment of the Commen	Loyds Bank International Bah Loyds Bank International Bah Loyds Bank America Particle Bank America Particle Longstonen Menagement Inter Security Committee Committee MC Boheauta Investment Comp MC Boheauta Investm	Emissi Ltd 2521 Sec. Ltd 2521	STATEMENT OF STATE	Bendermitten Fred Frances Links 1774 177
Bern Barrow (Fig. 9) 127 1 127	and Secretary 1 (1997) and 1997 and 199	Service of Control of	(ext) Act 13	The second secon	SETTING A Print	- 3565 Pro Photo - 5459 The - 5459 The - 5459 Pro	and the Fold Parameter and Par	
Salay	Employee Committee Committ	The state of the s		Service Manager Base Service M	Agency Hanngowen Language		d limmage Franch state State State State state State State State state State State State stat	STI (Guerrassy) Limited: 122.39 section. Ultra Asta Phoenix Fund Fund Address List
IOMA House, Prespect Hill, Droglins, IoMa 074224 651200 Hadden Presperty Band** - 00 661 0 0591 - 45047 Hill Professory 1999 - 0007 - March 1999 Labrows Informational Groups Ber High Yeld 00.0654 1 044 - 40477 Milliand Life Indoornal Life Control Life Control Williams Life Indoornal Life Control Williams Life Control Williams Life Control		partial Pics Management Limited partial Pics Management For East Lid prison investment Management For East Lid prison investment Management For East Lid prison Circles Investments Limited py Pics For 14	poest Lind 4524 graph are 19 STILL 57 2013 rest Capital Limited 575.77	A Company of the Comp	Hearton Protein Equity — 34 Section 19 18 Hearton Protein Equity — 34 Section 19 18 Hearton Protein Equity — 34 Section 19 18 Se	- \$216 Production of the control of	SURE PROPERTY Floor SURE PROPERTY Floor SURE PROPERTY Floor SURE PROPERTY Floor SURE Flo	Hames II Care 6 - STEEL 1 - SECTION 1 - SE
The state of the s	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Series Period Lid Ox 31 STAL 1761 - 47224 Self series of Associated Associated Pter Light design of the AST Limited for 8 STATUS SISTEMS - 52796 February 1875 - 52796 February 1875 - 52797 February	Secretary Company Comp	MAY No. 11			Security 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	For Veryor Council and Lacomburny Stags Victory Copylind Limithed Stags Copylind Limithed Stags Copylind Limithed Stags Copylind Copylind Stags The Visitation Frontier Found Frontier Found Frontier Found Frontier Found Stags The Visitation Found Limithed Stags Sta
Section 1917 Food bornets of 1921 27 27 28 28 29 20 20 20 20 20 20 20 20 20 20 20 20 20	The State of the Control of the Cont	Trans President Trest Med & Secs Co Ltd or Court Live Trest Med & Secs Co Ltd or Court Live Trest Med Secs Co Ltd or Court Live Trest Med Secs Co Ltd Miller Securities Asset Meangement Liveled Miller Securities Asset Meangement Liveled		Rodrians Suchs Suchs (Survey of 1) 5174-52 - 905 Sural Consequence of 1 705 Sural Consequence of 1		Rain		Wortherde Limited Wortherde Li
The state of the s		gree & hadrom Fd. St. 10 and Edwardse Found R.V. 1 Series Asset Migrat Functs 2 Series Asset		STATE OF THE STATE	Section 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	- 69482 Indian		The process of the control of the co
Spring Burst Co. Al Tro- Booker Managed, — 03.95m 1055 — 40550 1055 miles of Managed, — 03.95m 1055 — 40550 1055 miles of Managed, — 03.95m 1055 — 44150 1055 miles of Managed, — 03.95m 1055 — 44150 1055 miles of Managed, — 03.95m 1055 1055 miles of Managed, — 03.95m 1055 miles of Managed,	And Company Co	Agricule/REDCAM Fidel	to the second se	harder (- John Andrope) John (- John Andrope	The Part States William To 12	- 587/3 Balanti - 587/3 Bada - 47553 Bada - 48141 Basa - 481411 Basa - 48141 Basa - 48141 Basa - 48141 Basa - 48141 Basa	A control from 1 Super	The course of th
Service IS Service Case St. Ann. 25 Ann. 25 Ann. 25 Ann. 25 ANN. Investigation of the Contract	ai Trading investments Ltd. Crosser H. SSES.11 Street Managers Roog Kong Ltd Grys Paul Ltd Street Managers Roog Kong Ltd Grys Paul Ltd Street Managers Roog Kong Ltd Grys Paul Ltd Street Street Managers Roog Kong Ltd Grys Paul Ltd Street Street Managers Roog Kong Ltd Grys Paul Ltd Street Managers Roog Kong Ltd Grys R		27 0	Secretary Control Management (Egypt) Ltd very Secretary Control Management L	Solver Floating Rate C \$3.78 Salver Sparrer Publish Limits Sparrer Publish Limits Sparrer Publish Limits Sparrer Limits Sparrer Limits Limits		Pand Management Lid 51737 Sand Management Lid 51737 Sand Management Lid 51737 Sand Management Limited 51737 According to 1877 According to 18	breatment in Construction Straightup, 2 Billion period and opposes course agent's constraint. A Printing stry is more \$5 deprimer gross. Y vice before Josep Inc. 7 in-adolescent all - Ex-dimenta. 2 Chris yearner Josep Inc. The adolescent printing of construction because 0 vice column printed securities of MAV increase. The formal matters securities of the MAV increase.

Rockwell

	FT/S&P ACTUARIES WORLD INDICES The FI/S&P ACTUARIES WORLD INDICES The FI/S&P ACTUARIES World Indices are compared by FTSE international Limited, Soldman, Spicing & Co. and Standard & Poor's. The indices are compared by FTSE international Limited and Standard & Poor's in conjunction with the Faceby of IFC international Conference of Actuaries.	ging estable
NAME OF THE OWNER	MATIONAL ASID FIGURE 18 1998 FIGURE 19 1999	ica .
	Palest 14 54889 168.56 55.6 72.02 229.01 229.01 35.1 12.9 189.46 127.22 227.55 227.55 122.55 189.66 173.77 174.83 179.06 179.07 174.83 179.08 179.07 174.83 179.08 179.07 174.83 179.08 179.07 174.83 179.08 179.07 174.83 179.08 179.	64.60 757.77 244.32 37.25 209.44 209.44 107.50 107.50 107.50 108.20 108.
	Whent Dr. Jephen (1769) 207-16 6.5 300.48 244.24 251.90 207.85 9.2 1.48 327.15 300.82 245.22 351.18 256.16 330.35 242.36 22.46 are filled 1 The World Index (2242) 207.16 6.5 300.48 244.24 251.90 207.85 1 patricular of the Female Trans Lightly and Shandord & Pour's 1960.47 (2242) 207.16 (2242) 20	2. 保恤 3 1

| The content of the

EUROPE (NON-EMU)

34

4 pm close April 10		i seel	
1939 1940 Val Class State 1940 Val Class State 1940 Val Class State 1941 Val	1009 This N Very Care	1980 1980	1860 The Stands Ohr % 6 100s High Low Death Clause The Stands Ohr % 6 100s High Low Death Clause The Stands Ohr % 6 100s High Low Death Clause Ohr Stands Ohr Stand
Sef 25 (284 bigs 2.5 18 18 127 37 5 34 17 7 5 4 20 12 12 12 12 12 12 12 12 12 12 12 12 12	- C - 2014 141- COMV 156 6.7 7 9501 1621- 361 271 114 2014 2015 0. 122 2.1 5 6210 3412 391 391 114 21 310 115 0.0 341 31 31 31 31 21 40 115 0.0 341 31 31 31 31 21 40 115 0.0 34 31 31 31 31 31 31 31 31 31 31 31 31 31	255 21 Emptes 128 58 14 256 22 2 21 2 2 2 2 4 6 6 2 15 Emptes 14 017 27 7 5528 us 2 516 6 4 15 30 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	77 4 1 200 1 2 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
10 22 A Collection 31 75 20 17 27 32 17 18 18 18 18 18 18 18 18 18 18 18 18 18	17 7 4 Cater 1953 7% 174 74 75 174 174 75 174 174 75 174 174 175 175 175 175 175 175 175 175 175 175	31 f. 27 f. Entropé 1 20 39 10 4197 30 f. 30 4 30 g. 35 4 37 39 f. 31 5 tenth 2 21 85 8 8 8 8 5 3 5 2 5 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5	22 757 state R Dept 1 220 4.8 831 28 775 2745 745 745 745 745 745 745 745 745 745
194 124 1876 197 198 198 197 197 198	267 207 Continue 012 0.5 16 227 247 218 207 0.4 54 55 55 38 Continue 012 0.5 16 227 247 218 207 0.4 54 54 54 54 54 54 54 54 54 54 54 54 54	244 124 Espane 66 44 Ethn 825 49 5 450 544 41 561 213 165 Eurisus 3.49 202 388 174 174 174 174 165 166 Eurisus 1.00 62 2100 164 164 164 14 785 64 2 Euron 1.64 21 306525 160 77 2 79 3 - 25	66; 41; ARRASSO D10 0 21 6 29 145 131; 16 4 4 55; 37; Fellowit 17: 18 44; Arrasso D10 0 21 6 29 145 131; 16 4 5 55; 17; 17 18 18 18 18 18 18 18 18 18 18 18 18 18
195 115 Arisane x 1.61 13.7 11 94 12 drī 1 12 + 1 1025 115 Arisane x 1.61 13.7 11 94 12 drī 1 12 + 1 1025 15 12 3.0 14 1 1025 15 12 3.0 14 1 1025 15 12 3.0 14 1 1025 15 12 3.0 14 1 1025 15 12 1 1 1025 15 1 1 1025 15 1 1 1025 15 1 1 1 1025 15 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	336 154 Carelles 5 575 134 134 134 134 135 137 137 137 137 137 137 137 137 137 137	1642 154g FT Death 104 6 9 75 154 6151 154 145 161 175 161 175 161 175 161 175 161 175 161 175 1	34, 35, heapt 184 15 (311306 304 255 254 54 32 187 (1855) 115 26 1
201, 222 decide 0,00 20 17 7455 2012 2014 2014 2014 2014 2014 2014 2014	25 18 Committee 2.30 0.5 4 1800 0.7 187 25 25 15 15 18 18 15 18 18 18 18 18 18 18 18 18 18 18 18 18	A A A A A A A A A A	36 36, Togothe 3 36 382 339 339 339 339 339 339 339 339 339 33
554, 317, Am. Op A 25, 7542, 337, 334, 334, 334, 334, 334, 334, 334	854 304 Center 0.16 0.4 11 3900 4014 1812 3854 4214 43 43 43 44 44 44 44 44 44 44 44 44 44	77 February 4 440 81 50 72 72 72 72 72 72 72 72 72 72 72 72 72	20% 10% (C.F.Em. 1 22 57 17 228 21% 27 21% 4 25% 33% Pallion 27 15% 15% 15% 15% 15% 15% 15% 15% 15% 15%
532 434 Marshall 1.00 1.1 400 185 5.3 54 51 14 15 15 15 15 15 15 15 15 15 15 15 15 15	215 15 Computer 11 47 17 16 16 16 16 17 17 15 16 16 16 17 17 16 16 16 17 17 17 17 17 17 17 17 17 17 17 17 17	Sab 48 FMC (p 11 325 6539 374 515 + 2)	464, 12 Lear Cop 57 250 4 45 45 46 46 16 18 18 18 18 18 18 18 18 18 18 18 18 18
10% 7% den Bead Es 0.51 6.2 6 34 6 67% 6 47% 1 20 20 20 20 20 20 20 20 20 20 20 20 20	12 7/1 Degree	612 604 PT. 208 38 4 4385 545 524 545 45 15 15 15 13 15 16 16 16 16 16 16 16 16 16 16 16 16 16	20.1 13 Lingwood 20.2 18 12 225 18 17 75 175 44 25 16 Marier 445 27 Lincold 60 14 5 800 624 41 614 44 5 861 25 Populo 1000 775 Lincold 10 14 5 800 624 41 614 44 5 861 25 Populo 1000 775 Lincold 12 20 23 18 329 18 50 4 50 4 15 15 15 15 15 15 15 15 15 15 15 15 15
25 f. 16 f. Antissi 0.40 18 11 277 274 225 224 4 1 11 11 12 11 274 275 225 224 1 1 11 11 11 11 11 11 11 11 11 11 11 1	29 57 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	175g 115g Auron 1 012 04 12 346 1552 144 1542 - 4	14 15 15 15 15 15 15 15
86 65, 5 and 62 124 19 20 602 65 5 5 5 4 - 2 1 17 4 4 6 100 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	104 182% Control 5 755 7.4 at 102% 102% 102% 102% 102% 102% 102% 102%	200 C. L. Galgard 1 100 73 75 762	1752 1372 Libry Cate 080 44 342 010 9 17 3 18 9 14 6 6 6 6 6 6 1 1 1 1 1 1 1 1 1 1 1 1
20 5 75 Anta Sep 25 375 Anta Sep 25 375 Anta Sep 18 13 Anta	19% 7 Cateman	117-7, 94% Serifice 1 1-40 1.2 38-49029 112-2 110 1111 -115 144 144 145 Serifice 2 22 27 30 12-5 115 12 -1-5 144 145 Serifice 3 22 27 27 30 12-5 115 12 -1-5 144 145 Serifice 3 22 28 28 38 17-5 78-5 78-5 78-5 78-5 78-5 78-5 78-5 7	192 152 MCMS
174 64 Anime Stor 8.25 2.9 10 52 54 55 65 65 64 69 60 60 60 60 60 60 60 60 60 60 60 60 60	90/2 10% Consistent 010 0.4 28/1732 24/12 22 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 24/12 27 27 27 27 27 27 27 27 27 27 27 27 27	30 27 3 8 may 10 0 13 15 30 5 15 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	20 20 Meanton 23 02 27 756 24 27 24 24 24 24 24 24
647, 26% heart) 0.00 15 23 2234 534 545 525 76 18% 105, 106, Antiell 11 86 154, 143, 15 264 276, Antiell 15 6519 6982 26% 26% 26% 1 269 34 Antiell 0.09 18 17 1220 37% 25% 26% +2 560 35% Antiell 0.07 1.3 5417409 688% 55% 35% +1 6 45, Azier 21 373 5% 36 56 +1	35 24 Constantial 1409 39 27 24 14 15 24 25 25 24 15 24 15 25 25 25 25 25 25 25 25 25 25 25 25 25	2.6 14 General 200 2 11 11 14 14 17 18 19 19 17 18 19 19 18 19 19 18 19 19 18 19 19 18 19 19 18 19 19 18 19 19 18 19 19 18 19 19 18 19 19 19 19 19 19 19 19 19 19 19 19 19	174 14 Marcoll 4 0.28 18 9 500 v/75 175 179 44 184
7\(\hat{1}_{1}\) 4\(\hat{1}_{1}\) Bearron 0.29 19 28 10 5\(\hat{1}_{2}\) 5\(\hat{1}_{3}\) 5\(\hat{1}_{4}\) 5\(\hat{1}_{4}\) 1\(\hat{1}_{3}\) 1\(\hat{1}_{4}\) 1\(\hat{1}_{3}\) 1\(\hat{1}_{4}\) 1\(\hat{1}_{3}\) 1\(\hat{1}_{4}\) 1\(\hat{1}_{3}\) 1\(\hat{1}_{4}\) 1\(\hat{1}_{3}\) 1\(\hat{1}_{4}\) 2\(\hat{1}_{4}\) 2	25 20 6 Conting 0 0.80 1.0 22 1021 2014 2014 2014 3014 2014 1015 2014 2014 2014 2014 2014 2014 2014 2014	65 362 69 212 57 13 4300 37 2 36 2 37 4 5 1 16 11 12 30 10 11 12 30 10 11 12 30 10 11 12 30 10 11 12 30 10 11 12 30 10 11 12 30 10 10 10 10 10 10 10 10 10 10 10 10 10	7.1 g 5-4 MBA 1 0.00 14 3) 234 35-2 57 g 56 4 224 17 h Republik 23 1.1 212007 25 244 244 3 1 002 254 17 h Republik 23 1.1 212007 25 244 244 3 1 002 254 18 18 18 18 18 18 18 18 18 18 18 18 18
131 114 804	32½ 21½ ComPrs	13 539 159 159 159 159 159 159 159 159 159 15	48 3 % Mentacian 10 6.53 25% 28 28 2 12% 38 100mm 1. 105 11% Mentaci 1 184 5.57 16712 12% 71% 11% 12 12% 71% Remote 10% 10% Mentaci 1 184 5.57 16712 12% 71% 11% 12 12% 71% Remote 1 184 5.57 16712 12% 71% 71% 12 12% 71% 11% 12 12% 100mm 1 14% 102 200 20 71% 100% 100% 100% 100% 100% 100% 100%
120½ 55½ 55½ 55mms 1 20 21 17 14 120½ 122 120½ - ½ 55% 55% 55% 55% 55% 55% 55% 55% 55% 5	21\(\frac{1}{2} \) (\text{Description ML} \) (0.6 (0.3 7 Peril 20 18.5 1912 + \frac{1}{2} \) (1.6 (1.5 \) (1.6 \) (1.6 (1.5 \) (1.6 (1.5 \) (1.6 (1.5 \) (1.6 \) (1.6 (1.5 \) (1.6 (1.5 \) (1.6 \) (1.6 (1.5 \) (1.6 \) (1.6 (1.5 \) (1.6 \) (1.6 (1.5 \) (1.6 \)	19 18 18 18 18 19 19 18 18	100 12 21 1550 89. 86 67 1 16 18 18 18 18 18 18 18 18 18 18 18 18 18
465 94,5 88160 2 0.70 18 21 286 39 1 32 1 38 1 38 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1	22 18 \$ DPL HOLE 040 \$7 13 1438 18 \$ 18 \$ 18 \$ 16 \$ 4 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	15 12 16 16 17 18 18 18 18 18 18 18	11 h 6 h 6 h 6 h 7 h 7 h 7 h 7 h 7 h 7 h 7
124 10 00 in 1 10 4 10 4 10 4 10 4 10 4 10 4 10 4 1	270 97 100000 470 170 170 170 170 170 170 170 170 170 1	15% 13% Mantens 102 74 2100 13% 13% 13% 13% 13% 13% 13% 13% 13% 13%	554, adul Montan Rev. 160 21 25 1913 794, 765 776 11 14, 72 Schmidt. 143, 919, Montantan 100 103 25 5 921 945 95 776 11 14, 72 Schmidt. 20 185 Montantan 211 136 72 9 56 186 186 186 186 186 186 187 187 187 187 187 187 187 187 187 187
55% 65% benefit 0.99 20 21 375 45% 67% 68 4 1 27% 25% benefit 0.99 20 21 375 45% 67% 68 4 1 27% 25% benefit 0.99 21 11 55 63% 55 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	74 45 16th West 610 17 22 43 55 54 55 45 17 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	7.1 4 hydrogeny 0.23 46 3159 64 57 64 41 41 41 41 41 41 41 41 41 41 41 41 41	11(6) 70(1) Meg Guir 4 98 0.9 16 16 19 17 10 17 11 14 17 11 14 17 17 11 14 17 17 17 17 17 17 17 17 17 17 17 17 17
2015 27 Banch HT. 184 45 18 285 234 234 24 28 28 29 24 24 28 28 28 28 28 28 28 28 28 28 28 28 28	37 23 0005 073 043 9 6777 13 2 3 3 3 3 4 4 5 6 2 3 4 5 1 3 4 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5	154 154 155	- N = - N = - 12, 12, 12, 12, 12, 12, 12, 12, 12, 12,
57 35 (1988) (1987) (1988) (19	10½ % Discretifs	86-16 62 Heyereld 176 1.3 19 10748 189 84-5 894 126 126 127 177 17 10 1328 217 227 276 127 17 10 1328 217 227 276 127 17 10 1328 217 227 276 127 17 18 128 127 276 127 17 18 128 17 128 17 18 18 18 18 18 18 18 18 18 18 18 18 18	75% 15% 1800ab 20 10.7 M177 79 891 894 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
644 444 begs 1.18 1.2 187 589 619 529 419 527 42 187 525 527 42 187 527 525 527 42 187 527 525 527 42 187 527 525 527 525 527 52 52 52 52 52 52 52 52 52 52 52 52 52	23 37 0mg.1 1 215 3.5 40 374 374 374 374 375 375 375 375 375 375 375 375 375 375	152 122 1897 P 129 104 11 2564 144 144 145 152 52 625 124 1895 153 154 155 155 155 155 155 155 155 155 155	27] 2 1% Nomean May 20 391 28 1 24 1 1 1 1 1 1 2 1 1 1 1 2 1 1 1 1 2 1 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 2 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 2 1 1 1 1 2 1 1 1 1 2 1 1 1 1 2 1 1 1 1 2 1
77 ¹ x 56 ² x Brafford 1.18 17 22 730 68 67 ² x 58 ² x 4 ² x	44 35 Eleter 162 48 15 123 35 664 25 64 65 65 64 65 656 65 65 65 65 65 65 65 65 65 65 65	28\ 16\ 16\ 19\ 10\ 10\ 10\ 10\ 10\ 10\ 10\ 10\ 10\ 10	27 27 Sembles 45 2266 37 36 36 46 46 47 46 46 46 47 47
IN.SECTS (Pan European Sections) The M.SECTS - pan European equity sector indices from European equity sector indices from European equity sector indices really registered with the sector based to weight the constituents, an endeather best sector threading available. (Values preceded with K = selectative)	tor Indices from EuroBench®) and - contain cay tack that stack the story sectored and the contain cay tack that I little in contains of each contain.	173 15 heater 11 288 164 156 254 114 22 224 117 MECHANIC 0.32 15 441425 4227 234 234 114 23 224 117 MECHANIC 0.32 15 441425 4227 234 234 114 23 234 114 24 1	201 25
Description	Northern Charge S. 125	35, 87, 89, 89, 89, 89, 89, 81, 81, 81, 81, 81, 81, 81, 81, 81, 81	16; 13; 16 to 18 177
Barrier (1900) (100 100	\$5.99\color=100\text{ 160} 16.4448 55\color=54\chi 55\chi_2 -\dag{1}{\text{2}}\\ \frac{1}{25}\text{ 560}\text{ 160} 10.00 10.00 13.30 25\text{ 171}\\ \frac{1}{25}\text{ 560}\text{ 160}\text{ 160}\te	17 to Co Marco Copy of 52 07 19 66 01 27 117 17 17 17 17 17 17 17 17 17 17 17 1
European is an independent index province based in Brassab. In WWW.EUROPEAN.COM. A fine of WWW.EUROPEAN.COM. A fine of and professional and physic lineator boochares call + 32 2 509 940 and professional and physic lineator boochares call + 32 2 509 940 and professional and physic lineator boochares call + 32 2 509 940 and professional and physics lineator boochares call + 32 2 509 940 and professional and physics lineator boochares call + 32 2 509 940 and professional and physics lineator boochares call + 32 2 509 940 and professional and physics lineator boochares call + 32 2 509 940 and professional and physics lineator boochares call + 32 2 509 940 and professional and physics lineator boochares call + 32 2 509 940 and physics lineator boochares call + 32 2 500 940 and physics lineator boochares call + 32 2 500 940 and physics lineator boochares call + 32 2 500 940 and physics lineator boochares call + 32 2 500 940 and physics lineator boochares call + 32 2	ig intermities on the IRLSECTS and Escotlerich is populate on the Found Service can be understood in Northead cook information	194 10 g at feets 994 10 g 17 g	25 599 384, 26 364, 3 3

44. 15-2 MS

51-2 MS

51-2 MS

51-2 MS

51-2 MS

51-2 MS

51-3 MS 10 (c) 3 (c) 10 (c) 10

我们就好有你的我的情况的情况的我的我的我的情况我们 不好我好 的第一个女子的女子的人 我一个我不是我的女子的女孩的我们的我们的人人的人生的什么人

97, 853 WHS led
97, 79 White
98, 79 White
98, 74 White
98

- **W** -

-X-Y-Z
-X-

* FT Free Annual Reports Club
You can obtain the current annual reports and if
svellable quarterly reports of any compenies on the
US exchanges with a \$ symbol. To order reports ing
Omermational Access? 1-804-32 0-8087 or give the
names of the companies whose reports you want
and fax your request to (International Access)
1-804-320-6135. Report to (International Access)
1-804-320-6135. Report with be sent the next working day, subject to availability. You can also order
online at http:// www.icbirc.com/ogi-bin/fil.

のでは、 なってはけるがは、 ちょれる

RATIOS

IN SAP 500

S&P Ind. Div. yield S&P Ind. P/E natio

INDEX FUTURES

WORLD MARKETS AT A GLANCE

NANCIAL TIMES MONDAY APRI	•	EOMITTE M		
INDICES	US DATA	EQUITY M	JAPAN	FRANCE
es Apr Apr Apr 1999 Since compiletion, 15 15 14 West Low High Low	MARKET ACTIVITY	Octo Jones '000	Agri Agri Agri 1999 Sixce compilesion	Apr Apr Apr 1999 Siece complision
3 10453.8510482.7210411.85 15953.80 9120.57 10463.96 41.22 (1644) (221) (1649) (027132 027132	27	'10.x	Historal 225 1885 537 16727 00 16764 kg 18858 63 13232 74 20015.0 85.25 Day's high: 18878 06 Day's low: 18754.21.	16 15 14 19gk Low 18gh Low 2006. CAC 40 4500.81 4310.64 4349.26 4387.41 3958.72 4388.48 984.61 Day's mot 4388.14 Day's low 4385.67. R PARS TRADING ACTIVITY Volume ; 767.506.500
(1371) (144) (8/12/98) (1/10/81) 3528.70 3453.57 3443.32 3528.70 3653.00 3888.82 12.27 (1644) (2271) (16/4/98) (8/7/12/ 296.15 293.96 291.59 371.34 286.44 220.51 16.23	31) West 1,004 1,005 1,0	102	## TOKYO TRADBIRA ACTIVITY Volume: 778,598,000 ## ACTIVE STOCKS ## BISGEST MOVERS Fidery Stocks Close Day's Fidery Close Day's Day's price change c	AL PARKS TRADING ACTIVITY ALL ACTIVE STOCKS III BIGGEST MICVESS Friday Stocks Close Day's Friday Close Day's traded orks change the file of the price change the file of th
97 kiga (a) (1967.190) (an) (a) (18691.511 (Taponiscaid) 1 18591.01(1850.74) (an) (a) (18691.511 (Taponiscaid) 1 18591.01(1850.74) (an) 18586.51 (18578.53) (Actaid)	# HYSE TRADING ACTIVITY Volume: 1,004,554,000	162	NgSi 79,882,000 280 +30 Ups 5-88. 08,000 bea 80 4000 2420 +330 +75.8	Profes 2,558,485 80.9 +2.9 Renda 17.69 +1.99 +8.4
mad Pours # 1379.007322.560 1328.50 1282.64 1212.18 1338.64 4.40 (1274 (1471) 1124.959 (1473) # 1580.07 1585.60 1591.54 1632.81 1451.72 1832.01 3.52	40 Friday Shada Citos Day's Friday Cicos Osy's Day's Cigar Citos Citos Day's Friday Cicos Osy's Day's Cigar Sci Citos Ci	367	State: 12,779,000 227 +12 Dwarfey 775 +70 +8.9 Shade: 12,680,000 259 +17 Dwarfe Names: 12,680,000 706 +26 TarGel 770 -48 -5.9	Testal 1,517,637 118.1 +2.2 Peop! 181 +8.5 +8.8
145,00 146,21 147,88 149,90 123,72 149,90 7.13 145,00 146,21 147,88 149,90 123,72 149,90 7.13 1249 124,99 149,74 149,00 124,99 625,87 633,13 576,62 633,13 484	27 Stanfor 10,757,000 39% -25 Mt Rest 104 +114 +15.7 13 Merck 4,442,300 77% +5 52,642 +34 +16.7 +16.8 +1		Toray 7,884,000 618 +8 1000 9490 -370 -5.4 GERMANY	υK
25.13 376.22 633.13 4.94 (1249) (12499) (254493) (254493) (254493) (254493) (254493) (254493) (254493) (1644) (417) (224493) (164793) (1644) (417) (224493) (164793) (164793) (234833) (236.62 2366.62	44 Ground star* 8,800,200 12g +11h veccomme 32 -1.50 -1.50 20 Piter 5,822,800 1274 -24 UnionPiter 42 -34 -7.5 (6)		Apr Apr Apr 1999 Since compliction 16 15 14 High Low High Low DAX 5155.25 5167.01 5182.18 5443.02 4678.72 6171.43 931.18 Days bids. 5202.28	Apr Apr Apr 1999 Since complication 16 15 14 High Low High Low FTSE 100 6420.8 6466.1 6493.6 6513.10 5770.20 6513.1 966.9 Dury's Nago: 6513.2 Dury's Nago: 6513.2 Dury's Nago: 6410.8
(1244) (47) (12448) (27) 100 421.58 417.77 417.39 433.13 383.37 481.47 123.56 (117) (2343) (214489) (711289)	## ACTIVE STOCKS ## SEGRET MOVERS* SS Pidday Sucks Close Day's Pidday Close Day's Day's pide change	1300	AT FRUMBRUKET TRADBBIG ACTIVITY Volume: 17,675,761 AL ACTIVE STOCKS W BIGHEST MOVERS Friday Slocks Close Day's Friday Come Day's Day's	## LONDON TRADURG ACTIVITY Volume: 1,584,700,000 ## ACTIVE STUCKS ## BEGGET MOVERS Printy Sinche Chart Day's Philipy Close Day's Day's
1065 Apr 9 Apr 2 Mar 28 Year ago	Summer 27,429,000 344 -034 Str. Str. Str. Str. Str. Str. Str. Str.	1280	Varied Price change Price change Price change Sage %	ASDA 94,074,280 1984 +224 Ups Tesco 75,924,500 18114 +144 Richards 1014 +214 +48.4 Spell T&T 52,551,750 44414 +25 College Miz 1074 +274 +31.3 STR Stebs 44,428,840 321 +215 MeosiTech 76 +4 +30.9
nes ind. Div. Yield 1.56 1.61 1.61 1.56 Apr 14 Apr 7 Mer 31 Year ago ind. Div. yield 1.08 1.07 1.11 1.31 ind. P/E retio 41,48 41.63 40.39 30,69	MCANESS 13,587,600 849 -30 Lines 32 -54 -21.1	1280 8 9 12 15 14 15 16	Topfop 458,811 21.87 -0.22 1998 30.45 +2 +7.0	BP Amono 34,571,990 1125 +524, Bellium 25,5570 2014 +14 Downs 1154 -284 -32.3 Tomidos 24,828,000 255% +594 Brit Brider 35% -84 -19.3 Selecutary 22,382,570 280 +474 Suntetigs 4 -18.7 Primiter 08 27,348,900 174 +3% Jing R Kmids 35 -5 -12.5
EX FUTURES				
Open Latest Change High	Low Srt. vol. Open int. B CAC-40 (200 x index)			Prize Change High Low Est. vol. Open int. 55.75 -13.75 773.00 753.00 23.275 107.765
1332.00 1323.00 -9.00 1336.00 1345.00 1335.80 -9.20 1346.00 225 Open Set price Change High		299.0 -27.5 4337.0		55.75 -13.75 773.00 753.00 23.275 107.765 54.00 -14.00 770.00 754.00 1,822 12,328
16850.0 16790.0 +80.0 16890.0 16790.0 16820.0 +128.0 168600.0 168600.0 16820.0 HZ A GLANCE	18740.0 28.809 212.941 Jun 5173.0 519			164.0 -145.0 7316.0 7158.0 27,396 106,751 177.0 -145.0 7285.0 7200.0 66 3,857
Index Apr Apr 1999 16 15 14 High	1989 · 英Yfield · 茶 PRE Country Index Apr Low 16	Apr Apr 1989 15 14 High	1999 첫 Yield 첫 P/E Country Index Apr Low 16	Apr Apr 1899 1999 중 Yeald 첫 PAE 15 14 High Low
Semenal 19113.23 18182.29 17859.83 19113.23 1644 glored sonikment and upbest economic prospects sont stock higher.	14494.50 14/1 4.12 13.4 India BSE Sens. 3572.91 S 2.P CRX 500 T18.77		3122-94 4/1 1.96 13.9 Parlagal ISA, 30 4483.31 620.16 4/1 PSI 20 10310.00 1 second.	4595.77 4652.68 5258.85 61 4376.85 18/3 2.19 26 10561.53 10885.52 12723.85 6/1 10882.88 18/3
All Ordinarios 3099.8 3094.5 3089.2 3099.80 1614 All Mining 528.0 570.9 559.1 628.00 1614 top guillos in resources sector Mind All Ords to new bigh. However, industrials	552,10 124 Indicate Lidate Corp. 479.53	447.48 435.55 479.53 1644 her. Tumores expended to Ro754bs, the busiest air	37231 153 275 195 Results RTS 79.59	75.67 73.56 90.02 17/3 54.48 28/1 to ne of belief that Puscala economy was on the way to recovery.
ATX Index 1208.21 1207.58 1208.08 1214.41 94 to changed fationing expiny of April definatives contracts. Cyclicals remained, in	1071.25 22/1 2.90 13.4 Inland ISEO Decal 5306.86	5399.88 5394.76 5437.81 1344	5084.95 14/1 1.76 20.6 Stogapown SES All-Store 473.63 Smalls Times 1766.92	458.17 458.36 473.63 184 351.45 182 1.9 25.5 1708.13 1702.73 1789.82 184 1288.56 18/2
BEL20 3284.59 \$330.98 3330.96 3881.92 671 ther, depressed by 5.6 per cent fall in Electrabel after shigle hotter sold large Browson 11414.0 1121.0 11295.0 11530.08 74	3185.76 24/3 1.48 21.9 femoni Tol Auly 100 (c) po number of shares. The Tol Auly 100 lealer new 5.77 to 375.0 in So 5057.00 14/1 6.55 on Buly 80 Coppl 30 385.54	369.23 395.08 395.23 1544 Sanday tealing. 365.74 368.30 279.87 5/	280.44 10/2 ma on Surger on notice; record main 1,0/m alones or Surger on notice; record main 1,0/m alones or 75.33 \$29.86.97 2.07 24.5	To 28 78.87 98.88 14/1 75.28 15/4 sq · na
TSE 1004 428.34 427.70 425.76 428.34 1644 Hotels Mintes 3656.92 3537.64 3999.68 3998.62 1644 TSE300Chrep 7013.20 6890.491 6946.90 7613.20 1644	###	1571.25 1575.18 1696.78 1/1 24953.0 25062.0 25257.00 84 554, and selected bank shocks halped coelsion los	1396.58 1072 South Africa LSE Af Stare 6832.3 22396.00 9/2 LSE Soli (4)	
PortulioSS 3819.87 3834.90 3829.89 3857.28 12/4 in gold issues capped off a week of gains. The market ended higher on bears SPA Seri® 4517.87 4480.94 4483.35 4517.87 16/4	281,55 3/3 Hilland 300 284.02 by volume. Topic 194.08	267.34 266.51 280.82 84 1337.83 1343.55 1345.07 84 1749.16 1736.42 1738.68 94	282.25 57 South Morea MoreaComplet* 725.14 1042.35 571 Lifed to 20-south highs as amover southed to 1168.18 14/1 South Medits SE 870.10	722.01 687.41 725.14 1644 488.42 24/2 0.21 27.4 19 provisional record of 480000 work.
Stanginel B 27.73 28.14 27.22 28.98 8/1	21.38 9/3 1.28 27.4 Joston Armon SE (4)	eparter important float it was planning to compand para (a) (a) 185.25 (b);	Advision Capacity. 171.26: 571 pa qu. Sel Landon CSE All Sturre 540.277	offic in lefaccers and ediffics dragged analyst lower. 549.03 pt 587,79 197 529.91 1873 no no
Snenzhen B 60.30 63.42 58.85 83.42, 1544 B shares sware baser in author barrows after market baser Barrows Shall as	41,55 103 appried disappointing results. Believe RSE Comp. 59941		494.57 24/3 2.54 15.8 Sunday American Mathematical and American Am	e sharkered week. 3579.5 9637.3 9637.90 1414 3268.40 13/7 1.92 20.9 castions for Electrolian resolls and formaldes only seed market higher
E6 990.52 190.23 1000.47 1898.52 4/1 cut in integest rates helped more the market higher. Sublicity 50 396.6 400.7 406.1 413.80 6/1		5490.02 5297.35 55500.44 1844	3908-52 19/1 1.17 17.9 Subbasised Sail Index 7164.8 SPI General 4571.22	7234.1 7376.2 7658.00 6/1 6891.20 10/2 1.38 22.7 4608.62 4681.91 4781.92 6/1 4982.83 10/2
CopenhagenSE 616.83 617.85 618.85 650.71 5/1	98551 18/3 1.61 19.1	771.28 758.50 846.82 1/2	758.50 1444 no na Martari risultari in banyonigist phantacondistr Taluan Walgistell ^{1,19} 7466.82	7498.17 7988.65 7488.17 15M 5474.78 5/2 0.54 23.8
eer for the second day nativity. Telecom lesses fell on America of a Declaria Calco SE Gen. 457.84 457.84 456.50 497.84 154 Landing, the Calco General Adea rose 0.08 to 457.52.	200 A2 11/1 ha to to 200 AI Str 750.3	1346.2 1347.5 1401.30 &/1 748.1 748.8 779.80 &/1 g of beniding shories. ADN-Agura classed 4.1 per cura	1261.10 13/1 2.18 27.5 In Substain trading, for Technon molyhied index 690.70 13/1 Tradienal Benglack SET 402.54 It haves. Foreign heying drawn abouts sharply higher on i	1946 to 7,501.50. (c) (c) 402.56 6/1 313.65 11/2 0.63 8.3 (c) topographings Banks rask 8.4 per cent and Branchals Jumped 10.7 per cent.
Her Sanaral 8881.99 5790.25 8674.85 7008.24 134 her, with cyclical stacks outperforming betwom and lacknology sharet.	Shares 1922 1.33 255 Carbor Hell Hanney scared 17.5 per cent and Refic	2154.55 2149.37 2281.38 2272 Action Paper Invascual 13.4 per cent és market volu	2183.89 10/2 4.5 22.9 Tenbey BMS Not 100 4582.15 and swelled in NASTRian. Alledget shot up as investors book fleet positions	4350.67 486.57 4866.92 7/4 2/08.87 35/1 2.69 18.7
SSF 250 2719.57 2724.57 2744.03 2752.27 194 CAC 40 430.91 4310.64 4349.26 4367.41 134	2507,54 1371 2.13 .213	5336,79 5352.45 5657.40 4/1 1910,32 1881,03 1926,68 164	Chart standy higher as lossion book hard f	4579.92 4202.14 4951.49 1644 3705.91 5/3 ea na ingo Congress phing President Chance new legislatino possess.
pathe but off love. Lest ethiute trade sent franco Telecom 37 per cent higher FNZ Alden 1647.90 1699.70 1852.92 1709.20 &7 DACC 5145.35 - 5181.01 5182.16: 5443.82 &7	1489.00 4/3 1.36 19.2 Reacted new eight-month high, when by the la 4579.72 4/3 - Polisiana ISS-180 1001.57	r cyclical stacks. 1007,38 1067,73 1079,58 10/3	Industrials adject up it and at learnin week in 882.44 82 In Table Industrials STEAL Markets 377.15	8973.05 9019,67 9054.04 7/4 8465.84 5/1 ra na of market could be hit next week by his as solidation to 52.5 per cent. 327.15 329.15 339.98 13/4 289.55 3/3 na. na
ier anitit soft start on Walf Steet and spock and index quien expiry of Garton Alberta General 3859.32 3840.94 3732.84 3774.28 1913	pur Subsi dubusines exchange Einex. Had buck by political accordably in male of seat 2798-27 13/1 1:35 32.7 Parts Unite Gas 1595-59	ancing of appression lander to jul form in alcoholi 1527.63 1504.29 1596.99 1644	124628 14/1 1.34 0.2 CSDGS-8069564 DJ Shox 50 3843.50	1223.2 1232.6 1344.30 1344 1721.90 10/2 ma na 344.98 3700.0 3723.36 1344 3280.29 10/2
FISENSE 20 2233.97 2292.52 2398.06 2398.06 1444 edict weighed on sentiment. Bank shipes among main layes, with sub-later d n. Hern Sento		2177.36 2168.41 2233.64 164 ensemble gale, laking index to highest close since	DJ Says Str 50 3955.15 1994.59 11/2	3652.08 3699.33 3755.00 1344 3355.55 10/2 1293.39 1298.99 1306.15 1344 1184.89 10/2 3000.70 3019.32 3855.38 1344 2658.78 10/2 no no

ver-

any
the
lge,
lith
ked
no
no
no
no
no
th
re
ws
ty
he
ch
an
nd
ty

2977.34 3000.70 3019.22 3055.38 134 64 286.93 263.32 286.93 154 136.79 134.90 134.29 138.79 154

" Sat A Index bi	lor 10: Talmen Walgitzed Pilos ist, SS Mantrel. 4 Taxonin, ist Classel. 9 as aparted dealing the dist. (The System in brackets are provider day) is	jaj (jegovilikija, † 251114-1742 pilgo-kosat ledjec Apr 16 - S P Splaject to official monitorindon. 🛧 Yahts and PSC ratios a	6143.62 -4670. † Cycopelles. * Calculated at 1500 (202). © ny banad na Datatronan Total Vaniet Indian. S. Michaeules.	Excluding count. + Industrial, pass (Allifas, Finencial and Topo T Look Themstoys Report.	aparistica. 🌣 Tim (ili lisali. (htths: Secondical day's highe pa	of looks not the executors of the highest and linear, private reached during	for day by man's struck, whenever the material day's higher and spous depressed the highest and brooked values that the
rî E			THE NAS	DAO-AMEX	MARKET (GROUP	4 pm close April 16
Sinck Action Act	Dec	## 1 10 10 10 10 10 10 10 10 10 10 10 10 1		19 19 200 15 200 15 10 10 10 10 10 10	# 270022 6874 2875 328 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Part	P Well
Anguman Anguma	29 5716 469 454 27 45 backgroup 0 9 818 54 54 59 354 44 0.98 30 250 454 544 67 14 657 15 14 14 14 12 14 2577 12 274 254 257 354 14 657 15 14 14 14 14 12 2577 12 274 255 14 12 677 15 14 14 14 12 2577 12 274 255 14 12 258 15 14 14 14 14 14 14 14 14 14 14 14 14 14	200 8 1 7 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3-18 12 105 123, 115, 12 - 1 186 12 12 135 123, 115, 12 14 18 18 18 18 18 18 18 18 18 18 18 18 18	25 5100 802 16 854 1/4 5 3 17 17 17 17 17 17 17 17 17 17 17 17 17	Color	### DEST 11 2064 SIN
# BE Auto Beself: Reself: RE Con Bes Auto RE Con Bes Auto Bes Aut	2 11200 Fr. 343 144 175 184 184 184 184 184 184 184 184 184 184		acceptance of the second secon	## 122 WA 1875 104 COM But S241 38 S24 S42 -1 CMS CD 0.00 12 384 124 124 125 -1 CMS TM 1823 285 374 37 14 CMM 1 0.55 40 537 575 55 56 +1 CMM	M. 276 775 775 775 775 775 775 775 775 775 7	The GASDAQ All Sterre Index (EASI) for 1	EASDAQ St April 1028.00 in 0.00% Day's high: 1058.00 Day's lour 1028.37
Bank Bank Bank Bank Bank Bank Bank Bank	220 224 275 284 4 2 276 279 279 279 279 279 279 279 279 279 279	23 19 2573 114 382 404 414 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ļ -	1 12 27 27 25 25 25 27 27 27 25 25 25 25 25 25 25 25 25 25 25 25 25	1 23 104 145 194 174 134 115 115 115 115 115 115 115 115 115 11	Company Main price Crearge Company From Retandonies 152 15 - 01 940 1 Company 152 152 1 Company 152 1 Company 152 152 1 Company 152 152 1 Company 152 152 1 Company 152 1 Compan	the Agenth 1028.36 to 0.04% Deep's blagts 1083.00 Deep's lower 1028.37 Market focuses on high growth companies with intermittanel assistance. The stones of sold finding focuses on their growth companies with intermittanel assistance. The stones of sold finding focuses on their stones of sold finding focus on their stones of sold finding focus on their stones of sold finding focus on their stones on the stones of

• F

Banana sanctions bite

Questions of interest

Wim Duisenburg, chairman of the European Central Bank, gives evidence to the European Parliament's monetary subcommittee at a hearing in Brussels. He is likely to be quizzed on the bank's recent sharp cut in interest rates and the direction of future European monetary policy.

Reichstag returns

The Reichstag, the former German parliament building, reopens in Berlin, when members of the Bundestag sit there for the first time. The sitting will last only one day, and sessions will resume in Bonn. The parliament is not expected to sit in Berlin on a permanent basis before September.

Environmental action

The United Nations Commission on Sustainable Development begins a two-week meeting in New York to discuss international action on the environment. The four main topics under consideration are sustainable tourism; oceans, including overfishing, pollution and destruction of coral reefs issues facing small island developing states: and sustainable production and consumption patterns. The 53-strong commission is charged with following up the conclusions of the 1992 Earth Summit in Rio de Janeiro.

Unwanted hazards

Government experts meet in Geneva this week to make progress on a new international pact regulating liability and compensation for hazardous waste exports. The draft protocol, due to be



finalised in December, has been demanded by developing countries that lack resources to clean up unwanted hazardous waste dumps or spills. Among the issues to be decided by negotiators are: who should bear responsibility for accidents, whether illegal traffic should be covered, and establishment of a multilateral fund to help with clean-ups.



FT GUIDE TO THE WEEK

holds an inaugural session of Germany's lower house of parliament today. The Inscription reads 'To the German people'

Romanian strike threat

Four labour confederations in Romania plan to stage a strike in protest at falling living standards. Unions are threatening a general strike on April 26.

Słovakian overture

Hans van den Broek, acting European Union commissioner for relations with eastern European countries, visits Slovakia. The country's new coalition emment is more keen to waa the EU than the former administration of prime minister Vladimir Mediar.

Backing for Bangladesh

The World Bank sponsors a meeting in Paris to promote international aid and investment to Bangladesh, still suffering the effects of last year's devastating floods.

Holidays

Sierra Leone, Zimbabwe, Uruguay, Venezuela, Switzerland.

TUESDAY 20

Money matters

The International Monetary Fund and the World Bank hold their spring meeting (to April 28) in Washington. Russian economic ministers hope the IMF will write off much of the \$100bn debt owed by the old Soviet Union. IMF approval of the plan would allow the Russians to begin debt restructuring talks with the Paris and London Clubs of creditors.

Kohl's freedom medal

Helmut Kohl, the former German chancellor, receives the US presidential medal of freedom from Bill Clinton at the White House. The medal is being presented in honour of Kohl's work towards European integration and furthering bilateral relations.

Diamond dispute

A task force set up by Penuell Maduna, South African minister of minerals and energy, is due to report on a dispute between De Beers, the mining group, and the government over tax assessment of diamond exports. The dispute has held up diamond shipments for several weeks.

Holiday

WEDNESDAY 21

Cleaning up airports Amsterdam's Schiphol airport hosts a three-day conference on how to reconcile airport development with environmental considerations. Titled

Greenport '99, the conference will look at airport planning, transport needs, air pollution, environmental audits and, of

FT Survey Queen's Awards for Industry.

Holidays

Brazil, Israel.

THURSDAY 22

WTO trade report

The Geneva-based World Trade Organisation publishes its assessment of international trade in 1998 and the outlook for 1999. Export growth slowed sharply last year from 1997 as the Asian economic crisis took its toll, and this year is expected to show a similar picture. The US and, to a lesser extent, western Europe boosted imports strongly last year but both are expected to register slower economic growth in 1999. On the other hand, there are signs of a modest recovery in the crisis-hit Asian economies.

The old problem

The sixth conference of European health ministers on Ageing in the 21st Century is held in Athens. Discussions are expected to focus on the impact a

Asia Pacific meeting

The United Nations Economic and Social Commission for Asia and the Pacific (Unescap) holds its 55th session in Bangkok (to April 28). Among those expected to attend is Wu Donghe, the Chinese assistant foreign

Nafta gathers

Trade ministers of the North American Free Trade Agreement (US, Canada, Mexico) meet in Toronto for two days of talks.

Holiday Iceland.

FRIDAY 23

Nato's 50th

The North Atlantic Treaty Organisation meets in Washington to mark its 50th anniversary and to welcome three new members, Poland, Hungary and the Czech Republic (to April 25).

Last gasp

US cigarette advertising biliboards must be removed as a tobacco advertising ban comes into force across the nation. It is part of the \$206bn settlement between tobacco greying society will have on the region. I companies and state governments.

Two-wheel grand prix

The second round of the 1999 motorcycle road racing world? championship, the three-day Japanese Grand Prix, opens in Motegi, eastern



Japan. Some 26 Japanese riders will. compete against 60 racers from 14 ... countries in 500cc, 250cc, and 125cc

Holiday Turkey.

SATURDAY 24

Fiji election Fiji holds its first general election under

a new constitution designed to increase power-sharing between political parties and protect the interests of all communities after a long period of ethnic tension.

FT Surveys Clocks, Watches and Jewellery; Quarterly Review of Personal Finance:

(UK editions only).

Holidays Armenia, Niger.

SUNDAY 25

Venezuelan shake-up-

Venezuelans vote in a plebiscite over a constituent assembly that would rewrite the country's constitution by ... early next year and have unrestricted powers to reform the state. The assembly, made up of 130 popularly elected representatives, is the centrepiece of president Hugo Chavez's radical political reform plan designed to found a new republic. Chavez, who came to power on February 2 following a landslide victory in December, accuses the established political parties that dominate most . public offices of corruption and mismanagement of much of the country's oil wealth.

Celebration

Portugal celebrates the 25th anniversary of the 1974 revolution which ended four decades of right-wing dictatorship.

Holidays

Italy, Portugal, Bahrain, Egypt, New

Compiled by Roger Beale Fax 44 171 873 3196

ECONOMIC DIARY

Other economic news

Monday: The US trade deficit is thought to have narrowed slightly in February. Higher oil prices probably pushed UK manufacturers' input costs higher last month. Tuesday: Canada is forecast to have recorded another big merchandise trade surplus in February. Germany's Ifo business climate index is expected to rise for the first time in 10 months. Inflation in the UK is thought not to have changed last month. Wednesday: The US government's finances should have shown a substantial surplus in March. Inflation in Canada is likely to have moved back up towards the floor of the target range in March. Unemployment in the UK is forecast to have risen for a second month in March. Thursday: The European Central Bank is expected to leave euro-zone interest rates at 2.5 per cent. Surveys point to a small rise

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Release	d Country	Economic Startistic	Median Forecast	Previous Actual
Моп	UK -	Mar producer price index input	1%	-0.1%	-	UK	Mar retall sales*	0.2%	-0.3%
Apr 19	UK	Mar PPI input**	-4.1%	-6.3%		UK	Mar retail sales**	1.6%	1,3%
	UK	Mar PPI output	0.3%	0.2%		UK	Mar provisional M4*	0.6%	0.5%
	UK	Mar PPI output	0.2%	0.2%		UK	Mar provisional M4"	7.2%	7.4%
	UK	Mar PPI excl, food/drink/tobacco**	-0.4%	-0.5%		UK	Mar M4 lending	£4bn	£3.6bn
Tue	Germany	Mar Ifo W Germ. bus. climate index	90.7	89.3		US	Initial claims, April 17	306,000	316,000
Apr 20	Germany	Mar Ifo W Germ, balance format		-15.8		US	State benefits, April 10		2,216,000
	UK	Mar retail price Index.*	0.3%	0.2%		US	M1 week ended, April 12	-\$3bn	\$9,3bn
	UK	Mar RPI**	2.1%	2.1%		US	M2 week ended, April 12	-\$500m	\$8,1bn
	UK	Mar RPIX**	2.7%	2.4%		US	M3 week ended, April 12	\$12bn	-\$6.5bn
	UK	Mar EU harmonised cons. price index		1.5%		Japan	Feb Bank of Japan corp. serv. price**		-1%
	UK	Mar PSNGR	£6.9bn	-£1.5bn		Japan	Feb Bank of Japan corp. serv. pnce		0%
	US	Feb trade: goods and services	-\$16.7bn	-S17bn	Fri	Italy	Mar hourly wages"	1.5%	1.8%
	US	Feb goods and services export	377.4bn	\$76.8bn	Apr 23	UK	Q1 prel. gross dom. prod. (Q on Q)	0.1%	0.1%
	us	Feb goods and services import	\$94.2bn	\$93.8bn		UK	Q1 prel. GDP**	0.7%	1.1%
	US	BTM - Schroders, April 17		0.2%		kaly	Apr 17 cibes consumer price index	0.2%	0.1%
	US	Redbook, April 17		-0.5%		Italy	Apr 17 cities CP(**	1.3%	1,2%
	Japan	Mar trade balance	Y440bn	Y1,240bri	During	the week	-		
	Spain	Feb industrial prod. current acct."	3.5%	4.2%		Japan	Mar supermarket sales"		-2.9%
Wed	UK	Jan average earnings, 3 months**	4.1%	4.3%		Japan	Mar department store sales**		-2,6%
Apr 21	UK	Feb unit wages, 3 months"	1.5%	1.6%		Japan	Apr trade balance (first 10 days)		Y195bn
	UK	Mar unemployment rate	6.000	4,300		Germany	Mar import prices*	0.5%	0.1%
	US	Mar Treasury budget	-\$19bn	-\$42.8bn		Germany	Mar import prices	-4.5%	-5.6%
Thu	France	Feb industrial production†*	0.1%	0.6%		Germany	Mar PPI	0.2%	-0.1%
Apr 22	France	Feb excl. energy*	0.1%	1,4%	month on m	onth, "year on	year, †seasonally adjusted Statistics,	courtesy Standa	rd & Poor's MMS.

ACROSS

in French industrial

higher this month.

production in February.

Friday: The introduction of the eco-tax should have pushed German inflation

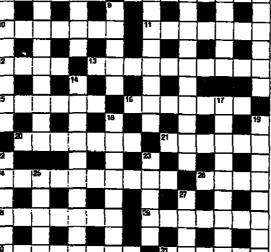
- 1 Contempt when party lead-er's on platform (6) 4 Suffer from stage-fright?
- 10 Way a bird gains endurance (7)
- 11 Contracts for polar missiles 12 A pain in the stomach
- eased by treatment (4)
 13 Flying saucer? (4,6)
 15 Left in play (6)
 16 Sort of sight he encountered in the Alps (7)
 20 Hencel to the form decrease
- 20 Hoped to rise from despair
- 21 A gunsmith will add it to
- 24 The arms of formidable lemales (6-4)
- 26 American journalist taken
- advantage of (4)
 28 This difficult sum recalled
 Corinth, perhaps (7) 29 Seil genuine ones before mid-September (7)
- 30 Large gatherings of luminaries (8)
 31 Hollow warning to saliors

- 1 Spend a long time in sea-journeys (8) 2 These lads could be immortal (9)
- Some soldiers can turn up after start of unrest (4) 5 Comb manufacturer (5,3) Time of occupation (7.3) 7 Run away to marry east
- European on the rebound 8 Approaching the age of rebellion? (6) 9, 18 See Sheila sail out to
- see former emperor (5,8)
 14 Not the impressive result one was led to expect (10) 17 It results in one admission after another (9)

18 See 9 down

19 Leg bound to be broken by heavy stick (8) 22 Water dropping from Big 23 Transfer between banks (5) 25 Sum for a child, a beginner

27 Novel pet for Wendy (4)



MONDAY PRIZE CROSSWORD No.9,965 Set by DANTE

A prize of a Tombow Lucca fountain pen and rollerball set, worth £125, will be awarded for the first correct solution opened. Solutions by Thursday April 29, marked Monday Crossword 9.985 on the envelope, to the Financial Times. I Southwark Bridge, London SE1 9HL, Solution on Monday May 3. Please allow 28 days for delivery of prizes.

Easter Monday





Financial Times Surveys

FT Guide to Responsible **Business Practices** Magazine

For further information please contact:

Thursday June 3

Tracey Endacott in London Tel: +44 171 873 4356 Fax: +44 171 873 4862 Email: tracey.endacott@FT.com

or Julia Woolley Tel: +44 1787 228 418 Fax: +44 1787 227 419 Email: julia.woolley@FT.com

FINANCIAL TIMES No FT, no comment.

JOTTER PAD

